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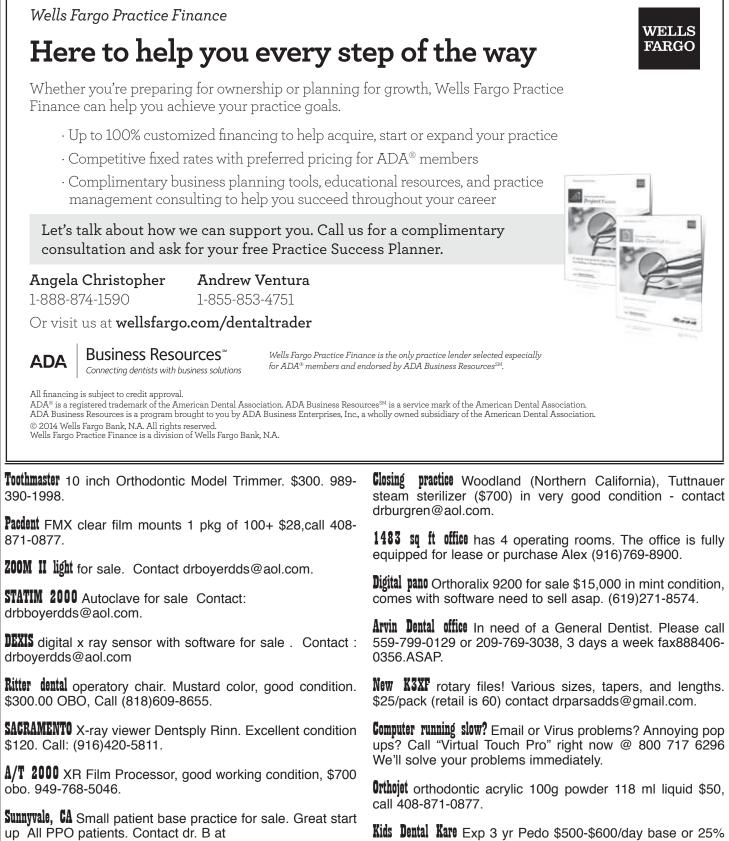
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FEBRUARY 2014





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FRESNO COUNTY

CENTRAL VALLEY/SO. FRESNO CTY - (3) op comput. G.P. <u>w</u> newer refurb. Belmont eqt. Digital x-rays & networked. Dentrix s/w. In a smaller town <u>w</u> very limited competition. Mos. Gross Collect \$40K - \$50K on a (3) day wk. Cash/Ins/PPO pts. Low overhead office. Seller to concentrate on his other office in L.A.

KERN COUNTY

BAKERSFIELD #21 Bldg. & Pract. - (10) op comput. G.P. & free stand. bldg for sale. (3) ops fully eqt'd, (3) ops partially eqt'd & (4) additional plumbed not eqt'd ops. Located on a main street \underline{w} excell. exposure/visibility & signage. Annual Gross Collect. \$500K+ on an easy (2 1/2 - 3) day week. (3) days of hygiene booked 6-12 mos out. Cash/Ins & PPO. Fully eqt'd "removable" dental lab \underline{w} a full time technician. Seller retiring.

BAKERSFIELD #26 - 3,500 Sq. Ft. Duplex Medical-Dental Bldg. for Sale. Suite (#1) is 2,300 sq. ft. and is fully eqt'd with a (5) op G.P. turnkey dental office including instruments & supplies! The second suite is also plumbed for dental but can be used for medical, chiropractic, accounting, insurance, etc. & has just been remodeled. The two suites could also be combined to make a larger single use dental or medical facility! The bldg is located on a major thoroughfare <u>w</u> monument signage & has (27) parking spaces & 10+ years of goodwill. **SOLD**

LOS ANGELES COUNTY

CALABASAS - G.P. in a highly sought after, upscale shopping center location with exposure, visibility & signage. Mostly Fee for Service. Newer eqt & build out. (4) ops eqt'd, 5th op plumbed. Central nitrous. Digital x-rays & pano, Dentrix and Dexis. 30+ years of Goodwill. Annual Gross Collections \$500K+.

ENCINO - (4) op comput. G.P. Located in a modern, well known, easily accessible, recently remodeled professional bldg. on a main thoroughfare. Magnificent panoramic Valley views from (3) ops. Cash/Ins/PPO pt. base. Annual Gross Collect \$600K on a (4) day wk. Digital X-Rays & Laser eqt'd. Refers out all Endo. Seller moving, but will assist <u>w</u> Transition.

HAWTHORNE - (7) op comput G.P. In a free stand, single use bldg, on a main thoroughfare. Exposure/visibility & signage. Large off street parking lot. (6) ops fully eqt'd <u>w</u> 7th op plumbed. Digital X-Rays. Cash/ Ins/PPO pt. base. Many walk ins. Pano eqt'd. Pract started (7) mos ago & already collecting \$30K+/mos. Location has been a DDS office for 50+ years. Seller to concentrate on other office. *REDUCED*

HOLLYWOOD - Super clean, (3) op computerized G.P. Only DDS in Medical bldg. Great starter or satellite office. Annual Gross Collections \$100K+ on a very p.t. schedule.

So. PASADENA - EMERGENCY SALE! SELLER PASSED AWAY! (5) op comput. G.P. Newer remodeled office & some newer equipt. Fee for Service practice. (8) days of hygiene/wk. 1,500 + active patients. Digital x-rays & central nitrous. 2012 Gross Collect \$1.2M+. 40 years of Goodwill. **SOLD**

SANTA CLARITA VALLEY - Cash/Ins/PPO Bread & Butter Practice. (4) ops eqt'd. Located in a medical/dental/professional bldg. complex. Crown & Bridge, dentures & implants. 40+ years of Goodwill. Financials Pending (call for Details). Seller retiring, but will assist with an orderly and successful Transition.

TOLUCA LAKE - Great startup opp. or second office! (4) op comput. G.P. (2) ops eqt'd \underline{w} new eqt. (2) add plumbed. Digital x-ray. Located in a free stand. duplex bldg. on a well known main thoroughfare. Cash/Ins/PPO/HMO pts. \$1K/mos cap ck. Collect approx \$10K/mos on (1) day/wk. Seller to concentrate on other office. **SOLD**

WEST SAN FERNANDO VALLEY PEDO/ORTHO - Comput. Pedo/Ortho office. On outer perimeter of a small prof bldg. <u>w</u> exposure/visibility. (3) op open bay & (1) op quiet room. Pano eqt'd. Digital x-rays. Cash/Ins/PPO. 30+ yrs of Goodwill. Annual Gross Collect. 600K+. Seller retiring.

WOODLAND HILLS #4 - (9) op comput. G.P. (6) ops of newer eqt. (3) add. plumbed. Located on a main thoroughfare in a busy shop ctr. w excellent exposure, visibility & signage. Cash/Ins/PPO & HMO pts. Mos. Cap Ck approx. \$2K/mos. 2013 Projected Gross Collections \$370K p.t. SOLD

ORANGE COUNTY

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RIVERSIDE COUNTY

CORONA - Drop dead gorgeous, beautifully designed & appointed dental spa <u>w</u> all the special touches including: soft colors, free stand. waterfalls, plush carpeting, wood cabinets & flooring. There are (5) ops fully eqt'd <u>w</u> new eqt. In addition, there are two spa rooms, one set up for massage & the other for facials. The office is located in a two story 2,900 sq ft free stand. bldg. <u>w</u> exposure/visibility & signage. The bldg is also available for purchase. Digital x-rays, comput. & Pano eqt'd. Parking is convenient & free in the adjacent lot. Previous production of \$1.0M+ on a (4) day week. Partnership dissolution. *NEW/BACK ON THE MARKET.*

SAN BERNARDINO COUNTY

Room for Your San Bernardino County Practice Listing.

TULARE COUNTY

SAN JOAQUIN VALLEY - (4) op comput. G.P. & Free Stand. Bldg. In a smaller town <u>w</u> limited competition. Cash/Ins/PPO pt base. Annual Gross Collect 500K on 4 - 4 1/2 days/wk. 28+ years of Goodwill. 10-20 new pts/mos. Seller retiring. **REDUCED**.

VENTURA COUNTY

EAST VENTURA COUNTY #1 - (3) op comput. G.P. Located on a main thoroughfare w some visibility. Fee for Service pts. Pano eqt'd. Very low overhead. 2013 Projected Gross Collections \$500K. **SOLD EAST VENTURA COUNTY #2** - Bldg. & Practice - This is the one that you've been waiting for! (3) op computerized G.P. & single use bldg. 2013 Gross Collect \$560K+ & growing. Cash/Ins/PPO/HMO pts. Mos. Cap ck. \$2K+. Some newer eqt'd. **NEW**

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Gendex Orthoralix 8500 DDE (digital) Pano for sale. Just replaced the motor (\$2200). Excellent machine! Orland, CA \$8000. 530-865-4156.

Looking for an experienced DA/RDA for a dental office in Santa Clara, CA. To Apply: http://goo.gl/hM2Fs6.

Retiring all dental equipment for sale 4 op office Woodland - lights, chairs, x-ray, dental unit, instruments, sterilizer,... contact drburgren@aol.com.

Panoramic X-ray machine for sale, good condition, easy to use, ask \$2500, including digital phosphate plate, (worth \$1000), email: dds898@gmail.com.

PRACTICE FOR SALE Lemon Grove. GP with 4 Ops in busy strip mall. High NET! SDPS: 760-599-7828.

WOOD & DELGADO Do you want an attorney that GIVES BACK?!?! Has Experience?!?! Visit our website for a list of our 2012 Events! www.dentalattorneys.com.

Seller retiring from a profitable, well-established Napa County practice w/large & loyal patient base. 2012 GR 1.7M+ & 2013 GR on schedule for 1.8M+ as of October. Asking \$1.4M. Contact Carroll & Company (650) 403-1010. CA DRE 00777682.

ANAHEIM General Practice – 3 Ops, GR \$423K and Adj. Net \$140K, 39 years of Goodwill. HS PPT – Kerri McCullough 949-566-3056 #CA101.

SACRAMENTO Oral Surgery: This highly efficient office occupies \sim 3,000 sf w/ 4 fully equipped ops \$325k (EN-203) WPS/800-641-4179.

EL SOBRANTE 3-day practice collected \$170,000 in 2012. 3-Ops. Building optional purchase. To learn more, go to www.PPSsellsDDS.com.

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VISTA– *NEW LISTING!!* Estab in 1972, this Quality GP has 4 Ops and is situated in Medical Bldg with fwy visibility. Approx 1400 sq ft. Excellent Lease and Parking. Panoramic X-Ray.

MIRA MESA--- *NEW LISTING!!* 20+ year GENERAL Practice has 6 Ops in approx.. 1300 sq.ft. Situated on corner of busy intersection. Primarily PPO.

LEMON GROVE— *JUST LISTED!!* GENERAL Practice in high traffic strip mall. 4 Ops in 1100 sq. ft., has digital. Cash, PPO, Cap. Absentee owner.

LA JOLLA— *NEW!!* Retiring from this 30 yr estab **GENERAL** Practice. 2 Ops in Prof Bldg on highly visible corner. All FFS. Possibility to expand office.

CARMEL Mtn/PENASQUITOS--- This **GENERAL** Practice has 3 Ops and is situated in a strip center. Cerec and Laser are included.

LA JOLLA— **GENERAL** Practice situated in well-known, attractive Prof Bldg. Close to fwy 5 and UCSD. 2 Ops. Nicely appointed offrice.

LA MESA— Well-established (40 yrs) **GENERAL** Practice in Prof Bldg along busy thoroughfare. 4 Ops, ADEC cabinets and units. Digital Pan and 1 digital X-Ray.

OCEANSIDE— **OFFICE CONDO FOR SALE.** Situated in Medical-Dental Bldg., next to TriCity Hospital. Approx 1980 sq.ft. Lots of natural light!

VISTA— **FOR LEASE**. Approximately 2650 sq. ft. of divisible ground floor space. Situated in highly visible medical-dental bldg. along highway 78. Previously occupied by dental practice. Generous tenant improvement allowance, flexible terms and affordable rental rates.

OCEANSIDE/CARLSBAD— **PERIODONTAL PRACTICE.** Long-established Insurance and Cash practice. Doctor practices 2-3 days/wk. Situated in freestanding building on very busy thoroughfare. Excellent lease.

CARLSBAD— FOR LEASE. Fully built-out dental office situated in 2-suite Dental Bldg. Approx. 1700 sq. ft. with lots of windows. 4 Ops. Very spacious office!!

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MAY 15-17: CDA ANAHEIM CONVENTION MAY 26: MEMORIAL DAY

Thomas Subbijo, DMD (Tustin, CA)-Law Offices of Jeng and Associates is definitely one law firm that I will continue to use for my legal needs. Dr. Jeng was very helpful addressing my questions and was on top of things and kept me informed in every step. Call Jeng & Associates 714-858-0536.

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PRACTICE FOR SALE La Mesa. GP estab 40 yrs in Prof Bldg. 4 Ops, Digital Pan & X-Ray: SDPS: 760-599-7828.

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GREATER CHICO/REDDING General Practice – 3 ops with Intraoral, Pano, Imaging System. 2012 GR \$252K+. HS PPT – Tom Wagner 916-812-3255 #CA104.

LCF DENTAL PRACTICES FOR SALE: Free consultations for Buyers & Sellers

MILPITAS DENTAL PRACTICE FOR SALE - Gross ~\$525K. Busy retail center with major anchors, highly commercial, visible area. Lots of foot traffic. 4 equipped ops + 2 plumbed in ops ~ 1,900 sq. ft. Mostly Insurance & Fee for Services.

MOUNTAIN VIEW DENTAL PRACTICE FOR SALE - Gross ~\$460K. Located on main street in busy retail center. 3 fully equipped ops + 2 plumbed in ~1,800 sq. ft. Heavy traffic. Good visibility & good signage from street.

DENTAL PRACTICE IN CAMPBELL FOR LEASE OR FOR SALE - Freestanding building located on busy corner w/ private parking lot. Great visibility. State-of-the-art dental practice. Dental Office ~ 2600 sq.ft., 7 plumbed & wired ops - 5 w/Adec chairs, digital Pano X-ray. Cerec unit & milling machine optional. Easy access to Hwy 280 & Hwy 17.

FAIRFIELD DENTAL PRACTICE FOR SALE - Gross ~\$190K. ~1,400 sq.ft., 2 equipped ops, 1 additional plumbed.

OAKDALE DENTAL PRACTICE FOR SALE - Starter Practice. Excellent visibility & signage. 2 eq. op. ~ 930 sq. ft.

TEMECULA DENTAL PRACTICE FOR SALE - 2013 Gross ~ \$425K. Warm & beautiful & spacious office located in busy shopping mall. Great visibility & signage from corner. 3 equipped op. 2 additional plumbed op. Mostly CASH & PPO. **NEW LISTING**

MURRIETA DENTAL PRACTICE FOR SALE - Starter Practice approximately 1,400 sq. ft., 2 fully equipped ops and 2 additional plumbed. Various profession/retail shops around. Ample parking space. Easy access to Freeway 15.

FONTANA STARTER DENTAL PRACTICE FOR SALE – Starter Practice located in retail center with excellent street visibility & signage. Approx. 1,350 sq. ft., 4 fully equipped operatories. Close to Freeway 10.

SAN BERDARDINO STARTER DENTAL PRACTICE & REAL ESTATE FOR SALE – Single story stand alone building at the intersection. Good visibility. 3 fully eq. ops, ~1,163 sq. ft. Close to Fwy 215. \$125 K for Building & Practice.

FRESNO SUBLEASE & PATIENT CHARTS FOR SALE – Patient Charts for sale & Sublease. ~1,300 sq.ft., 3 eq. ops.

SOUTH GATE STARTER PRACTICE– Corner office on major streets. Newly renovated, new equipments, computers, x-ray & Dentrix. 2 equipped ops + 6 plumbed ops. Close to major supermarket, restaurants & businesses.

PARAMOUNT DENTAL PRACTICE FOR SALE – Gross ~\$560K. Located on busy street in big shopping center with major anchor stores. Great visibility. Mostly Cash/PPO. ~1,200 sq. ft. 4 ops. Easy access to Fwy 710 & 91.

ARCADIA DENTAL PRACTICE FOR SALE – Gross ~\$500K. Single story stand alone building with private parking lot. Located on main street with good visibility. Mostly Cash/PPO. ~ 1,500 sq.ft., 4 equipped ops.

LOS ANGELES DENTAL PRACTICE & FREESTANDING BUILDING FOR SALE – Gross ~\$600K. 7 equipped ops. in approx. 2,200 sq. ft. freestanding building. Good signage, good visibility and foot traffic. Located on major busy street close to 5 Fwy.

ARTESIA DENTAL PRACTICE & REAL ESTATE FOR SALE - 2013 Gross ~ \$900,000K. Mostly PPO/Cash. Spacious office located in freestanding building with private parking lot. Busy street & excellent visibility. Office equipped w/ 6 operatories & high tech equipments (Cerec, digital x-rays & etc..) Dental office space ~ 2,800 sq ft. Total building ~ 7,400 sq ft. Building generates rental income. * *NEW LISTING**

LOS ANGELES STARTER PRACTICE – Shell Practice. Free Standing Bldg. ~1,254 sq. ft. 3 ops. Located on major street with excellent visibility. Busy street. Corner of Whittier Blvd and Hendricks. Good foot traffic. Asking \$85K.

LOS ANGELES DENTAL OFFICE FOR SALE - Large Retail center with 5+ ops. Close to Fwy 405 & Inglewood. Mostly fee for service/Cash.

LOS ANGELES DENTAL PRACTICE FOR SALE – Gross ~\$360K. 7 fully eq. op, ~ 2,300 sq. ft. Located in a highly visible, single story shopping center. 9 years of goodwill. Excellent exposure, visibility & signage.

COSTA MESA DENTAL PRACTICE FOR SALE – 2013 Projected \$1.9 Million. General dental practice. Many patient referrals. 6 fully equipped operatories in 2,500 sq. ft. Mostly Cash/PPO. Easy access to Freeway 55. Rare opportunity!

SANTA ANA DENTAL PRACTICE FOR SALE - 2013 Collection ~\$310K. Small retail center. 3 equipped operatories , ~1,000 sq. ft. 10 years of goodwill. Good visibility. Close to Fwy 5.

IRVINE DENTAL PRACTICE FOR SALE – Located in retail shopping center on busy street. Starter Practice w/ 3 fully eq. ops, ~ 1,163 sq. ft. Ample parking space. Close to 405 Freeway.

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*Disclaimer: Monthly tip is not legal advice and in no way attorney-client privilege has been created. Consult a CPA or attorney if you need tax or legal advice.

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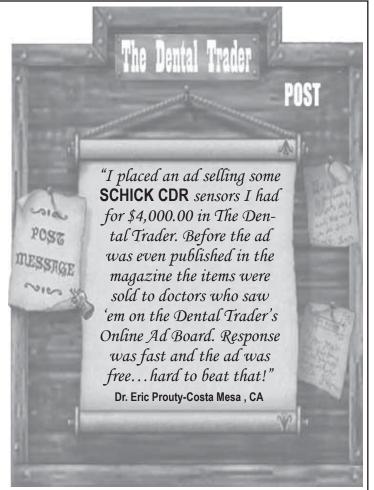
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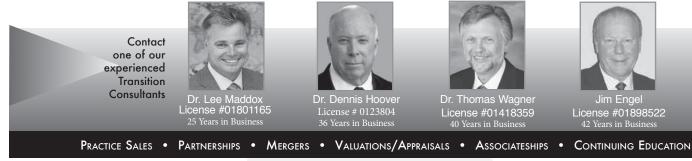
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BISHOP: General Dentistry Practice and Building - Owner retiring after 29 years in same location. 2011 Collections were \$1,000,243 with \$387K Adj. Net. There are 6 days hyg./ wk in the 5 Op, 1,800 sq. ft. building. 100% financing is available for both building and practice. In Escrow. Practice #14390, Contact Dr. Dennis Hoover - 209-605-9039.

CENTRAL COAST: Prosthodontic Practice with 4 Ops, a full in-house lab with IOS, mill, casting ovens, and ceramic ovens, in a beautiful area near shopping. Doctor had over \$1.1MM in GR in 2012. Practice #CAM535, Contact Jim Engel, 925-330-2207.

COALINGA: General Dentistry Practice with 3 Ops, 1,100 sq. ft., 1,000 active patients, remodeled in 2011. Owner completing Orthodontic program in Texas while averaging 2 days/wk in office, will relocate after program is complete. Excellent opportunity for a new dentist or an established dentist looking for a satellite office. Practice #CA564, Contact Dr. Dennis Hoover - 209-605-9039.

DANVILLE: *FACILITY ONLY* - 5 fully equipped Ops with computers in each. Digital x-ray, Digital Pano, and central Nitrous/Oxygen. Seller **COUP** to a new building after 27 years of practice. Photos available upon request. Practice #CA548, Contact Jim Engel - 925-330-2207.

FOLSOM/EL DORADO HILLS: Like-new office with 1,200 sq. ft. and 4 Ops. 2012 GR of \$405K. 2½ days of hyg./ wk. Practice utilizes Dentrix, Laser, Digital X-Rays and Intra-Oral cameras. Owner is selling to pursue other interests. Practice #CA103, Contact Dr. Thomas Wagner - 916-812-3255.

FREMONT: Great location in a major shopping center with 10 Ops, Digital X-rays, digital Pan in 3,050 sq. ft. suite with 4,000 active patients. PPO/HMO with 2012 GR of \$1.2M with Adj. Net of over \$300K. Owner is downsizing multiple practices. In Escrow. Practice #CA553, Contact Jim Engel - 925-330-2207.

GRASS VALLEY: GR \$491K with an Adj. Net of \$130K. Overhead 73%. Office leased 1.555 sq. ft, 4 equipped Ops, 5 available. Laser, Intra-OSOOPera, CEREC & Eaglesoft software. Owner retiring. Practice #14379, Contact Dr. Thomas Wagner - 916-812-3255 **GRASS VALLEY:** Owner retiring, 2012 GR of \$442,736 on 3 day week. 6 Ops, 3 days hyciene, Dentrix software, Pano, Laser, Intra-Oral cameras **OL** ne cash practice. 1,950 sq. ft. office condo available to purchase. Practice #14372, Contact Dr. Thomas Wagner - 916-812-3255.

GREATER CHICO/REDDING: General Dentistry Practice. Owner retiring. Well established, 3 Op office with Intra-Oral camera, Parto Diraging System and Patient Education Software. 2012 GR of \$252K. Practice #CA104, Contact Dr. Thomas Wagner - 916-812-3255.

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GREATER SACRAMENTO: Orthodontic Practice - Likenew 2,300 sq. ft. office with extensive leasehold improvements and 6 chairs. 220 active patients in phase 1. Practice #CA551, Contact Dr. Thomas Wagner - 916-812-3255.

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LANCASTER: General Dentistry Practice - This 4 op office is located in 2,360 sq. ft. in medical/dental office building w/ space for add'l ops. Gross receipts were \$676K with a \$174K Adj. Net. Dentist is retiring after 39 years. 4 days of hygiene. In Escrow. Practice #14376, Contact Dr. Dennis Hoover -209-605-9039.

MILPITAS: General Dentistry Practice - 1,440 sq. ft. professionally designed suite is located on a major thoroughfare in business district. 4 Ops with Intra-Oral cameras and computers in each plus a Pano X-ray. Great upside potential for a young and energetic buyer. Owner is retiring after 46 years, 34 at this location. Practice #CA562, Contact Jim Engel - 925-330-2207.

NORTH OF SACRAMENTO: General Dentistry Practice, owner retiring. 2012 GR of \$515K on 32 hours/week, working about 37 weeks/year. EZ Dental Software, Pano, Fiber Optics. Newly remodeled with 4 Equipped Ops, 5 Available. Approx. 1,500 active patients, 20 hrs Hyg. per week. Building available for purchase. Practice #CA558, Contact Dr. Thomas Wagner - 916-812-3255.

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Dental Mate software, Intra-Oral camera, Pano, and Digital
Pano,
X-rays. 2012 GR of \$885K with overhead under 70%.
Building to be sold with practice. Practice #CA108, Contact
14372,
Dr. Thomas Wagner, 916-812-3255.

NORTH OF SACRAMENTO: General Dentistry 5 Op practice in 2,050 sq. ft. 2012 GR of \$1.2MM+ with overhead of only 54%. Dentrix, Intra-Oral Cameras, Digital X-rays, Imaging System, and Pano. Practice established at current location for over 15 years. Practice #CA106, Contact Dr. Thomas Wagner - 916-812-3255.

NORTH OF SACRAMENTO: GR of \$521K in welldesigned, 1,650 sq. ft. office with 4 Ops. Low overhead of only 52%, 4 days of hygiene. Easy Dental software and 1,600+ patients. Most Endo, OS, Perio, all Ortho and Implant Placement are referred out. Owner is retiring. Practice #CA528, Contact Dr. Thomas Wagner - 916-812-3255.

RIDGECREST: General Dentistry Practice and Building: 4 Op practice in 1,536 sq. ft. building. Owner retiring after 32 years in same location with 2012 GR of \$175K. Pictures of the building are available upon request. Lots of Potential. Practice #CA523, Contact Dr. Dennis Hoover - 209-605-9039.

SAN JOSE: *FACILITY ONLY* - Elegant Blossom Valley office with 6 Ops in approx. 3,700 sq. ft, Digital X-rays, computers in every room, reception with flat screen TV, equipped business office, sterilization, and conference room. Great start-up location or satellite office. Full inventory and photos available. Practice #CA565, Contact Jim Engel 925-330-2207.

SAN RAMON: FACILITY ONLY - Great San Ramon location in professional complex: equipment, leaseholds & furnishings only. 1,400 sq. ft, with 4 equipped Ops (2 add'1 plumbed), Pano X-Ray, Computer server & workstations w/ Dentrix, Intra-Oral camera & wired for digital. Priced to sell in an upscale community. Practice #CA511, Contact Jim Engel - 925-330-2207.

SANTA CRUZ: Endodontic Practice: Attractive 850 sq. ft. office; ideal for the established Endodontist looking for a satellite practice. Seller will work for new buyer 1 to 1-1/2 days per week. Practice is located in a large medical/dental complex. 2 Ops with Schick Digital X-rays. GR have been \$350K-\$400K with only 55% overhead. In Escrow. Practice #CA102, Contact Dr. Dennis Hoover - 209-605-9039.

SANTA CRUZ COUNTY: General Dentistry Practice in a Professional building with 3 Ops. Approx. 1,100 sq. ft., near the beach. GR of \$338K on 2 days/wk with approx. 1,100 active patients and 10 new patients per month. Average age of equipment is 5 years old with Schick Digital X-Ray, Dentrix Software. Seller is moving. Practice #CA550, Contact Jim Engel - 925-330-2207.

TURLOCK: Doctor's GR in 2012 were over \$950K with only 54% overhead or \$443K Adj. Net. 8 days of hyg/wk. Intra-Oral camera, Pano X-Ray, Digital, and Dentrix software. Owner is retiring. In Escrow. Practice #CA506, Contact Dr. Dennis Hoover - 209-605-9039.

WALNUT CREEK: Prosthodontic Practice with 3 Ops, fully equipped, near a retirement community. Doctor is retir-

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ing after 28 years in the same location. Practice had over \$530K in GR in 2012. Practice #CAM540, Contact Jim Engel - 925-330-2207.

SOUTHERN CALIFORNIA LISTINGS

ANAHEIM: General Dentistry Practice is perfect for a merger or satellite office. The seller is retiring and refers out most specialty procedures. This 3 Op practice is nicely appointed and modern. 2012 GR of \$423K and an Adj. Net of \$140K. Practice established for 39 years, room to grow! Practice #CA101, Contact Kerri McCullough - 949-566-3056.

CERRITOS: General Dentistry Practice with 7 Ops, 6 fully equipped, 1 plumbed in a 1,500 sq. ft. suite with Digital X-rays and SoftDent software. Practice established for 39 years and is near shopping, residential and freeway. 2012 Adj. Net was \$140K with \$408K GR. Most specialty work is referred out, room to grow. Practice #CA100, Contact Kerri McCullough - 949-566-3056.

CHULA VISTA: *NEW LISTING* - This General Dentistry Practice was started 50 years ago, seller acquired 35 years ago, 4 Ops, 3-1/2 days of hygiene, Dentrix Software. S528K 2012 GR. In years past, the office was consistently collecting over \$700K/year, retiring doctor has slowed down throughout the years. Practice #CA109, Contact Thinh Tran - 949-533-8308.

CLAREMONT: *NEW LISTING* General Dentistry Practice with 6 Ops in 2,200 sq. ft. suite. Established for over 44 years with 8 days of hyg/week. Practice uses Softdent, Digital X-rays, and refers out most specialty procedures. GR of \$581K in 2012. Practice #CA114, Contact Thinh Tran -949-533-8308.

COASTAL ORANGE COUNTY: Retiring doctor spent \$500K in 4 new Ops of Pelton & Crane chairs and cabinetry in addition to the TIs. Dentrix and Dexis, Digital Pano. Close to the ocean - dream location! GR over \$600K in 2011 and \$500K in 2012. Practice #CAM566, Contact Thinh Tran - 949-533-8308.

COASTAL ORANGE COUNTY: Gorgeous 4 Op General Dentistry/Implant practice in the most desirable location in America. All high-end experience. Kavo elec. handpieces and implant systems in early of Dentrix and Dexis, 1,800 sq. ft. 2012 GR were \$1.2MM. Practice #CA520, Contact Thinh Tran - 949-533-8308.

COASTAL ORANGE COUNTY: Periodontal Practice with 5 Ops, fully equipped. Retiring doctor works a 3 day week with 4 days of hygiene and 2012 GR of \$343K. Great location in professional building near freeway. Practice #CAM533, Contact Kerri McCullough - 949-566-3056.

HUNTINGTON PARK: Retiring General Dentist with a large group practice that was started in 1984. 15 Ops and Dentrix/Dexis with 25 computer stations. E4D CAD/CAM machine. 2012 GR of over \$1.1MM in 2012. Seller owns the building. Practice #CA113, Contact Thinh Tran - 949-533-3056.

INDIAN WELLS: This General Dentistry Practice has a strong emphasis in TMJ in a 4,000 sq. ft. suite. Built 2 years

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ago with 6 Ops, and all new equipment and fixtures. Practice was in the Palm Springs area for over 3 years and moved to nearby Indian Wells. 2011 GR were over \$350K on just 1 doctor day per week. Practice has a CMT Pan/Ceph machine and a lecture room in the suite. Practice #CAM530, Contact Mario Molina - 323-974-4592.

LA MESA: *NEW LISTING* – This 3 Op practice is located in 2,000 sq. ft. in a professional building. GR of \$396K in 2012 with \$155K in Adj. Net. Practice utilizes Dentrix, Laser, and Digital X-Rays. Practice #CA, Contact Thinh Tran - 949-533-8308.

LANCASTER: This 4 Op office is located in 2,360 sq. ft. on the second floor of a medical dental building. GR were \$676K with a \$174K Adj. Net. Dentist is retiring after 39 years. 4 days hyg./wk. Additional Ops could be added to existing space. Practice #14376, Contact Dr. Dennis Hoover - 209-545-249.

LOS ANGELES: *NEW LISTING* - General Dentistry Practice with 5 Ops in a professional building downtown. For more information, contact Kerri McCullough - 949-566-3056.

MURRIETA: General Dentistry Practice with 5 Ops. 2012 Gross of \$1.5MM and \$850000. Net. Practice has 8 days of hyg/wk and has been estimated over 20 years in this family community. Practice #CA107, Contact Kerri McCullough - 949-566-3056.

MURRIETA: General Dentistry Practice with 4 Ops. Practice is located in a professional building in a tastefully decorated 1,300 sq. ft. suite and includes a Pan/Ceph machine and uses Easy Dental. 2012 GR were over \$530K with \$213K Adj. Net. Practice #CAM544, Contact Kerri McCullough - 949-566-3056.

NEWPORT BEACH: General Dentistry Practice with 3 equipped Ops, high-end equipment is less than 10 years old and includes ADEC chairs, Kavo handpieces, 2 Dexis sensors, and Dentrix software. 2012 GR of \$350K on 3-1/2 days per week. Located near hospital in a desirable area. Practice #CAM534, Contact Thinh Tran - 949-533-8308

NORTH ORANGE COUNTY: Endodontic Practice with 5 Ops, fully equipped and 3 Zeiss ceiling-mounted microscopes. Practice has been established for over 30 years. GR of \$370K and Adj. Net of over \$172K on a 3 day work week. PBS Endo software. Practice #CAM561, Contact Jaci Hardison - 714-318-4911.

NORTH SAN DIEGO COUNTY: General Dentistry Practice has 12 equipped Ops. Located in a free-standing building in a desirable area and established for 35 years. CAP and PPO contracts with \$1.2MM in GR in 2012 with \$405K Adj. Net. Practice #CAM555, Contact Kerri McCullough - 949-566-3056.

ORANGE COUNTY: NEW LISTING – General Dentistry Practice with 2012 GR of over \$1.1MM. Desirable area in Orange County. For more information, contact Kerri McCullough - 949-566-3056

ORANGE: Small General Dentistry Practice in a retail location. Doctor has be**EQUED** location for over 20 years. 3 Ops, 750 sq. ft with **LSOUTO** \$1,080/mo. Practice uti-

lizes EasyDental and 2012 GR of \$168K. Practice #CA110, Contact Thinh Tran - 949-533-8308.

RIVERSIDE: *NEW LISTING* – This General Dentistry/ Implant Practice with 5 Ops has been established for 50 years and utilizes Dentrix, Digital Pano, and CT Scan. Dental equipment is 8 years old and has 20+ new patients/ mo. Building also for sale. Practice #CA120, Contact Kerri McCullough – 949-566-3056.

SAN CLEMENTE: *NEW LISTING* – This General Dentistry Practice with 3 Equipped Ops, 2 Add'l plumbed has been established for approx. 10 years. Uses PracticeWorks, digital x-rays and Pano. Practice # CA, Contact Kerri McCullough – 949-566-3056.

SAN DIEGO: *NEW LISTING* – General Dentistry Practice with 5 Ops has been established for 21 years. For more information, contact Thinh Tran - 949-533-8308

SOUTH ORANGE COUNTY: General Dentistry Practice with 4 Ops in a 1,350 sq. ft. suite in a coastal location. Practice utilizes Dentrix. Practice # CA119, Contact Kerri McCullough - 949-566-3056.

THOUSAND OAKS: *NEW LISTING* Retiring General Dentist, established for 37 years with 6 Ops and 8 days of hygiene/week. Practice uses Dentrix/Dexis and GR of \$589K in 2012. Practice #CA118, Contact Thinh Tran - 949-533-8308.

WEST LOS ANGELES: *NEW LISTING* – General Dentistry Practice with 4 equipped Ops, 1 add'l plumbed. Great LA location on the West side with GR of \$342K on just 2 doctor days per week. Room to grow! #CA117, Contact Kerri McCullough - 949-566-3056.

YORBA LINDA: General Dentistry Practice with 5 Ops. This well-appointed practice is on a main street in a desirable area. Practice has been established for 28 years in this family community. Practice has 3 days of hygiene and 3 doctor days per week and has \$380K GR for 2012. Practice #CAM531, Contact Thinh Tran - 949-533-8308.

OUTSIDE OF CALIFORNIA

MAUI HAWAII: General Dentistry Practice with GR of \$636K. Office has 4 Ops in 1,198 sq. ft., Pano, Laser, Intra-Oral camera, Fiber Optics, and 2-1/2 days of hygiene. Owner retiring. Don't miss the opportunity to live and work in paradise. Practice #20101, Contact Dr. Thomas Wagner - 916-812-3255.

HENDERSON, NV: Deceased Dentist, Pediatric Practice -2011 Collections of \$875K and 2012 Collections of \$766K. 2013 Collections in first **Out**haths were \$688K. 6 Ops, Dentrix, and Pano. Available for immediate sale. Practice #NV100, Contact Dr. Dennis Hoover, 209-605-9039.

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Do different types of practices require different types of negotiations?

TIMOTHY GIROUX DDS/BROKER

Yes! This is an interesting question, especially in California. We are a melting pot of diverse cultures. The licensed dentists and enrollment in our dental schools reflect this fact. Both buyers and sellers would be wise to understand the different culturally-based negotiating tactics they might encounter. For instance, it is common in some cultures to automatically and immediately offer approximately 50% of the asking price to start the negotiations. Some sellers may be so offended that they might not even respond to that type of an offer. Other cultures start with a full price offer, even sign all the paperwork and get close to the finish line, and then reduce their offer for a perceived reason that something was not to their expectations. Another culture may be extremely polite and excited about the practice, repeatedly spending time with the seller reviewing all the details, but never make a formal offer until after a great deal of work and time has been invested, only to make an offer well below the asking price.

My advice to the sellers is to be cognizant of the differing cultural norms. That is easy for me to say but hard for me to do, even after completing hundreds of negotiations. While I understand that hot markets with a desirable practice demand quick decisions, I still believe that a written agreement carries weight and expectations, unless something **very significant** is discovered that was not represented accurately in the beginning. Once time, effort and money have been spent trying to finalize the details of the transaction, there is a reasonable expectation that the purchase price will not be changed.

My advice to the buyers is to understand that in most cases, **goodwill** is the greatest part of the asset you are purchasing. It is then best if your offer matches the cultural expectation of the seller, as to not damage the eventual goodwill by engaging in a 'tough' negotiation. Every seller expects some negotiation, but eventually, *how* it is done *will* affect the tone of the transaction. Creating ill-will during the negotiations may reflect negatively in the transition with the patients and staff. Of course, there are some practices where this relationship with the owner may not matter, but those are usually the exception, even in a PPO driven practice.

A good "back-and-forth" negotiation can solidify value for both the buyer and the seller in the process. However, the buyer must beware of harming the transfer of the goodwill if the negotiations are not handled properly. This includes properly managing the consultants and attorneys the buyer chooses to help in the transition.

Timothy Giroux, DDS owns Western Practice Sales and is a member of the nationally recognized dental organization, ADS Transitions. Questions?

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<u>CC-151 SANTA ROSA:</u> Stable patient base, wellrespected, close to Memorial Hospital. 2,262 sf w/ 6 ops **\$875k** *Real Estate avail.*

<u>CC-170 SOLANO COUNTY</u>: Near Wine Country! 950 sf w/3 ops **\$225k**

<u>CC-220 MILL VALLEY:</u> In attractive Dental Professional Condo w/in block of Hwy 1. 1,200 sf w/ 3 ops \$499k & take over Cerec pmts

<u>CN-189 RIO VISTA:</u> In the heart of the beautiful California Delta! 3 ops **\$275k**

DG-116 SALINAS AREA: Large, loyal & stable patient base! Popular Retail Center. 1,400 sf w/5 ops. State-of-the-art Equipment **\$195k**

DG-124 MILPITAS: Highly visible. Desirable area. 960 sf w/ 2 ops + 1 add'l \$130k

DG-156 SAN JOSE: Hardwood Floors & plenty of windows! 1,160 sf w/ 3 ops (+2 add'l) REDUCED! \$125k

DG-161 FREMONT: Beautiful office generating 40+ new pts/mo. 1,440 sf w/ 4 ops \$215k

BAY AREA CONTINUED

DG-222 SAN JOSE: High traffic Retail Shopping Center with unbeatable signage. 2,847 sf w/ 7 ops \$925k

DG-223 SUNNYVALE: Seller Relocating! Popular Retail Shopping Plaza with major anchor tenants. 2,000 sf w/ 6 ops +1 \$475k

DG-212 FREMONT: One of the most beautiful practices we've listed! Courtyard Garden welcomes patients. Your talent and skill keeps them! 2,181 sf w/ 3 ops REDUCED! Now Only \$175k

DG-232 SANTA CRUZ: Large, well-established Medical/Dental Prof complex! 1,063 sf w/ 3 ops \$345k DG-224 SANTA CRUZ: Fully computerized & digital upgraded. Exudes serenity w/ relaxed beach theme, enclosed courtyard. 904 sf w/3 ops \$375k

NORTHERN CALIFORNIA

<u>EG-198 SACRAMENTO:</u> Tucked in well established "Pocket Area" in highly desirable corridor. 1,112 sf w/3 ops REDUCED! \$125k

<u>EG-237 ROCKLIN</u>: Seller Moving out of the Country! Would cost over \$300k to duplicate! Spacious & spectacular. State-of-the-art, top-of-the-line equipment. 1,000 sf w/ 2 ops. Plumbed for 2 add'l **\$245k**

FN-181 NORTH COAST: Well respected FFS GP. Stable patient base. 1,000 sf w/3 ops SELLER MOTI-VATED! \$150k (25% int. in bldg. avail.)

FN-185 UKIAH: 900 sf w/ 3 ops. Seller Willing to Negotiate! \$250k

<u>GN-196 CHICO:</u> Appealing location! ~2,510 sf w/4 ops \$150k

<u>GN-149 YREKA</u>: Quality FFS, Warm & Caring. 900 sf w/ 3 ops. Now Only:**\$180k/Real Estate \$110k**











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Jon B. Noble, MBA

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NORTHERN CALIFORNIA

<u>GN-201 CHICO</u>: Beautiful practice located on major thoroughfare with stellar reputation! 1,400 sf w/ 4 ops & room for another **\$425k**

<u>GN-228</u> <u>CHICO/PARADISE AREA:</u> A reputation built on quality care and personalized service in a warm and caring atmosphere. Office ~ 898 sf w/ 3 ops. \$250k

HN-213 NORTH EAST CA: Close to the Oregon Border, this FFS practice is ~2,200 sf w/ 3op +1 add'l \$145k

HN-197 EAST LODI FOOTHILLS: Two practices for one great price! Call today for details! \$595k

CENTRAL VALLEY

IG-067 STOCKTON: Fully computerized, paperless, digitalized. 5,000 sf w/10 ops Now \$425k

<u>IG-165</u> TURLOCK: Well established Shared/Solo Group Practice. 10 ops (shared) **\$428k**

IN-193 Modesto Facility: Recently remodeled! High foot traffic! Can be purchased with or without new equipment. 2,300 sf w/6 ops (4 fully equipped) \$169k

IN-205 STOCKTON Facility: Desirable professional corridor. Newly remodeled. 1,565 sf w/ 4 ops \$169k

<u>JG-188 FRESNO:</u> Loved, respected, Established! Net Profit over \$350k! 1,452 sf w/4 ops **\$390k**

JN-219 TULARE: Imagine working here in this highly esteemed fee-for-service practice! Office is ~ 1,500 sf w/ 4 ops. \$425k

IN-211 MODESTO: Located in a single story, multiunit Professional building, 1,500 sf w/ 4 ops. **\$300k**

SPECIALTY PRACTICES

EG-131 ROSEVILLE Ortho: Reputation, loyal patient base, seasoned staff & beautiful, spacious facilities. 1,100 sf w/ 4 chairs **\$95k**

I-7861 CENTRAL VALLEY Ortho: 2,000 sf, open bay w/ 8 chairs. Fee-for-Service. \$370k

I-9461 CENTRAL VALLEY Ortho: 1,650 sf w/5 chairs/ bays & plumbed for 2 add'l **\$180k**

<u>EN-203 SACRAMENTO</u> Oral Surgery: This highly efficient office occupies ~ 3,000 sf w/ 4 fully equipped ops \$325k

<u>GN-209</u> SACRAMENTO VALLEY Endo: Be the one to carry on the stellar reputation and tradition! 1,400 sf w/ 3 ops \$350k

<u>BC-230 CENTRAL CONTRA COSTA Perio:</u> Loyal patients @ 2 locations! **\$650k**

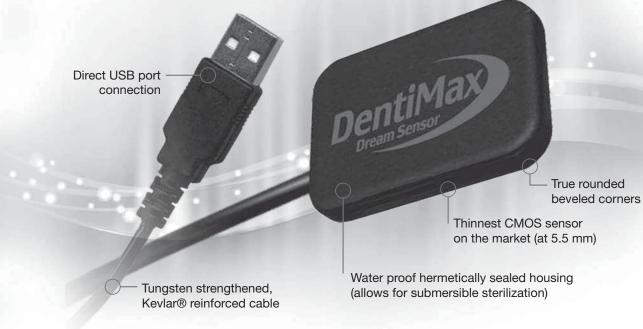
<u>EG-225 SACRAMENTO Ortho:</u> Well-maintained, single-story Medical/Dental professional complex. 1,200 sf w/ 4 chairs **\$95k**

DN-229 EAST BAY Endo: Strong referral & patient base. Attractive tree-lined street, mature landscaping and curb appeal. High foot traffic. 975 sf w/ 2 ops \$250k





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New Listing! 2012 Collections over \$446K. Small beach town. Please call for details!

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