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Nobel biccare implants (10) and drill set for sale. make an offer. original value \$6000 702-415-5699 dr kim.

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Paul MaimoneBroker/Owner CA Broker #01172430

Happy Thanksgiving

FRESNO COUNTY

FRESNO COUNTY #1 - (3) op G.P. Only private dentist in smaller town. 2008 collections approx. \$375K on 3-4 days/wk. Mixed pt. base. Low overhead. PRICE REDUCTION. SELLER SAYS MUST BE SOLD IMMEDIATELY!

KERN COUNTY

BAKERSFIELD #20 - (3) op computerized G.P. & a duplex bldg. (2) ops eqt'd with new eqt, 3rd op plumbed not eqt'd. Cash/Ins/PPO & some regional center reimbursements. No HMO's or Denti-Cal! Gross collect \$450K-\$470K/ yr. 35 years of goodwill. Approx 25 new pts/mos. Seller retiring. **SOLD**

LOS ANGELES COUNTY

ARCADIA - (4) op computerized G.P. located in a well known, easily accessible medical dental bldg. on a main blvd. Cash/Ins/PPO with no HMO's or Denti-Cal. Gross Collect \$315K+/yr on a (4) day wk. **NEW**

BALDWIN PARK #2 - (5) op computerized G.P. (4) ops eqt'd. 5th plumbed. Cash/Ins/PPO/Denti-Cal pts. In a strip ctr w good signage/visibility. Easy Dental s/w. 2008 Gross Collect approx. \$230K p.t. Can do more f.t.

CULVER CITY - Recently remodeled (3) op comp. G.P. on a main blvd w exposure/visibility. Digital x-rays. (2) new Belmont ops and (1) older Belmont op. Cash/Ins/PPO pt. base w minimal Denti-Cal & no HMO's. Gross Collect \$425K+/yr. Lower overhead office with high net. Seller returning to speciality school. NEW

GLENDALE - Extremely motivated Seller wishes to sell their (4) op (2 eqt'd & 2 plumbed) G.P. office located in a free standing bldg with exposure & visibility. Mixed patient base. Gross Collect \$110K+ on (1-2) days/wk. Price Reduction. HUNTINGTON PARK - (4) op G.P. located in a strip ctr w good signage/visibility & parking. Cash/Ins/PPO/Denti-Cal pts. Gross Collect \$230K+/yr p.t.

LOS ANGELES (KOREA TOWN) - Computerized G.P. located in the Korea Town area of Los Angeles. Store front location with excellent exposure, visibility & signage. State of the art facility with (7) ops of newer Belmont equipt, Cerec 3, (2) lasers, fully equipped lab, (6) digital x-rays, Dentrix s/w, PRP System, Jaw Tracs, and 3D ICAT Imaging System. Annual Gross Collections of \$1.4M+ with an annual net of approx \$450K! Cash/Ins/PPO pt. base. No HMO's & no Denti-Cal. Approx 20 new pts./mos. 30+ years of Goodwill. Seller retiring but will assist with transition or could stay on part time. **NEW**

MISSION HILLS - (5) op turnkey office. (4) ops eqt'd, (5)th op plumbed. Located in an upscale, well known & well located prof. bldg. A-Dec equipt, pano & plumbed for central nitrous. Sale includes T.I. \$'s to freshen up the office. Priced less than build out & equipt replacement cost.

NORTH HOLLYWOOD - (4) op Turnkey Office with patients. (2) ops etq'd, (2) additional plumbed. Located in a grocery store anchored Shop Ctr with excellent exposure, visibility and signage. Heavy foot traffic with many walk ins. Cash/Ins/ PPO and some Denti-Cal. Seller working only part time schedule. This practice can do \$400K-\$500K with some advertising and more hours. Seller retiring. PENDING

RESEDA - (4) op G.P. w an x-ray room. (2) ops eqt'd, (2) additional plumbed. 10-12 new pts per mos. Pt. base is Cash/Ins/PPO and small amt of Denti-Cal. Gross Collect \$230K+/yr. p.t. Low overhead/high net. Seller retiring. **NEW**

SANTA CLARITA VALLEY - HERE'S THE ONE YOU'VE BEEN WAITING FOR!! (11) op computerized G.P. (10) ops eqt'd, 11th op plumbed. In a well known prof. bldg. with great signage! Cash/Ins/PPO/HMO and small amt of Denti-Cal. Gross Collect of \$1.6M+/yr. with an annual net of approx \$600K! Cap Cks of \$13K-\$15K/mos. Refers out Diff. O.S., Perio & Ortho. Pract can be easily grown to \$2.5M+/yr by adding more hygiene, specialists, and advertising. PENDING

TARZANA - (3) op computerized G.P. Located in a busy shop ctr. Excell. exposure/visibility/signage. Cash/Ins/PPO/HMO pts. 2008 Gross Collect approx. \$600K+ on a (3) day wk. Seller collect. \$960K f.t. in 2006 before her pregnancy. Tremendous upside. PENDING

WOODLAND HILLS - (3) op computerized G.P. in a strip center on a main blvd. w excell exposure, visibility & signage. Digital x-rays & intra oral camera. Dentrix software. Cash/Ins/PPO only. No HMO's & no Denti-Cal. 1-800 Dentist provider. 2009 projected Gross Collect. of \$700K+. Seller is taking an academic position but will transition.

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RIVERSIDE COUNTY

SOUTHWEST RIVERSIDE COUNTY - Several Medical/Dental Bldg. & condo listings available. Call for specifics.

ORANGE COUNTY

ANAHEIM - (3) op computerized G.P. Low overhead office. Cash/ Ins/PPO/Denti-Cal patient base. Annual Gross Collections exceed \$260K/yr on p.t. schedule. NEW

SAN BERNARDINO COUNTY

HIGHLAND - (3) op G.P. 2 ops eqt'd with newer eqt, 3rd op plumbed and eqt'd with an older chair & an x-ray. Shop. Ctr. location. Cash/Ins/PPO & a very small % of Healthy Families. No HMO's & no Denti-Cal. (18) new pts./mos. Annual Gross Collect. approx \$250K on a (4) day wk. Seller has accepted a teaching position, but will help transition. SOLD

UPLAND - (3) op computerized G.P. State of the art & drop dead gorgeous. Located in a shop. ctr. with exposure/visibility & signage. Digital X-Rays & networked ops. Like new Eqt. Open 1½ years & has approx. 300 pts. Grossing \$6K-\$8K/mos on a p.t. schedule with no marketing. Seller moving. Price Reduction. PENDING

SAN DIEGO COUNTY

LA MESA #3 - (5) op computerized G.P. (4) ops eqt'd w newer eqt. 5th op plumbed not eqt'd. In a one story garden style medical/dental complex. Cash/Ins/PPO & HMO pts. No Denti-Cal. Cap check approx. \$5K/ mos. Easy Dental software. 2009 Proj. Gross Collect \$475K.

VENTURA COUNTY

VENTURA - MULTI SPECIALITY PRACT. - (5) op comput. office in a one story prof. bldg. Digital x-rays & pano, paperless office, 31/2 yr old Belmont eqt. & (2) ceiling mt'd surgical microscopes. 2 days/wk Pedo, 3 days/mos O.S., 2 days/wk. Endo, & 1+ days/mos Perio. Cash/Ins/PPO/HMO/Healthy Family pt. base. 2008 Gross Collect \$540K+.

WESTLAKE VILLAGE - Turnkey Office in a desirable upscale area, on the outer perimeter of a prof. bldg. Excellent exposure, visibility & signage. Drop dead gorgeous w marble floors, travertine counter tops, vaulted ceilings, & many designer touches. (3) ops of newer eqt. Computer networked & has digital x-rays. Sale includes dental eqt, furniture, fixtures, leaseholds & rights to the office lease. Seller moving to larger office.

NORTHERN CA

LODI - (4) op comp. G.P. (3) ops eqt'd, 4th plumbed. Free stand bldg on a main St. w exposure/visibility. Cash/Ins/PPO/HMO pts. Cap Ck ~ \$5K/mos. 2009 Proj Gross Collect \$460K. Absentee owner.

PETALUMA - (2) op comp. G.P. New Belmont eqt'd. Cash/Ins/PPO/HMO pts. Cap Ck ~ \$3K/mos. 2009 Proj Gross Collect \$480K. Absentee Owner.

STOCKTON - WOW! ~ \$20K/mos Cap Cks! (7) op comp. G.P. located in a prof. bldg. (3) ops of newer Belmont eqt. plus (4) ops of older eqt. Cash/Ins/PPO/HMO pts. Cap Ck ~ \$20K/mos! 2009 Proj. Gross Collect \$1.25M. Absentee owner.

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Las Vegas office for sale 30~40 np/mo. Hotel insurance, cash. collected 820k 2008 year. Dr retiring. email vegasdds@hotmail.com.

PRACTICE FOR SALE #3194- Irvine – Part time. Established 10 years. \$3,000/month HMO checks. Full Price \$225,000. Call P.P.S. (714) 832-0230.

MORENO VALLEY, CA New Listing! Spacious, 7 op (6 equipped) GP with a busy location, 25 years of goodwill and room for growth. 2008 collections \$446,000+. Practice Transition Partners, (888) 789-1085, www.practicetransitions.com.

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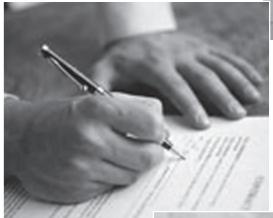
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PRACTICES FOR SALE – November, 2009

Attention SELLERS: We have many qualified Buyers desiring to purchase a practice in San Diego County. Call today for a complimentary consultation.

SAN DIEGO-MIRA MESA – NEW LISTING! GENERAL Practice with 3 Ops, situated in strip center. Satellite office. Located on busy street in residential neighborhood.

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SAN DIEGO-CHULA VISTA-EASTLAKE-ORTHODONTIC Practice established 2 years as satellite. GORGEOUS Office in Prof Bldg (several Gps in immed area) 5 treatment Ops, 1 private exam Op. Planmeca digital Pan-Ceph. Large windows with pleasant view. Once in a lifetime "turnkey" opportunity with existing cash flow!!

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SAN DIEGO-PACIFIC BEACH – General Practice operated 2 days per week as second office. Collected approx 350K. Ins/PPO/Cash. Great Starter!! Asking only 320K.

SAN DIEGO-CHULA VISTA-EASTLAKE – Three Year Young **GENERAL** Practice available. in major GROWTH AREA. Comprised of 5 Ops (3 equipped with dental cabinetry, 2 plumbed) in approx 1660 sq. ft. GREAT Opportunity to acquire a newer, built-out office. Patient base made up of PPO, Cash and CAP. REDUCED to only 150K!!!

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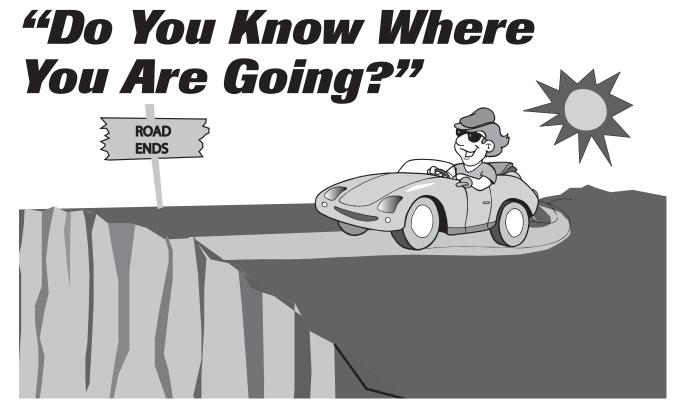
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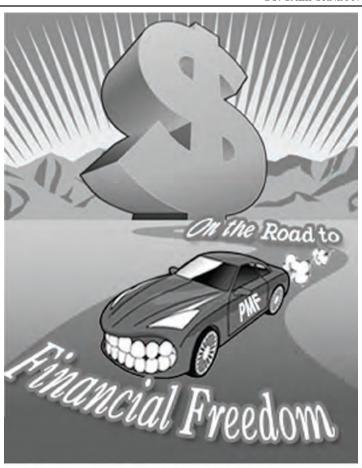
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CHATSWORTH GENERAL PRACTICE FOR SALE: Established practice located in a retail center is collecting over \$54,000 per month this year with a net income of \$13,500 per month. The practice collected over \$640,000 in 2008. No Denti-cal. Seller works half time and has two days of hygiene per week. Six operatories (one is brand new) with panoramic x-ray, digital x-ray, and full computerization. Asking \$550,000.

BAKERSFIELD CLINIC PRACTICE FOR SALE: Outstanding corner location with tremendous visibility. This long established practice has collected over \$2.1 million per year every year for the past five years with an owner's net income of over \$1,000,000 per year. Eight equipped operatories plus three additional that are partially equipped and one additional that is plumbed but not equipped. Cerec, digital x-rays, panoramic x-ray, full computerization with Dentrix software. Full dental lab with technicians. Five days of hygiene per week. No associates. 65 new patients per month. No Denti-Cal, no capitation. Seller is retiring. Asking \$1,500,000.

WESTLAKE VILLAGE PRACTICE FOR SALE: Holistically oriented, fee for service practice collects over \$900,000 per year with a net income of over \$400,000. No Denti-Cal, no HMO, no advertising, no evenings or weekends. Seller refers out all endo, all oral surgery and all ortho. The practice uses three different lasers, has digital x-rays and is fully computerized. Seller works four days per week and has six days per week of hygiene. Seller will stay for a transition, if desired. Asking \$600,000. - SOLD at Full Price

FOUNTAIN VALLEY GENERAL PRACTICE FOR SALE: Forty years of goodwill! This office has a very stable patient base with over three days per week of hygiene recalling 35+ patients per week. Five equipped operatories with older equipment. No Denti-Cal, no capitation, no evenings, no weekends. Three and onehalf days per week. The practice collects \$640,000 per year with a net income of \$255,000 plus per year. Currently, the practice is averaging over \$53,000 per month in 2009 with a monthly net income of over \$25,000 per month. Seller is retiring. Asking \$550,000. - PENDING

MID CITY LOS ANGELES CLINIC PRACTICE FOR SALE: Premium corner location at a signalized intersection with a huge daily traffic count. Huge sign. 120 new patients per month with nominal advertising. Collects \$1,000,000 plus each year. Twelve equipped operatories of older equipment. \$4,300/month in capitation payments. 40% Denti-Cal. One fulltime and one part time associate. Seller wants to retire - Motivated. Asking \$495,000.

SANTA MARIA/ORCUTT PRACTICE FOR SALE: Collecting \$280,000 per year on three days per week. Two equipped operatories with two additional operatories that are plumbed but not equipped in a free standing building. Rent is \$3,000 per month for 2,000 square feet. No Denti-Cal, no HMO, no marketing, no evenings and no weekends. Seller refers most specialty procedures. Good potential with the right buyer! Seller is retiring. Asking \$150,000.

SANTA CLARITA VALLEY MANAGED CARE PRACTICE FOR SALE: Established for over 35 years, this practice collects over \$1.2 million per year with a monthly capitation check of \$11,000. Net income is over \$350,000/year. No Denti-Cal. Six and one-half days per week of hygiene. 59 new patients per month last year. Located in a shopping center, this office has eight equipped operatories with a panoramic x-ray unit. The equipment is old, but still very functional. Asking \$950,000. – *SOLD at Full Price*

THOUSAND OAKS GENERAL PRACTICE FOR SALE: Located in a shopping center, this office has excellent visibility and good new patient flow. Practice collected over \$720,000 in 2008. This is truly a lean and mean practice with a net income of over \$400,000 in 2008. No Denti-Cal, no capitation. Four operatories of three year old equipment. One additional operatory that is plumbed, but not equipped. This practice has great potential for continued growth. Asking \$550,000. SOLD at Full Price

HAWTHORNE STARTER PRACTICE FOR SALE: Virtually FREE! This practice has collected over \$75,000 per year for the past ten years. Located on Hawthorne Blvd. with excellent exposure, the office has four equipped operatories plus one additional that is plumbed but not equipped. It is a low overhead practice with ample room for growth. The practice has \$2,000 per month in capitation payments, does no advertising and does not accept Denti-Cal. Seller refers all perio surgery, all molar endo, all ortho and half of all of the oral surgery. Seller is retiring. Lots of potential to make something big with very little initial expense. Asking \$60,000. – *SOLD at Full Price*

BRENTWOOD ORTHODONTIC PRACTICE FOR SALE: This office has great views to the coast and great potential for the right buyer. Collections of \$235,000/year on 2 1/2 days per week. Seller is retiring after 33 years in practice. Three chairs in a bay with one additional chair in a private operatory. Approximately \$105,000 in contract receivables. Asking \$150,000.

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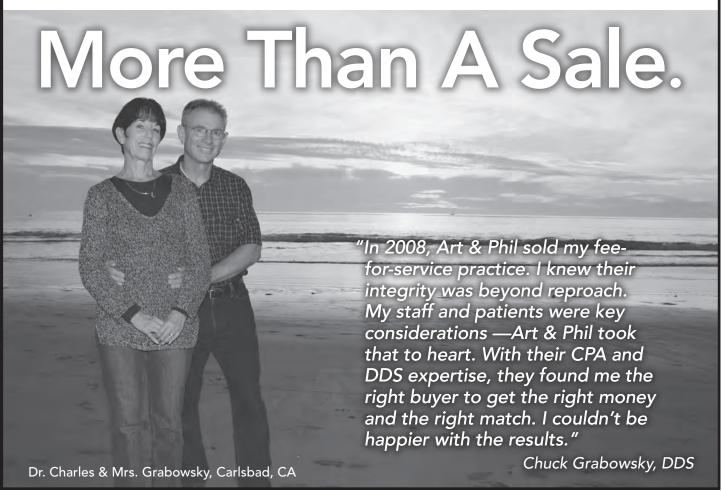
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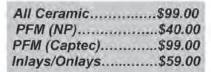


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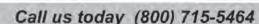
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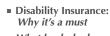




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BEVERLY HILLS (NEW LISTING) GP – High Income Area - 2 fully eq. ops., 1,122 sq. ft. suite, located in a 4 story Medical/Dental building. 5 day/wk practice. Approx. 30 new patients/mo. 58% insurance (PPO), 30% cash & 12% capitation. Computerized office with Dentrix software. 10 year old equipment. 22 years of Goodwill. A very motivating Seller is moving out of state. Projecting approx. \$360,676. Property ID #2641.

LANCASTER (NEW LISTING) GP – 3 fully eq. ops., 1,200 sq. ft. suite, located in a one story shopping center with great exposure and street visibility. 5 day/wk practice, Seller 5 days/k & Pedo 1x/mo. Approx. 45 new pts/mo. 15% insurance, 50% cash & 35% medi-cal. No capitation programs. Computerized office with Intra Oral Camra. 4-8 year old equipment. Seller lives in the Valley. Projecting approx. \$526,900 for 2009. **BUYER'S NET OF \$125,807**. Property ID #2691.

WEST HILLS (NEW LISTING) - GP State-of-the-Art Practice - 6 fully eq. ops., 2,300 sq. ft. suite, located in a 3 story Medical Professional building (no parking fees). Gorgeous office. 4 day/wk practice, Seller 4 days/wk, Endo 1 day/wk and 6 days of Hygiene. 65% insurance & 35% cash. 100% Patient Referral. Computerized office with 2 Intra Oral Cameras & Digital X-ray. Long established practice with 50 years of Goodwill. Seller will be initiating a different kind of business. Projecting approx. \$1,214, 061 for 2009. **BUYER'S NET OF 271,960**. A MUST SEE PRACTICE!!! Property ID #2721.

WESTMINSTER (NEW LISTING) GP – 2 fully eq. ops., 850 sq. ft. suite, located in a single story strip mall. 3 day/wk practice, Seller 3 days/wk and Associate 1 day/wk. 70% insurance & 30%c cash. No capitation programs. 15+ years of Goodwill with very affordable rent. Computerized office with Digital X-ray. Projecting approx. \$145,035 in 2009. **BUYER'S NET OF \$56,533**. Property ID #2711.

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BUENA PARK GP NEWLY REMODELED!! - 5

eq. ops., in a 2,000 sq. ft. office located in a strip mall. 5 day/wk practice. Approx. 40-50 new patients/mo. 100% patient referral. 80% insurance & 20% cash. Computerized practice with Digital X-ray. Genesis software package. Many walk-ins. Heavy traffic. Excellent street visibility. Long established 20+ years of Goodwill. Collected approx. \$364,380 for 2008. Property ID #2271.





CORONA GP Excellent opportunity for a start up - Leasehold Improvements & Equipment Only! 3 fully eq. ops., 1 plumbed not eq. op., 1,600 sq. ft. suite, one story shopping center. Computerized office. 3 year old equipment. Seller has primary practice approx. 25 miles away. All patient charts excluded. Good location. Easy access to freeway. Property ID # 2541.





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BALDWIN PARK (NEW LISTING) GP – Leasehold Improvements, Equipment & Some Charts! Excellent started practice 4 fully eq. ops., 1 plumbed not eq., 1,200 sq. ft. office, one story free standing building. Seller owns building. Computerized office with Intra Oral Camera and Digital X-ray. 2 1/2 year old equipment. Good location with a large parking lot. Property ID # 2651.

BEVERLY HILLS (NEW LISTING) GP – High Income Area - 2 fully eq. ops., 1,122 sq. ft. suite, located in a 4 story Medical/Dental building. 5 day/wk practice. Approx. 30 new patients/mo. 58% insurance (PPO), 30% cash & 12% capitation. Computerized office with Dentrix software. 10 year old equipment. 22 years of Goodwill. A very motivating Seller is moving out of state. Projecting approx. \$360,676. Property ID #2641.

BURBANK GP – TURN-KEY PRACTICE– 3 eq. ops., 1,050 sq. ft. office in two-story medical/dental building. 2 day/wk practice. 65% insur. (20 PPO's), 25% cash & 10% medi-cal. Computerized office with intra oral camera and digital x-ray. Softdent software package. 16 years of Goodwill. Beautiful office in great town, building has covered parking. Property ID # 1171. *Price Reduction!!!*

CULVER CITY GP – 4 fully eq. ops., 879 sq. ft. office, located on a one story Medical/Dental building. 5 day/ wk practice with Seller working 4 days/wk, GP Associate 2 days/wk and 4 days/wk of Hygiene. Approx. 17-20 new patients/mo. 80% insurance and 20% cash. 100% Patient referral. Computerized practice with Eagle software package. 8-10 year old equipment. Across from Brotman Medical Center. 40+ years of Goodwill. Projecting approx. \$605,831 for 2009. **BUYER'S NET OF \$185,191**. Property ID#2511. **Price Reduction!!!**

ENCINO (NEW LISTING) GP - 3 fully eq. ops., 1,200 sq. ft. suite, 7 story professional building. 2 1/2 day/wk practice. 15-25 new patients/mo. 100% Patient Referral 75% insurance & 25% cash. Computerized practice with Intra Oral Camera & Digital X-ray. Denti soft software package. 2 1/2 year old equipment. Low rent for the area. Projecting approx. \$637,944 for 2009. Property ID #2631.

GLENDALE - TURN-KEY PRACTICE - 3 fully eq. ops., 5 plumbed not eq. ops., 1,200 sq. ft. suite, two story Medical/Dental building. 5 day/wk practice with approx. 30-40 new patients/mo. 30% insurance, 10% cash & 60% Medi-cal. 100% Patient Referral. Computerized office with Intra Oral Camera and Easy Dental software package. Good location. Collected approx. \$453,230 in 2008. Property ID #2591.

HUNTINGTON PARK (NEW LISTING) - 4 fully eq. ops., 1,700 sq. ft. office, free standing building. 2 day/wk practice with 2 associates. Seller absentee. 48% insurance, 50% cash & 2% capitation. 10-12 new patients/mo. 100% Patient Referral. Computerized office with Intra Oral Camera. Projecting approx. \$210,734 for 2009.

LANCASTER (NEW LISTING) GP – 3 fully eq. ops., 1,200 sq. ft. suite, located in a one story shopping center with great exposure and street visibility. 5 day/wk practice, Seller 5 days/k & Pedo 1x/mo. Approx. 45 new pts/mo. 15% insurance, 50% cash & 35% medi-cal. No capitation programs. Computerized office with Intra Oral Camra. 4-8 year old equipment. Seller lives in the Valley. Projecting approx. \$526,900 for 2009. **BUYER'S NET OF \$125,807**. Property ID #2691.

LA PUENTE GP – 7 fully eq. ops., 2,450 sq. ft. office, one story free standing building. 5 day/wk practice with Ortho Associate 1x/mo. Approx. 30-40 new patients /rpx 10 % insurance, 25% cash & 25% medi-cal. Computerized office with Intra Oral Camera. Easy Dental software pack ce. Collected approx. \$536,404 in 2008. Projecting approx. \$547,176 for 2009. Property ID #2601.

LONG BEACH (NEW LISTING) GP - 3 fully eq. ops., 800 sq. ft. office , one story building. Seller owns building. 3 1/2 days/wk practice with 2 half days of Hygiene. 500 meanner, 30% cash & 20% medi-cal. Computerized office with Easy Dental software. Good Location. Long established practice with 32 years of Goodwill. Projecting approx. \$215,680 for 2009. Property ID #2671.

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Maria Silva, V.P.

LOS ANGELES (NEW LISTING) GP – 4 fully eq. ops, 1,700 sq. ft. office, strip shopping center. 5 day/wk practice with Seller working 2 days/wk, GP Associate 3 days/wk and Ortho 1x/mo. Approx. 20-25 new patients/mo. 20% insurance, 10% cash, 50% medi-cal & 20% capitation. 100% patient referral. Computerized office with Intra Oral Camera. Computer Age software package. Projecting approx. \$354,424 for 2009. Property ID #2621.

MONTEBELLO (NEW LISTING) GP – 2 fully eq. ops., 900 sq. ft. office, located in a single story strip mall. 2 day/ wk practice. Seller has another practice in Irvine. Income stream 80% insurance & 20% cash. Approx. 5-10 new pts/ mo. 100% Patient Referral. Long established practice with 40+ years of Goodwill. Computerized office with Intra Oral Camera and Digital X-ray. Approx. 4 year old equipment. Projecting approx. \$275K in 2009. Property ID #2691.

PASADENA – Leasehold Improvements & Equipment Only! 5 eq. ops., 1 plumbed not eq. op., 1,500 sq. ft. suite, two story shopping center. Computerized office with Intra Oral Camera. Great corner location. Excellent street visibility. In downtown historic Pasadena with scenic view of the local mountains. Centered in a retail shopping area between restaurants and banks. Property ID #2501.

PICO RIVERA GP – 3 fully eq. ops., 3 plumbed not eq., 2,200 sq. ft. suite, single story free standing building. 4 day/wk practice. 60% Insurance, 30% Cash & 10% Medi-cal. Computerized practice with Intra Oral Camera and Dentrix software package. 4 year old equipment. Good Location and Signage. Lots of walk-ins. **BUYER'S NET OF \$143,046**. Property ID #2421.

TEMPLE CITY – 4 fully eq. ops., 1,170 sq. ft. office, one story free standing building. 3 day/wk practice. 70% insurance & 30% cash. Computerized office with Intra Oral Camera and Digital X-ray. Practice Works (Kodak) software package. Long established practice with 21 years of Goodwill. Seller own building. Projecting approx. \$386,228 in 2009. Property ID #2551.

TORRANCE (NEW LISTING) – Leasehold Improvements & Equipment Only! A great starter practice. 2 fully eq. ops., 1 plumbed not eq., 900 sq. ft. suite, located in a 4 story Medical Professional building with ample parking above and underground. Near several shopping centers. Long established practice with 18+ years of Goodwill. Seller is moving to a larger suite across the street. Property ID #2731.

WEST HILLS (NEW LISTING) – GP State-of-the-Art Practice - 6 fully eq. ops., 2,300 sq. ft. suite, located in a 3 story Medical Professional building (no parking fees). Gorgeous office. 4 day/wk practice, Seller 4 days/wk, Endo 1 day/wk and 6 days of Hygiene. 65% insurance & 35% cash. 100% Patient Referral. Computerized office with 2 Intra Oral Cameras & Digital X-ray. Long established practice with 50 years of Goodwill. Seller will be initiating a different kind of business. Projecting approx. \$1,214, 061 for 2009. **BUYER'S NET OF \$271,960**. *A MUST SEE PRACTICE!!!* Property ID #2721.

ORANGE COUNTY

BUENA PARK GP NEWLY REMODELED!! – 5 eq. ops., in a 2,000 sq. ft. office located in a strip mall. 5 day/wk practice. Approx. 40-50 new patients/mo. 100% patient referral. 80% insurance & 20% cash. Computerized practice with Digital X-ray. Genesis software package. Many walk-ins. Heavy traffic. Excellent street visibility. Long established 20+ years of Goodwill. Collected approx. \$364,380 for 2008. Property ID #2271.

COSTA MESA PERIO - 4 eq ops., 1,150 sq. ft. suite, affluent shopping plaza. 3 1/2 day/wk practice. Approx. 8-10 new patients/mo. 100% cash practice. 100% patient referrib computerized practice with Intra Oral Camera & Digital X-ray. Dentrix software package. 2 1/2 year equipement. Cross street visibiliy. Well known shopping plaza. Collected approx. \$280, 985 in 2008. **BUYER'S NET OF \$74,436**. Property ID #2611.*

IRVINE GP - 5 fully eq. ops., 1,861 sq. ft. suite, 2 story Medical/Dental building. 6 day/wk practice with 2-3 days/wk of hygiene. 70% insurance & 30% cash. Computerized office with Intra oral camera and digital x-ray. Dentrix software package. 2 year old equipment. Long term lease. Good location. White collar clientele. Well-designed location. Easy access to local freeways. Collected \$1,929,292 for 2008. Projecting approx. \$1,831,498 for 2009. **BUYER'S NET OF \$445,026**. Property ID #2471.

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IRVINE (NEW LISTING) - Leasehold Improvements & Equipment Only! GP / SPEC - 3 fully eq. ops., 1 plumbed not eq., 1,570 sq. ft. suite, 2 story Med/Prof bldg. Computerized office. 10 year old equipment. Seller relocating to San Diego. Newly remodeled. Property ID #2661.

ORANGE GP – Leasehold Improvements & Equipment Only 18 eq. ops., 1 plumbed not eq ops., 1,350 sq. ft. office, one story free standing duplex building. Great location in a busy street. Excellent street visibility. Near Chapman University & Orange Circle. Seller purchased own building. Property (2) #2361.

TUSTIN GP - 5 eq. ops., 2,200 sq. ft. office, located in a 2 story free standing building. 3 day/wk practice with 2 days/ wk of Hygiene. Approx. 20 new patients/mo. 50% insurance > 50% cash. Computerized practice with Intra Oral Camera and Digital X-ray. 2-4 year old equipment. Good Location in the deart of OC near freeway. Fast growing office. Collected approx. \$454,224 in 2008. Projecting approx. \$606,281 in 2009. **BUYER'S NET OF \$298,854**. Property ID #2321.

WESTMINSTER (NEW LISTING) GP – 2 fully eq. ops., 850 sq. ft. suite, located in a single story strip mall. 3 day/ wk practice, Seller 3 days/wk and Associate 1 day/wk. 70% insurance & 30%c cash. No capitation programs. 15+ years of Goodwill with very affordable rent. Computerized office with Digital X-ray. Projecting approx. \$145,035 in 2009. **BUYER'S NET OF \$56,533**. Property ID #2711.

RIVERSIDE & SAN BERNARDINO COUNTIES

APPLE VALLEY GP – 3 eq. ops., 1,000 sq. ft. office, one story building with 6 suites; estab. in 1978. 80% insurance & 20% cash practice. Computerized office with Easy Dental software package. Retiring Seller. 100% patient referral practice. Loyal enthusiastic staff. Projecting approx. \$202,504 for 2009. **BUYER'S NET OF \$53,850**. Property ID #2461.

CORONA GP – Excellent opportunity for a start up - Leasehold Improvements & Equipment Only! 3 fully eq. ops., 1 plumbed not eq. op., 1,600 sq. ft. suite, one story shopping center. Computerized office. 3 year old equipment. Seller has primary practice approx. 25 miles away. All patient charts excluded. Good location. Easy access to freeway. Property ID #2541.

MURRIETA GP/SPECIALIST – Leasehold Improvement & Equipment Only! 1 eq. op., 1,505 sq. ft. office, one story Medical/Dental building. Computerized office. 4 year old equipment. Good opportunity for a start-up. A Must see to appreciate!!! Property ID #2371.

MURRIETA – Leasehold Improvements & Equipment Only; 6.7- 4 eq. ops., 3 plumbed not eq. ops., 1,986 sq. ft. suite located in a Professional Building. Computerized office with let a Oral Camera. 4-5 year old equipment. Seller is moving to a nearby location. Property ID #2571.

PERRIS GP – 4 eq. ops., 1,608 sq. ft. office located in shopping center. 2 year old equipment; long term lease. 61% insur. (10 – 15 PPO's, 20% cash & 19% medi-cal. Associate works 3 days/week. Approx. 40 new patients/month. Collected approx. \$265,041for 2008. Property ID #1891. **Price Reduction!!**

VENTURA, SANTA BARBARA & SAN LUIS OBISPO COUNTY

GOLETA GP – 4 fully eq. ops., in a 1,000 sq. ft. suite, two story free standing shopping center. 3 1/2 day/wk practice with 1/2 day/wk Associate. Approx. 20-25 new patient 3 in a 30% insurance & 70% cash. Computerized office with Digital X-ray. Easy Dental software package. Practice 3 in a 30% insurance with a beautiful environment. Collected approx. \$916,182 in 2008. Projecting approx. \$1,095,633 in 2009. **BUYER'S NET OF \$485,321**. Property ID #2281.

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PASO ROBLES GP – 7 fully equipped ops, 1,800 sq. ft. office located one story free standing building. 4 days/wk practice with 8 1/2 days of hygiene. 48% Insurance & 12% Cash. Computerized office with Intra Oral Camera. Eagle soft software package. 100% Patient Referral. Collected approx. \$1,268,370 for 2008. Projecting approx. \$1,274,988 for 2009. **BUYER'S NET OF \$331,812**. Property ID #2231.

VENTURA (NEW LISTING) GP - Great corner location with excellent street visibility. 2 fully eq. ops., 900 sq. ft. suite, located in a 2 story Medical/Dental building. 4 1/2 day/wk practice. Income stream 85% insurance & 15% cash. Approx. 25 new pts/mo. 100% Patient Referral. Computerized office with Practice Web software package. Seller will be initiating a different profession. Projecting approx. \$600K for 2009. BUYER'S NET OF \$158,811. Property ID. #2741.

SPECIALTY PRACTICES

AGOURA HILLS - ORTHO - 4 chairs in open bay, 1,709 sq. ft., two story shopping center. 3 days/wk office. 3-4 new starts/mo. 29% Insurance, 70% Cash & 1% medi call Computerized office with Intra Oral Camera. 48 years of Goodwill. Senior Orthodontist in the area. Craniofacials (a) 5.5. Good location. Seller is retiring. Collected approx. \$337,713 in 2008. Property ID #2561.

GARDEN GROVE SPECIALIST - Leasehold Improvements & Equipment Only! 2 eq. ops., 3 plumbed not eq., 720 sq. ft. suite, located in a two story strip mall. Computerized office. 2-3 year old equipment. Seller owns building. Excellent location for Ortho, Endo, or Implant Specialist. One month free rent. Property ID #2391. Price Reduction!!

GARDEN GROVE SPECIALIST - Leasehold Improvements & Equipment Only! 2 eq. ops., 1 plumbed not eq., 520 sq. ft. suite, located in a two story strip mall. 2-3 year old equipment. Seller owns building. Excellent location for Ortho, Endo, or Implant Specialist. One month free rent. Property ID #2401. Price Reduction!!

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- DIXON: For Sale-General Dentistry Practice.
 '08 collections were \$122,894. 3 op 1,100 sq. ft. office. Owner has relocated out of state and is motivated. Good opportunity to build a practice in a growing community near Davis, CA. #14265
- EL SOBRANTE: For Sale-General Dentistry Practice: Ideal for recent grad or DDS looking for satellite practice. 3 ops. w/potential of 5. '08 receipts \$350K, adj. net income \$124K. 3 days of hygiene, Pano, Easy Dental software. 1,300 sq. ft. Seller is retiring after 35years in same location.
- FRESNO AREA: For Sale-General Dentistry Practice. This outstanding practice has annualized collections of \$1,921,467 in 2008 \$798K adj. net income. The office has Dentrix, Laser, Intra-oral camera, digital x-ray and Pano. Bldg. may be avail. for sale. Owner is retiring. #14283
- FRESNO: For Sale-General Dentistry IV Sedation Practice. '08 collections \$1,064,500. Seller looking for either an outright sale or a buyer to purchase 1/2 of the practice. Buyer will need IV sedation skills or have been trained to provide IV sedation. Facility 1,500 sq. ft. w/5 equipped operatories & 7 days of hygiene. #14250
- FRESNO: For Sale-General Dentistry Practice.
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- GREATER AUBURN AREA: For Sale-General Dentistry Practice 7 Dental Building, Outstanding opportunity to purchase well established, very successful, 4 op Fee for Service practice. 1,800 sq. ft. dental bldg. in the Sierra Foothills. No PPO or HMO. '08 Collections \$763K on 3.5 days with 5.5 days of hygiene. Owner is retiring.
- MODESTO: For Sale- General Dentistry Practice. 2008 Collections \$1,097,000 adjusted net income of \$350,543-No Medi-Cal. Office space is 3,580 sq ft, Laser, Intra & Extra-oral camera, and Pano. Office is open 5 days a week, 3 hygeine days. 2 or 3 dentist could work together comfortably in this facility. 10 years in same location. #14289
- NO. CA WINE COUNTRY: Endo Practice-For Sale- 08' GR 958K adj net \$673K 4 Ops, 1,500 sq ft. Overhead 29% Owner to retire #14296
- PALM SPRINGS: For Immediate Sale General Dentistry Practice. 2008 Gross Receipts \$906K with adj. net income of \$346K. Highly desire able location with 4 ops. Laser, and Intra-oral camera. 5 days of hygiene. Owner recently deceased.
- PORTERVILLE: For Sale-One of two partners is retiring in this highly successful General Dentistry Practice. '08 Receipts \$2Mil. adj. net \$1,257,000. 2,000 sq ft 6 ops. Intra-Oral camera, Pano, Dentrix.10 days of hygiene. #14291
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- **REDDING:** For Sale-Owner looking for Assoctrans. into Partnership w/Buy-Out. '08 GR \$1 Million dollars income \$436K. 5.5 days hygiene, 2,200 sq. ft. #14293
- RENO: FOR IMMEDIATE SALE- General Dentistry Practice. 2 ops, 17yrs. present location '07 GR \$763K with adj. net of \$263K w/65% overhead. Bldg. also for sale. Owner deceased.
- SAN FRANCISCO: Financial Natrict 4 ops, 1,500 sq. ft. MERGED Buyer needs to bring in Pt. base #14288
- SAN FRANCISCO: <u>Deceased Dentist.</u> General Dentistry Practice for Sale. Fee for Service GP Practice on busy street in lower Mission District. 2008 collections were \$496,600. 4 ops. with Pano. in 1,100 sq. ft. office. Practice in same location for 41 years. Hygiene 3 days a week. Refers out Endo, Perio, Ortho, Oral Surgery. Great opportunity for exp. Dentist. Owner Dentist is recently deceased. Temporary Dentist working practice until sale.
- SAN FRANCISCO: (Sunset Distict) General Dentistry Patient Base. Approximately 700 active patients. Dentist has practiced in this location since 1970. Dentist retiring. CAll us today and find out how you can purchase this patient base at no risk to you.
- SAN JOSE: Office space only & equipment. Fully equipped. New lease is available from landlord. Near Monterey Hwy. #14295
- SUNNYVALE HMO PPO: For Sale-Conveniently located in professional complex. '08 collections 2.5 days/week \$271K 3 ops in 1150 sq. ft., w/plumbed 4th op. potential. Dentrix & monitors in 3 ops.#14285
- **SOUTH LAKE TAHOE:** For Sale-General Dentistry Practice.Office is 647 sq ft w/ 3 ops. Practice has been in its present location for the past 26 years. Owner to retire. #14277
- YUBA CITY/ MARYSVILLE: For Sale-General Dentistry Practice w/Bldg avail. Practice located in present (great) location over 30 years.1,800 sq ft 5 ops 4 hygiene days. Owner to retire.#14273

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ASK THE BROKER

Question:

What can I do as a buyer to help me in my negotiations with a seller?

Timothy G. Giroux DDS/Broker

Stan K., DDS

First of all, it may sound like common sense, but the best thing a Buyer can do is to put your best foot forward with the Seller the moment you first meet. Forget that you are nervous about paying all that money for goodwill and old equipment. The most valuable assets you are buying are the patient base, patient-doctor relationships, staff relationships and office location.

Even if, in your opinion, the practice is grossly overpriced, your job is to impress the Seller that you are going to perform amicably during the transition. If you convince the Seller that you will preserve the patient and staff relationships the Seller will practically want to give you the practice for free!!! All kidding aside, the more the Seller is impressed with you, the easier negations will proceed.

Most Sellers are very emotional about their practices and perceive the practice as if it was their infant child. If you start attacking the price or even something as simple as old equipment that needs repair, they view it as an attack on a loved one.

You should take note of all the concerns you have with the practice that need to be addressed. However, rather than risk offending the seller, address those concerns with the Broker at a later date.

There are many issues that will arise during the negotiation and transition that will be more likely to go in your favor if you begin the relationship on a positive note. Even though you might be the one bearing all the stress and future risk, you need to go into the first meeting as though you are applying for a job that has many more qualified candidates applying for that position.

Rework issues may be a concern for some Sellers, but mature Buyers know that those issues, if handled properly, can build trust in the existing patient base in the future.

We will address this issue separately in our next column.

Timothy G. Giroux, DDS is currently the Owner & Broker at Western Practice Sales (westernpracticesales.com) and a member of the nationally recognized dental organization, ADS Transitions. A graduate of Creighton University, School of Dentistry (1983), he and his wife, Mona Chang, DDS (LLUSD 1984) were in private practice together for 15 years in Scottsdale, AZ, before establishing their home in northern California.

Questions? Email them directly to *Timothy G. Giroux*, *DDS*: wps@succeed.net or Call 800.641.4179

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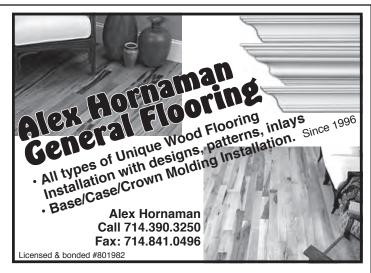
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8 CE Units
Rob Vies, DDS

Tuition: AGD members \$99 Non-members \$139

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- 5947 Humboldt County's Garberville Collected \$315,000 with \$103,000 in Profits. 2 days of Hygiene. Full Price \$65,000.
- 5963 Santa Rosa. Best technology. Computerized & digital. Collected \$675k with profits of \$325k.
- 5964 Santa Rosa's Doctor's Park. Fully furnished and equipped 3 Op dental suite situated in 8 practice shared facility. 100% ownership in equipment and 1/8th ownership in R.E.F.P. \$200k with terms.
- 5967 San Francisco's Chinatown. Collected \$430k. Profits of \$240k on 25 hr wk
- 5968 Stockton Collected \$462,800. 28 new patients/mo. Attractive 5 op office.
- 5969 Tahoe City Well established with strong recall. Produced and collected \$600k+ in 2008. Attractive office.
- 5970 Elk Grove Collected \$460k. Beautiful 4 Op office on Laguna Blvd
- 5971 Merced Collected \$760k in '08 with \$310k in Profits. 4 days of Hygiene.
- 5973 Oral Surgery Practice. CA Sierra Nevadas. 2008 realized \$615k. No competition, great country lifestyle.
- 5975 Northeast Sacramento Foothill Community. Practice grew in '08 with '09 continuing trend. Tracking \$1.1 million. Full time owner shall do well here.
- 5976 Redwood Valley's Ukiah. 1 hour north of Santa Rosa. 2008 collected \$522k. No Pedo, Endo, O.S. Lots of fillings starting to fail.
- 5977 Ortho Solano County. Great starter practice or second office. Owner's out of area practice dictates part time attention here. Tracking \$335k. Has done \$500k+ with more attention. Motivated Seller.
- 5980 CA Sierras.Big city Practice sited in desirable location. On 4 days w/6 wks off, practice produced \$980k in '08, collected \$972k & realized Profits of \$388k. Beautiful facility.

HOT RELEASE SOUTHERN CA SELLERS – PACK YOUR BAGS

- 3180 Move to Santa Rosa Senior Seller Grossing \$550k 2008 last month \$150k collections. Refers out Endo, Pedo, Prophy's, Perio, O.S. Opportunity to increase income Gross.Low overhead.
- 3188 Malibu Pacific Palisades. G.P. Established many years. Great Hi identity location. Recent Gross \$500k. Fantastic.
- 3189 Temecula/Murriata 8 Ops. 3,000 sq.ft.. Grossing \$1 million. 25% Ortho. Seller would stay on to do Ortho. State of art.

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- 3058 San Bernardino area Practice. Across from large local hospital. 1,316 sq. ft., 3 operatories, 2 equipped. Office is modern with digital X-ray and camera.
- 3082 Escondido area. DDS Partnership sure-fire-success. Partner will finance.
- 3130 Covina/Azusa Million Dollar Location. GP Established many years. Shopping center. 1,500 sq.ft., 6 Ops, 4 equipped. Only \$2,800/mo rent.
- 3137 Chino Hills-New shopping center. Absolutely gorgeous.\$450k.

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- 3148 So. Bay/Torrance area. PT time.\$15k/mo. Est. 10 yrs. F.P. \$185k.
- 3149 Riverside/Moreno Valley GP. Grossing \$1.2mil+. Group practice
- 3164 GP. Temecula/Murrieta area. Currently collecting \$30k/mo. Ins & cash only. 1,700 sq.ft., 5 Ops. Located in shopping center with AAA tenants. F.P. \$385,000. Super Bargain. Project \$1 mil within 36 months.
- 3168 Apple Valley/Hesperia LOCATION LOCATION LOCATION. Shopping Center. 6 Ops vacant. Previously \$900k. Mexican market. F.P\$85k
- 3169 G.P. -Hi Traffic Location 3 Ops. Low rent. . Growing Practice. Lots of room for growth. Refers out Pedo & O.S. F.P. \$320k
- 3170 Temecula. Senior DDS. GP. Est 8 yrs. Old Towne. Grossing \$200k+
- 3172 Buena Park. 3 Ops. Beautiful office. New shopping ctr.F.P. \$350k
- 3180 Pack your Bags go to NO. CA. Santa Rosa. Senior Seller. Grossing \$550k and refers out all Endo, Pedo, Ortho most O.S. and Hygiene.
- 3183 Carlsbad Gross \$895k. Last month \$110k. 4 Ops. Hi identity
- 3188 Malibu Pacific Palisades. G.P. Established many years. Great Hi Identity location. Recent Gross \$500k. Fantastic.
- 3189 Temecula Landmark building practice. Grossing \$950k. 4 General, 4 Pedo Ortho. HI tech new office. Established 10 years.
- 3190 Booming Garden Grove. Location Location. Grossing \$10k part time
- 3193 Coming Up! La Quinta/Indio. Growing \$1.5 million.
- 3194 Irvine. Part time. Established 10 yrs. \$3,000/mo HMO cks. F.P.
- 3195 Fillmore Close to Thousand Oaks Ventura area. Small city. Great potential. New state of the art facility. Grossing \$400k

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