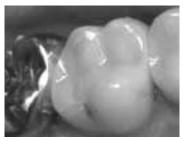


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#### FRESNO COUNTY

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FRESNO COUNTY #2 - (3) op G.P. located in smaller town. (2) ops eqt. 3rd plumbed not eqt. Store front location with signage/visibility. Annual gross collections \$150K+ p.t. Cash/Ins/PPO/Denti-Cal/Cap. Cap check \$2,600/mos. Near Fresno County #1. Buy one or both.

FRESNO COUNTY #3 - South county location. General practice & condo for sale. (4) op computerized office. Nice equipt. Mixed patient base. Gross \$500K+/yr. Seller retiring.

#### KERN COUNTY

**BAKERSFIELD #9** - (3) op G.P. Office & Bldg. for sale. Gross \$600K+/yr. \$14K/mos cap.

**BAKERSFIELD #11** - This one has it all! An absentee owner run. True money maker! (11) fully equipped ops. Paperless office, Dentrix S/W, digital x-rays, Pano equipped General Practice with (1) full day a week of Ortho. Ins/Cash/Denti-Cal/CAP patient base. Mos. Cap. Checks \$12K+/mos. Bldg. also for sale!

**BAKERSFIELD #12** - Fully built out dental office condo for sale. 2,158 sq. ft. 5 plumbed ops. Includes some equipment. Seller motivated. **SO. EAST KERN CTY. #2** - (2) op part time G.P. practice. Gross approx. \$150K/yr. Mixed patient base.

#### LOS ANGELES COUNTY

**AZUSA/COVINA** - 1,700 sq. ft. single use freestanding dental building for sale. Located on main street with excellent exposure, visibility and parking.

Cash/Ins/PPO patient base, gross collections \$120K+/yr. P.T. can do much more with additional hours. **SULL**CLENDALE #3 - (2) on G.P. 3rd on plumbd. Attractive bldg. out

**GLENDALE #3** - (2) op G.P. 3rd op plumbd. Attractive bldg. out. Ave. Annual Gross \$120K p.t. Can do more full time.

**GLENDALE #4** - (2) op G.P. 3rd op plumbed. Nicely appointed. Cash/Ins. Annual gross \$220K+ P.T. Can do more.

**HOLLYWOOD** - (6) op G.P. (4) ops eqt'd located in store front with excellent signage, exposure and visibility. Average annual gross collect. \$369K+ on 4 1/2 days/wk. Cash/Ins/PPO/Denti-Cal/CAP patient base. Many walk-ins. Approx. 50-60 new patients/mos.

**LOS ANGELES** - Bldg. and (4) op G.P. office for sale. Exposure/visibility/signage. Gross collections in 2003 were \$556K; Previous years collections in 2002 were \$839K prior to seller illness. Potential to take it to \$1M. Account receivables include in sale to help with cash flow. Cash/Ins/PPO/Cap/Denti-Cal patient base. Here's your chance to own your own bldg. and million dollar practice!

PARAMOUNT - (5) op G.P. Located in store front with exposure and visibility. (3) equipped ops. (2) additional plumbed not equipped. Cash/Ins/PPO/Denti-Cal/Healthy Families Patient Base. 2004 Gross Collections \$215K+ p.t. due to new baby. Did \$332K prior to pregnancy on (4) day week. Seller Motivated. Priced to Sell!

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SAN GABRIEL VALLEY - 1,755 s.f. single use freestanding dental building for sale. Near center of town. (5) plumbed ops. Busy Hispanic area. No patient charts or equipt. are included in the sale.

WEST SAN FERNANDO VALLEY - (4) op Fee for Service

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#### **ORANGE COUNTY**

**NEWPORT BEACH** - (3) op Private Fee for Service General Practice. Located in one story professional building. Computerized office with mostly new equipment. 2004 Gross Collections \$527K+. Restorative/Crown and Bridge/Cosmetics with active Hygiene Program. Seller Retiring.

#### **RIVERSIDE COUNTY**

<u>SUN CITY</u> - (6) op G.P. for sale. Located in free standing smaller Medical/Dental bldg. Waiting room is shared with large medical group who refers many patients. Gross collections \$260K+ on 2 1/2 days per week. Can do much more. Cash/Ins/PPO patient base. Seller wishes to stay on as an associate one day per week. Will mentor and introduce. Excellent opp. for DDS just starting out.

#### **SANTA BARBARA COUNTY**

**SANTA MARIA** - (3) op G.P. located in free standing bldg. with exposure/visibility/signage. Gross Collect. \$275K+/yr. Cash/Ins/PPO.

#### **SAN BERNARDINO COUNTY**

**<u>VICTORVILLE</u>**: - (3) op G.P./Prosthodontic office located in a one story professional bldg. Ave. annual gross collect. \$334K on (3) day week. Cash/Ins. patient base.

#### **SAN DIEGO COUNTY**

NORTH SAN DIEGO CTY - Hi-Tech, state of the art, Fee for Service G.P. office. (4) ops/2 Eqt. Excellent growth area.

#### SAN LUIS OBISPO

**ARROYO GRANDE** - (4) op G.P. office for sale. Cash/Ins/PPO. Gross collect \$500k+/yr. Seller retiring.

#### TULARE COUNTY

**PORTERVILLE** - (4) op G.P. Newer equipment. Cash/Ins/PPO. Ave. annual gross collections \$600K+. (30) new patients/mos. Growing area.

#### **VENTURA COUNTY**

Trade it!!!

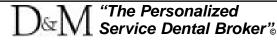
WEST VENTURA CTY #2 - (8) op G.P. on main street with excellent visibility/exposure/signage. Cash/Ins/PPO/CAP. Cap check = \$9K+/mos. Computerized office, digital x-rays, ave. annual gross collections \$850K. *Reduced Sales Price*.

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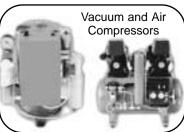
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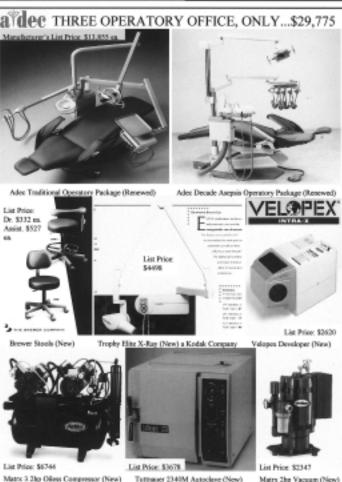
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## PRACTICES FOR SALE —March, 2005

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**SAN DIEGO-PACIFIC BEACH-JUST LISTED!!** Owner retiring from **GENERAL** Practice established in 1990. 3 Ops. in approx 900 sq.ft., situated in Medical Bldg. Easy access to 5 Freeway.

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**SAN DIEGO-OCEANSIDE** 18 year established **GENERAL** Practice with excellent visibility. 2 blocks from freeway 5. Six spacious and fully-equipped Ops in approx. 2400 sq.ft. Approx 40% Cash, 30% Insurance, 20% Healthy Families, 10% Dentical. 260K. **ACCEPTED OFFER** 

**SAN DIEGO-EL CAJON** Dentist retiring from 40 year established **GENERAL** Practice. 5 equipped Ops. (1 additional plumbed) in approx. 1350 sq.ft. Freestanding Building in shopping center. Approx. 70% FFS/30%DentiCAI. Offered at only 175K.

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**SAN DIEGO-OCEAN BEACH-PERIODONTAL** Practice established 13 years. 3 Operatories with room for expansion. Situated in Professional Bldg. along major thoroughfare. 2003 collections approx. 360K.

**SAN DIEGO-MISSION VALLEY**-Centrally located **GENERAL** Practice established 35+ years (8 yrs at present location). On 1st floor of attractive office bldg., 4 VIEW Ops in 1200 sq.ft. Great staff expected to stay. Revenue approx. 700K. Offered for 520K.

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#### La Jolla

Private General Practice in great professional bldg - very modern 6 operatories in 1922 sq ft - grosses over \$750,000 on 3 1/2 days/week - Dr. retiring but would be willing to stay either during transition period or as an associate.

#### El Segundo

General dental practice for sale - Dr. Retiring - grosses over \$140,000 on 2 days per week - Great starter practice with upside potential.

#### **Long Beach**

**Oral Surgery practice** in free-standing building for sale - 6 ops in 2500 sq. ft. - grosses over \$1.2 million per year - Building also for sale and has been appraised at \$335,000.

#### **North Los Angeles County**

**Endodontic practice** for sale in professional bldg - 3 + 1 operatories in 1200 sq. ft. - grosses nearly \$500,000/year on  $3 \frac{1}{2}$  days per week with overhead less than 40% - Seller will stay during transition.

#### **Blythe**

General dental practice for sale - 4 completely equipped operatories - grosses over \$550,000 on 3 1/2 days/wk with 1 week off/month - Very low overhead - unbelievable bargain.

#### **El Monte**

General dental practice for sale in strip shopping center - 5 ops with a 6th plumbed - grosses approx. \$800,000/yr - approx. 70% of practice patients are children - approx. 65% DentiCal - largely Hispanic populaiton - 100 new patients/mo very low overhead, less than 50%.

#### **Garden Grove**

"One of a kind" general dental practice for sale in great location in strip shopping center - 9 operatories with state of the art equipment - practice grosses over \$1.9 million/year on 5 days - approx. 10% MediCal - ortho 2 days/wk - 4 associates - complete C&B lab upstairs included - largely Hispanic patients.

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**PRACTICE FOR SALE** #4952 - Butte County - Cultural Center No. Sacramento- Best Location in city - Hi identity-Seasoned 40% HMO practice, gross \$1,000,000 within 36 mos. - Secure 50 new patients per/mo. or more. Great opportunity one Dentist or 2 Dentist team. 8 Ops in 2,500 sq.ft., low rent, high growth area. Bargain. Call PPS (714) 832-0230, fax resume (714) 832-7858.

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### "The Prosperous Practice"

... a Q&A self-help column by Sari Reis



Q: My overhead is nearly 70%. Is it possible to lower it substantially without compromising on the quality of patient care?

A That's an excellent question and one dentists and accountants have been grappling with for years. Since firing your highest paid employee is out of the question, I offer an alternative.

## I suggest you examine <u>not the costs</u> of running your practice but the <u>efficiency</u> with which it is run.

Since dentists do not get paid by the hour but for providing services, it stands to reason that the more services you can perform in the course of a day, the more money you will make. The more efficient use of your time, the greater your profits.

#### Let's consider, for example,

the individual steps involved in performing a procedure such as a composite restoration. Are you using a new bur with each procedure? If not, it may take you longer to cut through the enamel. Are you using a rubber dam to isolate the tooth reducing the time to keep it dry? Are you applying a one-component self-etching bonding adhesive that can eliminate a step in placing the resin? Are you making use of an LED high-speed curing light that can cure each surface in 10 seconds instead of 40? Thirty seconds may not sound like much but if you complete an average of 600 composite restorations in a year and they average two surfaces each, that's 1200 surfaces. If you can reduce the curing time on each of those surfaces by 30 seconds, you end up with an additional 10 HOURS of production time.

#### It's all about working smarter not harder.

By utilizing an efficiency model and making some small but significant modifications, my clients have reduced overhead to between 50-55% without compromising their standard of care.

If you would like more information on how to do this, give me a call.

Sari Reis is the Senior Consultant of Reis Consulting Services.

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877-663-4042 or 760-438-4033

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- Partnership and Corporation **Disputes**
- Breach of **Non-Compete** Covenants
- Solicitation of **Patients and Employees**



- Breach of Contract
  - Fraud
- Disputes Over the Sale or Purchase of a Practice
- Landlord/Tenant **Disputes**

Stephen McNamara is second to none. His knowledge and experience in the dental field are excellent, and you definitely want him on your side.

Adarsh Malhotra, D.D.S. (Bakersfield/West Hills)

Steve provided excellent legal services for me. He was reliable, fast and efficient, and I was very pleased with his ability to get to the heart of the matter and reach a resolution.

Hoang Minh Nguyen, D.D.S. (Riverside)

Steve's performance was outstanding and professional. His logical approach and reasoning are unbeatable. Jasleen Brar, D.D.S. (Tustin)

I have retained Mr. McNamara's services in the past and have found him to be very thorough, responsive and focused to your needs. Great Attorney! John C. Whitworth, D.D.S. (Brea)

I have worked with Stephen McNamara for over 12 years, and say without reservation that he is the finest litigator with whom I have worked. Steve has consistently proven himself to be reliable, objective, efficient and aggressive.

Robin Oxman, M.D. (Huntington Beach)

Thanks for an outstanding and worry-free process. I'll definitely recommend you to other dentists looking for professional advice. I could not have chosen a better attorney.

Ali Saeghi, D.D.S. (Canoga Park/Ojai)

Steve McNamara is an outstanding attorney, the rare type who matches a high degree of professionalism with objectivity and aggressive representation. I was very pleased with his work and with the outcome.

Richard Ramos, D.D.S. (Yucaipa)

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FOR SALE: Thermafil Endo Obturator Oven and Obturator Kit \$300.00 contact fatbillybob@yahoo.com or 310-346-5081.

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......Offered At: \$185 K

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- Best Supporting Actress - Palm Springs

9 op. LOW RENT Near the Airport Combo reimbursement.

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- Best Supporting Actor - Orange

4 Plumbed, 1 Not - Clean FFS Office

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❖ - Best Actress - Costa Mesa

5 op FFS Office right off the 405. Clean.

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❖ - Best Actor - Mission Viejo

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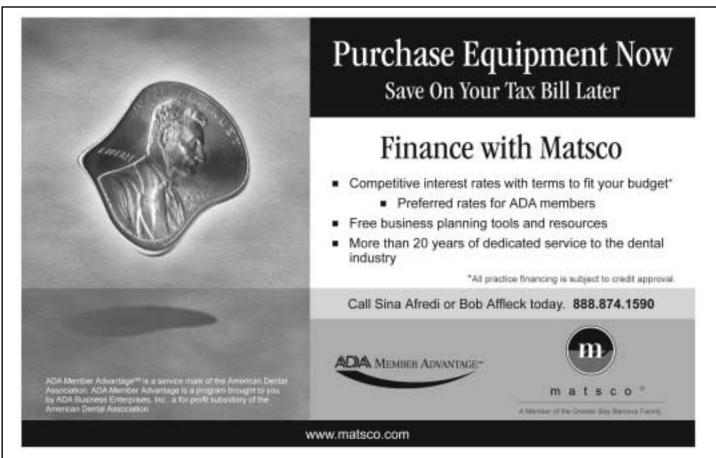
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**PRACTICE FOR SALE** #4973 - Price Reduction/Seller motivated!! Huntington Park - 4 Ops - Hispanic area. F.P. \$115,000. Call Professional Practice Sales, Inc., (714) 832-0230.

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#202 North Hollywood - G.P. Great crnr. loc. Coll. \$955K in 04, 6+ ops in 3000 SF.Room to expand w/ 100+ new patients per/mo NEW

#203 Wilshire Miracle Mile/L.A. - G.P. Leaseholds only. 4 ops, 1200 SF. Landlord to give tenant money for tenant improvments #204 Torrance - G.P. 5 ops, 4 chrs, int. cam. Dentrix. Pano, 1500 SF Coll. 22/26K m NEW #206 Woodland Hills - G.P. Shopping center location. Great starter practice. Submit offer #209 Torrance - G.P. Shop ctr. 15 yrs. goodwill Absentee seller w/ 2 assoc. Coll. \$18/21K mo. #210 Hacienda Heights - G.P. Shop. ctr. loc. Office sees 30 pat./day. CAP/ck \$15K/mo.

#212 Mid-Wilshire - G.P. Near Korean cultural center. HMO plans & Delta Dental patients w/ L.A School Dist. 4 ops, 1200 SF #216 Mission Hills - G.P. Call for info. NEW #222 Thousand Oaks - Call for info. NEW

#224 South El Monte - GP, Store front location. 5 ops, 3 x-rays, Int. cam. Pano and Software in 1600 SF, 2003 Collections \$270K Projected to do over 300K for 2004.

#227 Valley Village - G.P. & HMO practice. Corner visibility. 4 ops, 2 x-rays in 1400 SF. Collections \$550K in 2003.

#228 Montebello - G.P. New retail ctr. Both practice leaseholds & ctr. for sale. Rent free & have tenants pay the mortgage & build equity in practice and real estate.

#235 Gardena - New corner center. Developer will build out 1200 SF dental office for dentist with OAC.

#236 Wilmington/San Pedro - New retail ctr. Both practice leaseholds & ctr. for sale. 4 ops, 2 x-rays in 1100 SF. Next to busy med. clinic; Lots of walk-in's & referrals. Great potential. Food for Less Plus More **NEW** 

#238 Huntington Park - G.P./Pedo. 50/62 new patients/mo. High net/low overhead. Seller has some HMO plans. Should be a 7 day practice. Has collected over \$600K. NEW

#239 Pasadena -G.P. Call for info. NEW #244 Maywood - G.P. New retail ctr. Practice

leaseholds only. Buy both leaseholds & center. High density Hispanic population.

#248 Lancaster - G.P. 4 ops, 4 x-rays, 2 int cam., pano, Computer Age. 21 yrs. goodwill Collected over \$700K for last 3 yrs. Seller wil

#### **Orange County**

#502 Santa Ana - G.P./HMO practice & REAL **NEW** ESTATE for sale. 3 chrs. \$445K-04 #504 Rancho Santa Margarita - G.P. Great

NEW center location. Call for more info. **#503 Irvine** - G.P. Coll. \$255K in 03 with some

HMO plans. 5 ops, x-rays in 1175 SF. #505 South Coast Plaza - G.P. Prime location. 4 ops, 3 x-rays, 2 int. cam., in 1200 SF. #506 Huntington Beach - G.PS @s.L D! #507 Santa Ana - G.P. Newer shop. center 4 ops, x-ray nor Escrown in 1400 SF.

#509 West Santa Ana - G.P. Retail ctr. Coll. \$30/35K mo. Lots of upside. 4 ops, 1237 SF. #517 Huntington Beach - G.P. 3 ops, x-ray, 1000 SF. Retail ctr. 3 blocks from beach NEW

#518 Rancho Santa Margarita - Specialist wanted for this prime location.

#521 So. Orange Co. - 12+ yrs. goodwill. 12+ ops, x-rays. Coll. \$1,405M in 04. Jan 05 coll. \$135K proj. to \$1.6M for 05. NEW #535 Ranch Santa Margarita - G.P. Coll \$527K in 04. 4 ops. Nice office. **NEW** 

#543 Anaheim - G.P. New ctr. 4 ops in approx. 1200 SF. Both leaseholds & ctr. for saNEW #549 Fountain Valley - G.P. Dental condo for sale. 4 ops, x-ray in 1500 SF. No charts.

#### Riverside/SanBernadino

#300 Colton - HMO office. 9+ops, 3 x-rays, pano. Coll. \$1.12 Mil. CAP approx. 16K mo. #301 Rialto - G.P. 10 yrs. goodwill. Coll. \$10K #303 Chino - G.P. Call for more info. #304 Colton - Leaseholds/no charts & center

for sale. Yield 7.40% free rent + equity. #305 Temecula - G.P. 5 ops, x-rays, int. cam.,

software in 1384 SF. Coll. \$356K in 03. #306 San Bernardino - G.P. Corner loc. 5+

ops in 1800 SF. Seller wants offer now. #308 Upland - G.P. 4 ops, 3 x-rays, approx. 1000 SF. Just added Guardian which insures

all employees at Claremont College. #311 Rancho Cucamonga - G.P. 5+ ops. 15/ 17 HMO plans. Proj. \$550K for 04.

#312 Rialto - G.P. Shop ctr. 4 ops, 2 x-rays, pano (new equip.) Coll. \$240K in 03 on 3 days. #314 Colton - G.P. 3 ops, x-rays in 1000 SF. Coll. \$15K mo. Landlord may sell real estate. #316 Temecula - d.PMES&COWSF.

#318 Indio - HMO 18 yr. goodwill. CAP ck. \$23K+. 5 ops, 3 x-rays, 1550 SF.

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#### San Diego County

#401 Alpine - G.P. 3 ops, x-rays, in approx. 1000 SF. Coll. \$14/16K. Seller wants it sold. #406 El Cajon - G.P. Freestanding building and practice for sale. Call for info. #408 Poway - G.P. Seller wants to retire. HMO plans, CAP chk \$4/5K mo. 6 ops, 2 x-rays. #410 El Cajon - G.P. Great shop. ctr. loc. Seller needs to sell, relocating. Submit offer! #414 Escondido - G.P. Practice and real estate - buliding for sale. Call for info. #419 Mira Mesa - G.P. Shop. ctr. 4 ops, 2 xrays, in 12 SPCbll S4C/45K mo. Seller avg. coll. for last 3 yrs. \$531K. Seller relocating. #420 La Jolla - G.P. Seller to retire. 4+ ops, 3 x-rays, Dentrix software, 1700 SF. Coll. \$451K. Seller will transition if buyer wants. **NEW** #422 Oceanside - G.P. Retail ctr. 4 ops, xrays, 2 monitors, & software (all new). Coll. \$21/22K mo. on 3 days & growing.

#### Sacramento County

#800 South Sacramento - Ortho practice. 3 yr. new office. Shop ctr. Coll. \$50/55 K mo. #803 Fair Oaks - G.P. 15 yrs. goodwill. Great crnr. visibility. Coll. \$436K on 3 days. 5 ops, 3-xrays, pano, int. cam. + software in 1700 SF.

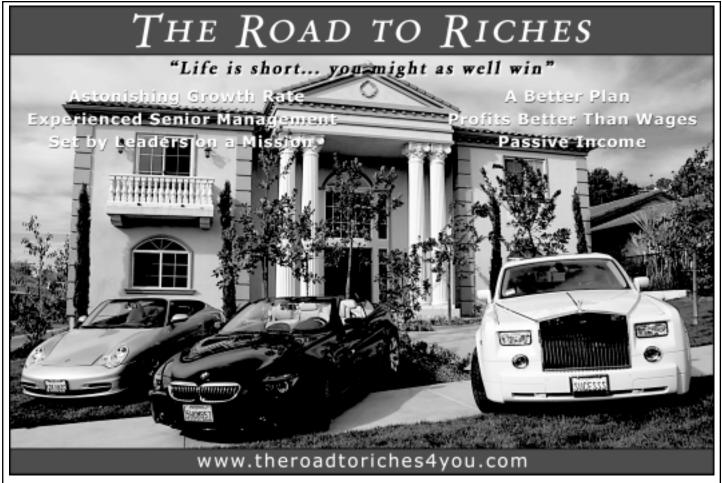
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**#203 Miracle Mile -** G.P. 4 ops, 1200 SF, prof. building leaseholds & equipment only. #207 Artesia - Leaseholds 4 ops,1200 NEW #210 Glender a Strip cortex Leadholds operatories in approximately 1000 SF. #228 Montebello - Sevoh pping center with many walk-ins. Lease up to 3500 SF.

#236 Wilmington - G.P. Leaseholds & new ctr. for sale. 4 ops, in approx. 1200 SF. Great loc. near Food 4 Less plus more.

#242 Gardena - Retail center, newly built with 4 ops in 1293 SF. Great corner visibility. #309 Rialto - New Shopping etr. location on busy street corner. 4 ops in approx. 1100 SF. #518 Rancho Santa Margarita - Prime spot for a specialist in the heart of growing area! #549 Fountain Valley - Real estate only. Dental condo. 4+ ops, no chairs, in 1500 SF. Near FV Medical Center. Great location. #528 San Clemente - G.P. 3+ ops in 1110 SF. All operatories have ocean coastline views.

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PALM DESERT—4 eq. ops. and 2 plumbed eq. ops with delivery units in a 2,050 sq. ft. suite located in a single story free standing building. Building not for sale. Computer system, Intra Oral camera, software package, chairs, lights, deliveries and much more included! Projecting \$408,009 for 2004.

**BUYER'S NET OF \$132,732.** 

RANCHO SANTA MARGARITA–3 eq. ops. and 7 not eq. ops. in a 1,900 sq. ft. single story free standing building. Great location, has contracts with 16 providers, and is a great opportunity to start a large dental practice. Leasehold Improvements, Equipment and Few Charts Only.



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#### **GREATER LOS ANGELES & VENTURA COUNTY**

**BEVERLY HILLS**—3 eq. ops. in a 1,122 sq. ft. suite located in a four story medical dental building. Great location. Chairs, lights, X-rays and more stays. 18 years of Goodwill. Leasehold Improvements and Equipment only.

**BEVERLY HILLS**- 4 eq. ops. in a 1,198 sq. ft. suite located in an 11 story medical/dental building. Great area of Beverly Hills, great staff, good patients, and 25 per followill. Two Intra Oral Camera units, computer system, software package and much more included! Projecting \$650,728 for 2004. **BUYER'S NET OF \$248,970.** 

**CERRITOS**–3 eq. ops. in a 950 sq. ft. suite located in a three story medical/dental building. Great location in Cerritos. Chairs, lights, X-rays and more stays. Leasehold Improvements and Equipment only.

**DOWNEY**–3 eq. ops. in a 690 sq. ft. suite located in a four story medical/business building. Plus a 400 sq. ft. area for storage! Great area & 36 years of Goodwill. Chairs, lights, deliveries and much more included! Projecting \$250,000 for 2004. **BUYER'S NET OF \$72,540.** 

**DOWNEY**–6 eq. ops. in a 1,960 sq. ft. free standing building/duplex. Great location, three rooms with Intra Oral Cameras & practice has a BriteSmile machine **20 fi**buter system and Software program included. Projecting \$559,310 for 2004. **BUYER'S NET OF \$122,675.** 

**EL SEGUNDO**–2 eq. ops. in a 1,800 sq. ft. suite located in a single story duplex. Great location. 41 years of Goodwill! Chairs, lights, X-rays and more stays. Intra Oral Camera, computer system and more! Projecting \$566,774 for 2004. **BUYER'S NET OF \$212,688.** 

**ENCINO**–5 eq. ops. in a 1,600 sq. ft. suite located in a three story medical/dental building. Great office location in Encino, modern, high tech, one of a kind office. Computer/TV's in every room, x-rays, chairs, lights and deliveries included! Leasehold Improvements and Equipment only.

**ENCINO**–3 eq .ops. in a 1,025 sq. ft. suite located in a 20 story business building. Great location and there is only one other dentist in the entire 20 story building. Intra Oral Camera, computer system, software package and much more is included! Leasehold Improvements and Equipment only.

**GLENDORA**–3 eq. ops. in an 880 sq. ft. suite located in a single story shopping center. Great location, good dentist, good staff and 20 years of Goodwill. Intra arabanera, computer system and much more included. Projecting \$367,020 for 2004. **BUYER'SURLY OF \$158,297.** 

**HAWAIIAN GARDENS**—4 eq. ops. and 1 not eg. op in FER00 sq. ft. suite. Located in a great location of a busy Von's shopping center. TV monitor in 15-20 PPO Plans, and much more! Projecting \$833,220 for 2004. **BUYER'S NET OF \$375,540.** 

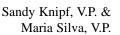
**HAWTHORNE**–2 eq. ops. and 2 plumbed not eq. ops. in a 1,200 sq. ft. medical/dental building. Chairs, deliveries, lights, X-rays, and more stays. Leasehold Improvements, Equipment and Some patient charts included!

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**LOS ALAMITOS**—3 eq. ops. in a 1,103 sq. ft, suite field in a two story medical/dental building. Great location, Intra Oral Camera, chairs, light before and much more included! Projecting \$172,049 for 2004. **BUYER'S NET OF \$61,609.** 

**LOS ANGELES GP**–3 eq. ops. in a 974 sq. ft. suite located in a seven story building. Only Dental office in the building! The only Dental Office within a half mile radius! Chairs, deliveries, lights, X-rays, and more stays. Projecting \$235,859 for 2004. **BUYER'S NET OF \$62,414.** 

**LOS ANGELES**—4 eq. ops. in a 1,100 sq. ft. suite located in a single story building. Good location, computer system and software package included. Projecting \$309,134 for 2004. **BUYER'S NET OF \$106,446.** 

**LYNWOOD**–3 eq. ops. in a 1,296 sq. ft. suite located in a single story strip shopping center. Great location on corner lot, secured parking, excellent dentist and good staff. Leasehold Improvements and Equipment Only.

**MONTEBELLO**—4 eq. ops. and 2 not eq. ops. in a 1.800 sq. ft. suite located in a busy shopping center. Great location with high traffic. Intra Oral Company included! Projecting \$400,470 for 2004. **BUYER'S NET OF \$115,764.** 

**MOORPARK**–4 eq. ops. in a 1,100 sq. ft. suite located in a two story professional building. Great location in growing area. Beautiful, slate floors. Low Rent. Chairs, deliveries, lights, X-rays, and more stays. Patient files are not included.

**NORTH HOLLYWOOD**–4 eq. ops. in a 1,280 sq. ft. single story free standing building. Great location next to the corner. Great signage. Chairs, lights, deliveries and much more included! Leasehold Improvements & Equipment only.

**PASADENA**–4 eq. ops. in a 2,880 sq. ft. suite located in a single story building. Great patients, great location, great staff and 31 years of Goodwill Great System, software package, chairs, lights, deliveries and much more included! Projecting \$394,917 for 2004. **BUYER'S NET OF \$86,671.** 

**SOUTHGATE**–3 eq. ops. in a 980 sq. ft. suite located in a two story duplex building. Good staff, nice patient base and 21 Years of Goodwill. Leasehold Improvements and Some Patient Charts included.

#### **ORANGE COUNTY**

**FULLERTON**–5 eq. ops. in a 2,785 sq. ft. suite located in a one story building. Chairs, deliveries, lights, X-rays, and more stays. 14 years of Goodwill. Leasehold Improvements only. Patient charts are not included.

**HUNTINGTON BEACH**—4 eq. ops. in a 1,375 sq. ft. suite located in a three story medical/dental building. Computer system, Intra Oral camera, software process, ights, deliveries and so much more included! Projected \$492,503 for 2004. **BUYER'S NET OF 170,342.** 

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**IRVINE GP**–4 eq. ops. in a 1,650 sq. ft. suite located (fully remodeled in 2002) in a two story medical/dental building. Great location in Irvine. Intra-Oral Camera included. Equipment two years new! Projecting: \$1,079,287. **BUYER'S NET OF: \$223,896.** 

**IRVINE GP**–3 eq. ops. in a 1,350 sq. ft. suite located in a three story medical/dental building. Intra Oral camera, computer system, chairs, deliveries, x range of finite stays! Practice is approximately 60% insurance and 40% cash. Great location in Irvine. Puleting: \$472,171 for 2004. **BUYER'S NET OF \$122,760.** 

**IRVINE**–5 eq. ops. in a 1,755 sq. ft. suite located in a single story strip shopping center. Intra Oral camera, chairs, lights, deliveries and more included! Leasehold Improvements and Equipment Only.

**LAGUNA HILLS**-4 eq. ops. in a 975 sq. ft. suite. Great location in the heart of Laguna Hills in one of the most highly visible and accessible areas. Leasehold Improvements and Some Equipment Only.

**RANCHO SANTA MARGARITA**–3 eq. ops. and 7 not eq. ops. in a 1,900 sq. ft. single story free standing building. Great location, has contracts with 16 providers, and is a great opportunity to start a large dental practice. Leasehold Improvements, Equipment and Few Charts Only.

**SAN JUAN CAPISTRANO**—3 eq. ops. in a 1,100 sq. **FFER** located in a single story strip mall shopping center. Great location in South Orange Count Bryears of Goodwill. Projecting: \$286,205 for 2004. **BUYER'S NET OF \$65,214.** 

**YORBA LINDA** - 4 eq. ops. and 3 not eq. ops. in a 2,400 sq. ft. two story free standing building. Great area of Yorba Linda, good signage and located on a busy corner. Computer system and software package included. Leasehold Improvements and Equipment included. Equipment is only a few months old!

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**PALM DESERT**–4 eq. ops. and 2 not eq. ops. in a 2,050 sq. ft. single story free standing building. Best location in the desert across from the college in the desert. Great dentist, great staff and wonderful patients. Intra Oral camera, computer system, software package and much more included! Projecting \$408,009 for 2004. **BUYER'S NET OF \$132,732.** 

RIVERSIDE GP-5 eq. ops. and 6 plumbed not eq. ops. in \$6,000 sq. ft. building. Practice is currently attracting 80 - 100 new patients a month. Assign an Q o and CAP plans. Great location with many walk-ins. Projecting \$348,105 for 2004. BUYER'S NET OF \$111,666.

**SAN BERNARDINO**—3 eq. ops. in a 1,200 sq. ft. suite located in a single story medical/dental plaza with a center courtyard. Lots of charm! Assignable CAP and PPO plans. Great location in an established area for dentistry. Computer system and software package included. Projecting \$307,764 for 2004. **BUYER'S NET OF \$93,006.** 

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Greg Beamer, V.P.

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**CARLSBAD**–8 eq. ops. in a 6,200 sq. ft. two story building. Great location, great staff, excellent long established practice, and 4+ years of good will. Assignable PPO plans. Intra Oral camera. Projecting \$710,152 for 2004. **BUYER'S NET OF \$208,726.** 

**CHULA VISTA**–5 eq. ops. in a 2,000 sq. ft. single story free standing building located in a busy shopping center with great signage. Low sales price! Chairs, lights, deliveries and much more included! Leasehold Improvements & Equipment only.

**LA JOLLA GP**–3 eq. ops. in a 1,500 sq. ft. suite located in a two story building. Great location, assignable PPO plans, Intra Oral Camera and more! Projecting \$750,389 for 2004. **BUYER'S NET OF \$422,082.** 

**LA MESA**–4 eq. ops. and 1 plumbed not eq. op. in a 2,400 sq. ft. suite located in a single story dental building. Intra Oral camera, computer system, software package, **Olars**, lights, deliveries and much more included! Practice remodeled 1 and \_ Years ago. Projecting \$643,302 for 2004. **BUYER'S NET OF \$137,444.** 

**POWAY**—4 eq. ops. in a 1,551 sq. ft. suite located in a free standing building. Intra Oral Camera. Practice is currently 80% insurance and 20% cash. Great signage. Great area of Poway. Projecting \$675,870 for 2004. **BUYER'S NET OF \$150,246.** 

**POWAY**–3 eq. ops. in a 1,500 sq. ft. suite located in a single story medical/dental building. Great location on the corner lot and 40 years of Goodwill! Intra Crossan Goodwill from the corner lot and 40 years of Goodwill! Intra Crossan Goodwill from the corner lot and 40 years of Goodwill. Intra Crossan Goodwill from the corner lot and 40 years of Goodwill for the corner location on the corner lot and 40 years of Goodwill for the corner location on the corner lot and 40 years of Goodwill for the corn

#### **SAN LUIS OBISPO COUNTY**

**SAN LUIS OBISPO**- 4 eq. ops. in a 1,300 sq. ft. suite located in a two story medical/dental building. Great area, 15 years of Goodwill, and a great staff! Intra Oral camera, computer system, software program, and much more included! Projecting \$473,141 for 2004. **BUYER'S NET OF \$170,198.** 

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MARIN: For Sale - General Dentistry practice located in a desirable medical dental complex. Owner is retiring after 40 years in the same location. Adj. net income of the practice was \$140K in 2004 with Gross receipts averaging \$320K per year. Staff will stay.

FOLSOM: For Sale - This beautiful state of art dental practice located close to latel had gross receipts last year of \$1,327,000, with only a 63% overhead. There are 6 operatories and 8 days of hygiene. New facility with new equipment. Although this beautiful office offering cosmetic and restorative dentistry was just listed, it won't last long. Call for details today.

VENTURA COUNTY: For Sale - Pediatric practice: Grossing Charles Grossing with less than 50% overhead offers any buyer an excellent opportunity to make approximately \$300x per income per year after paying all expenses and principal and interest on acquisition loas. Practice has operated at light income for 24 years. Nicely equipped with intra-oral camera, penoramic x-ray and Dentrix software.

CARSON CITY, NEVADA: For Sale - This practice is has gross receipts of over 1 million a year with a 50% overhead. Owner would like associate to jost him and transition into ownership equity position. Area is experiencing high growth. Office is an attractive free standing building located in a very desirable area on a main through-face.

SACRAMENTO: For Sale-This practice located in the Land Park Area. Not Receipts of 619K in 2003 and adjusted net income of 334K. This fee for service practice is well established. Owner would like to continue working two days a week. Patient base is large enough to accommodate this type of transisition.

CORCORAN: For Sale - Average Adjusted Income \$117K, 2003 GR were 288K. 3 treatment rooms. 2 days of hygiene. Doctor works approximately 33 hours per week.

NORTHERN CALIFORNIA SIERRA FOOTHILLS: For Sale - This practice located on historic Highway 49 and its satellite practice located in Orangevale offers a great opportunity for any dentist wanting to go into partnership with the owner with eventual buyout, 2003 Gross Receipts were 622K with a low overhead of 53%. 8 days of hygiene with 7 operatories.

WHITTIER: For Sale - Owner looking for associate to become a 50% partner in his dental corporation with the obligation to purchase the 2nd half in 3 years. Thepraetice Gross Receipts where 599K in 2003. There are 10 day of hygiciae with 7 operatories. Fractice includes latera-oral camera, Digital X-Rays and Dentrix software.

COVINA: For Sale - Pediatric Practice: Office space in 1,900 Covince of Sale - Pediatric Practice was acquired by the present owner in 1978 and has operated in its present loss of for over 50 years.

PALOS VERDE ESTATES: For Sale - This excellent fee for service practice has operated in its present location for over 30 years. The area is stable and affluent. There are five days of hygiene. The practice has four operatories, laser, intra-oral camera, and digital x-rays. The 2003 Gross Receipts were 603K.

TAFT: For Sale - Looking for an ideal satellite or start up practice? This 1,400 sq. ft. office has 4 equiped operatories. Practice to be sold as is for the price of \$72,000. Price includes 1,200 active patients. Building is also for sale for \$210K.

CARMICHAEL: For Sale - General Deutistry Practice. Owner moving out of area, Gross receipts \$502K with \$230K adjusted net income. Practice has been in same location for 17 years. Office is updated and attractive and in a good location. It is anticipated that all the staff will stay. Four days of hygiene.

SAN LUIS OBISPO COUNTY: For Sale - General Dentistry Practice. This excellent practice is grossin \$824K per year with only a 54% overhead. Owner will stay or leave depending on the need of the buyer. Practice has been in its present location for 10 years. There are 7 days of bygiene.

**BAKERSFIELD:** For Sale - General Dentistry Practice. Gross Receipts are \$368K with approximately \$100K adj. net income. Seller is retiring 28 years in same location and practice started in 1962. Three and half days of hygiene.

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FRESNO COUNTY: For Sale - General Dentistry Practice - This practice did \$889K in gross receipts in 2003 and averaged \$852K for the last 5 years, 1998 remodel. Practice has operated in present location for over 23 years, 5 equiped treatment rooms and 7 days of hygiene.

MERCED: For Sale - General Deatistry Practice - Gros receipts for 2004 were \$590K with only a 57.6% overhead, practice also operated in present location for over 10 years. Staff will stay.

UPCOMING PRACTICES: Modesto - Practice doing over one million dollars annually.

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Contact: Corporate Broker

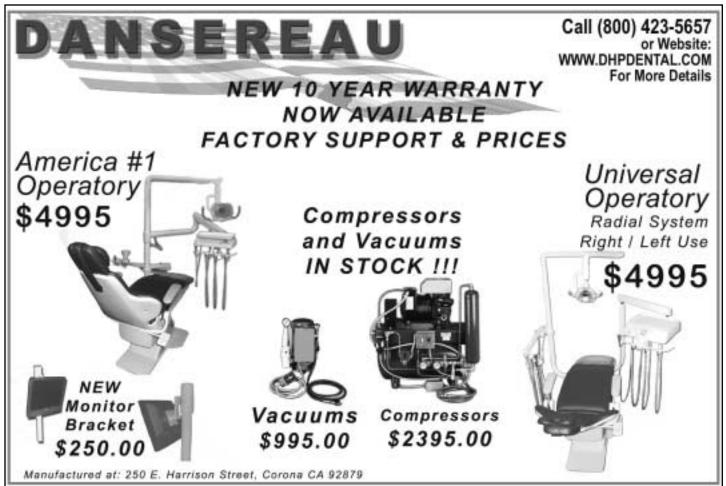
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OXNARD STARTER PRACTICE FOR SALE Gross collections of \$200,000/year on three days per week with net income of 50%. Four operatories in small professional building on a busy street. Seller does no marketing. Predominantly Hispanic patients. Some capitation and about 25% Denti-Cal. Excellent potential for growth through availability and marketing. Asking \$120,000. Motivated Seller. **PENDING** 

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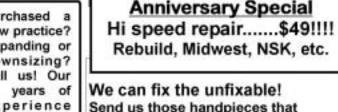
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**#D-277 SANTA CLARA** - GP, 2 ops Plumbed for additional. Nice area of Santa Clara. **Call for Details**.

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**#E-122 YOLO COUNTY** - Long Estab. GP. Coll'd \$760K in '03. Ins/cash only. 2,100 sf w/5 ops, plumbed for 1 more. **FP \$460K** 

#E-268 SACRAMENTO - GP, Est. 24ys. Seller retiring from this fee-for-service practice. Office is 1300 sq ft 4 ops. BUILDING IS ALSO AVAILABLE FOR PURCHASE! FP \$210K

<u>NEW!</u> #E-281 SACRAMENTO - GP, Fee for Service Practice. Won't last! Call for Details!

**REDUCED #F-149 MENDICINO COAST** - Great opportunity for dentist who would like to own their own bldg in beautiful beach community. **Only \$75K!** 

#G-230 OROVILLE - GP, Long Estab. practice. SELLER retiring Coll'd \$289k in '03. Seller refers out all specialties. 3 op office w/all new dental chairs. Seller wns office bldg, may consider selling.FP \$185K

REDUCED!! #H-224 CHESTER/LAKE
ALMANOR Long Established GP in Beautiful 4
Season Resort area. Office is 1400 sq ft office with 3 fully
equipped ops. Insured/Cash pts only. Coll'd approx.
\$300K in '04 on a 3 day work week! Office bldg avail
w/purchase of practice. Real Estate \$350K, Practice
\$195K

### NORTHERN CAL CONT.

**REDUCED!!** #H-210 MOTHERLODE - Live and Practice in Beautiful Gold Country! Rich in Recreational possibilities, Fishing, Hunting & Skiing. GP Long Estab. practice. Coll'd \$332K in '02. Low overhead office, netting 50% of collections. FP \$195K.

**#H-253 GRASS VALLEY** - GP in Awesome growing community. Office is adjacent to Lake Wildwood. 3 Fully equipped ops, 1000 sq ft office with beautiful leaseholds and newer equipment. Great start-up or satellite office. **Call for Details.** 

**NEW #F-281 CLEARLAKE AREA** - GP in Awesome fast growing Lake Community. Newly remodeled w/ equip. less than 7 years ago. Avgs 20 new pts per month. This one won't last! Only an hour from the wine country! **FP \$145K** 

### CENTRAL CALIFORNIA

**#I-249 STOCKTON** - GP Estab practice Seller retiring. Office is located in single story prof bldg in prime downtown area. 1300 sf 2 ops & plumbed for 3rd. **Call for Details!** 

#I-246 FRESNO AREA - GP Collections of \$522k in '03. 5 fully equipped ops, w/all the latest technology. Patient base is a mixture of insured, private pay and Denti-Cal. FP \$340K Call for Details!

#I-264 STOCKTON - Long-established GP, quality practice in the desirable March Lane neighborhood of this family-oriented community. Dr. avgs 10 pts/day and with approx 10 new pts/month. 1214 sq ft, 3 op office is conveniently located in a highly visible, single-story Med/Dental Bldg. Call for Details!

#I-272 CENTRAL CAL. - Awesome, Busy and still growing family oriented practice in desirable area of town. Over 3000 active Fee-For-Service paties. 5 operatories w/room for one more. 2,000 sq ft of beautiful space. This is a practice anyone would be proud of. Call For Details!!

**#J-270 FRESNO** - Brand New Beautiful office!! 1300 sq ft, 2 ops plumbed for 4 with even more room for expansion. Top of the line equipment. **FP \$175K** 

**#J-271 FRESNO AREA** - Charming desirable community south of Fresno. Fee for Service. 4 ops, Beautiful leaseholds, granite countertops, maple floors. Collect in \$770K Range. **FP \$450K** 

<u>NEW #I-280 MANTECA</u> - GP, Long Est. practice, Seller retiring. Collections of approx. \$650k in '04. Insured/cash patients only. This hi-tech office has 5 fully equipped ops, w/digital x-raysand intraoral camera. Seller refers out most specialties. **FP \$450K** 

NEW! #D-286 SAN LUIS OBISPO COUNTY - GP, Est. 4 op practice in single story prof. bldg. Ins/Cash pts only. 4 1/2 days of hyg. Coll'd 500k in '04! FP \$350K

### ARIZONA

**#Az-245 TUCSON** - Estab. GP of 13 years. Office is 2400 sf located in free standing bldg w/4 ops. Great location! Collects in range of \$350K. **FP \$220K.** 

#Az-247 CENTRAL ARIZONA - GP Long Estab. practice. Dr. avgs 12-15 pts/day with 30 new pts per day w/ 30 new patients per month. Office is 1450 sq ft w/ 4 fully equipped ops. Practice \$220K Building Also Available for Purchase. Call For Details.

### **NEVADA**

REDUCED!! #R-128 RENO - Long Estab. Fee-forservice GP. 5 ops office near hospital. Coll'dover \$600K in 2001, FP is only 50% of Gross! FP \$175K

**#R-142-RENO**-Long Estab. GP. Seller retiring. 1,540 sf w/5 equipped ops, ofc is centrally located. Coll'd \$373K in 2002. Ins/cash pts. **Call for Details!** 

#R-233 RENO - Long Estab. practice. Modern equipped 4 op office. Collections of \$795 K in '03. Mostly Insured/cash patients. Excellent location with reasonable rent. Call for Details. FP \$400 K

<u>NEW #R-276 MINDON</u> - Turn-Key Facility with lots to offer! 1700 sq ft office w/4 ops. don't pass this one up! Call for Details!

**#LV-240 LAS VEGAS** - Awesome 10 op practice in free standing building on West Flamingo. Mostly fee for service practice w/gross about 2 million. **Call for Details!** 

**#LV-248 LAS VEGAS** –GP, Estab 4 years, Seller is retiring. Dr avgs 20 pts w/ 10 Hyg pts per day & approx 80 new pts/month. 1,950 ft, w/5 ops. **FP \$635K** 

**#LV-263 LAS VEGAS** - GP Estab. 24 years. Beautiful 3000 sf, 6 op practice w/ gross in Million Dollar range! **Call for Details!** 

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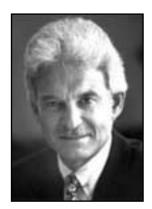
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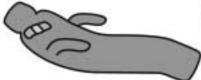
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5843 - Humboldt County Hwy (101) Great lifestlyle outside of urban arena. 5 Ops shall produce and collect \$770k in 2004. F.P. \$275,000.

5844 - CA So. Lake Tahoe - 4 Ops suite at "The Y" where professional space

is hard to find. \$300k/year performer F.P. \$99,000. 5847 - San Francisco Stonestown Galleria center - Rare opportunity in

coveted location. Collections have averaged \$470k/year. F.P. \$300k.

5849 - Santa Clara Valley's Gilroy - Starting right at "The Path of Growth" 1,600 sq.ft., 5 Ops currently annualizing \$490k/production.

5851 - West Sacramento - Phenominal retail location off Hwy (5). 4 Ops suite. Colllected \$615k in 2003.

5852 - Modesto - Tremendous exposure on busy Blvd. In fast growing northeast section. Collections \$400k/yr.

5853 -Graeagle's Portola - Dream no more. Get out of "Rat Race" and win. 4 Op suite. 2003 collected \$600k.

5854 - Sonoma County - Part time. Produces \$180 - \$200k. Attractive 3 Op office. Spanish speaking successor will hit "Home Run".

5855 - Sacramento Ortho - Generating \$500+ on 3.5 day week with 6 weeks off. \$650k in Contracts receivable. Owner does not cultivate

referrals.

#4952 - Butte County city - No. Sacramento- Best Location in city. Hi identity-Seasoned 30 to 40% HMO practice. "Found Money" (Rent paid) Be up to bat 20 to 30 times per day - Sell 2-3 cases for your \$5,000/day, gross \$1,000,000 within 36 mos. - Establish proven Direct marketing program at \$2,800/month, Secure 50 new patients per/mo. or more. Great opportunity for entrepreneur Dentist or a 2 Dentist team. 8 Ops in 2,500 sq.ft., low rent, excellent staff cultural center of No. Sacramento area. Great environment to raise a family. You can buy a beautiful home for \$250k to \$300k, same as a \$750k - \$1,000,000 Orange county - West L.A., San Mateo, Santa Clara or Marin counties. This city is the economic Hub of the area, Land still economical, a cultural area that can provide personal growth as well as professional growth. Full Price \$385,000 - A P.P.S. Best Buy. Net \$20k first month after debt service. PPS (714) 832-0230 - (800) 695-2732

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### E-mail PPSIncnet@aol.com

PPS SO. CALIFORNIA - (714) 832-0230 4943 - Las Vegas - Summerlin- Gross \$600,000- Beautiful office in great area.

F.P. \$385,000 4949 - South L.A. - Collects over \$40k/mo. Real Estate available.

4951 - Oceanside/Vista - Dentures - Grossed \$200k+, Part time - low overhead Great location, for family dentistry. Full Price \$139,950

4952 - College Town No.Sacramento.HMO & FFS. Gross 40-\$50k/mo by absentee owner. Hi identity traffic intersection in city. F.P. \$385,000. 4953 - Yucca Valley - Hi identity dental office location only. Collected

\$40k/mo Location 3 Ops- Lease @ \$950/mo.Invest \$15,000, Gross \$250k first vr.

4978 - Sacramento - (a most desirable suburb) G.P. Est. 40 yrs. Hi Identity location. Gross \$1.3mil in 6 Ops, ample room to grow to \$2 to \$3mil. F.P. \$1.3mil. E-mail resume to PPSIncnet@aol.com (800) 695-2732

4986 - Inland Empire - G.P. Collects \$160k annually

4992 - Escondido area - Solo Group ownership. 1 million potential by new owner within 1st year. F.P. \$395k

- 1005 Hemet Beautiful office \$450k investment Shopping ctr. F.P.\$350k 1017 - Palm Springs/La Quinta area- Esbl 40 yrs. New owner 10 yrs. 9 Ops. Hi
- tech office. Seller to work back for Buyer. Grossing \$1.2mil 1030 - El Monte- Est. '88, 90% Hispanic. Grossed \$1mil plus. Now P.T. Seller grosses \$800k. F.P. \$850k

1032 - Huntington Park-99% Hispanic. Absentee owner Gross \$700k.

1033 - Small Practice in San Pedro area. Located in Professional Bldg 1035 - Riverside - HMO- Checks \$5,000/mo Grossing just less than \$215k Part time, F.P. \$215k.

1036 - Oxnard/Ventura area.Private Practice Collect \$38k/mo.Great new

locatn 1037 - Western/Wilshire- Korean practice.Small office.Gross \$200k,esbl

30vrs 1040 - Indio GP - Gross \$10 to \$15k/mo. Est. 40 yrs. F.P. \$110K. RE available

1043 - Riverside - Hi identity building- Gross \$600k. state of the art. 4 Ops

1044 - Irvine,CA - \$7k/mo. Gross \$330k part time, 3 Ops. Profess building. 1045 - Newport Beach/Costa Mesa - HMO \$7k/mo. Gross \$180k. F.P. \$250k

1046 - Downtown - L.A.2Ops, Gross \$5 -\$8k/mo. In 22 story Apt bldg. F.P. \$35k

1049 - Santa Ana HMO.Cap cks \$7k/mo. Modern office. Gross \$200kF.P. \$150k

1050 - GP West of Downton LA - Part time practice. Collect \$230k/yr. 4 Ops.

1052 - Hacienda Heights. 3 Ops grossing \$400k. F.P. \$285k.

1058 - Inglewood emergency RE Dental building.FP \$500k.Hi traffic. Hi

1059 - Coming Up! So. O.C. G.P. beautiful office. Collects \$385,000 Coming UP! Register interest. Call Tom Fitterer - 2 practices 1 owner \$25k/mo. Cap cks Grossing \$2,750,000, additional practice with \$10k/mo Cap cks Gross \$1,100,000. F.P. \$110% of gross

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