

*based on ADA online survey of s/u software with > 5,000 clients & cost under \$2,500; Free updates/support 1st yr; Price shown for s/u. Sensor rating by New York's *Polytechnic Institute*: Winner of the *"Technology Impact Award."*

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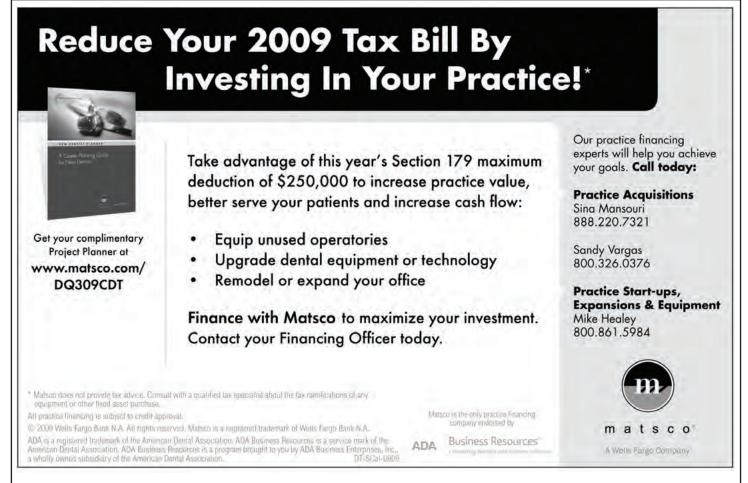
Patrick J. Wood Attorney at Law

Charles X. Delgado Attorney at Law

Jason P. Wood Attorney at Law



Patrick J. Wood Attorney at Law



DENTIST needed in Anaheim, PT on Tue & Wed. percentage, send resume to 626-821-6060.

X-RAY HEAD (ONLY) FOR TROPHY TREX RVG , 2 YEARS OLD, STOPPED WORKING, SOLD AS IS, YOU PICK UP \$99 951 780 5508.

GP with 2+ **yrs exp** seeking to fit in suitable dental office in LA/OC/SFV/VEN/SD. (310)694-1055.

Dentist/hygienist needed for Saturdays in Mission Hills, some restorative and hygiene, good communication skills. fax resume 818-830-5283.

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PRACTICE FOR SALE #3168 Apple Valley/Hesperia – Shopping center – 6 Ops vacant. Full Price \$85,000.00. Call PPS (714) 832-0230.

RDA-27 years experience looking for part-time job. Kern County (661)487-5081 Shelly.

Full time dentist wanted in friendly South Bay office. GP, M-F. One year exp. or more preferred. Fax resume 310-5306922 or call Julie 310-530 5252.

SAN JACINTO (HEMET AREA) (4) op computerized G.P. for sale. Absentee owned HMO practice with \$6K/mos Cap Check. No Denti-Cal! 2009 Gross Collect approx \$420K+ on a (3) day week. D&M Practice Sales 818.591.1401 License # 01172430.

Ops for rent/percentage A unique opportunity in Bev. Hills. all costs inclusive. Call for details. Ask Dr. Paul @310-276-2009.

endodontist needed in busy office in Bakersfield, call 661-204-8334 or e mail your cv to alk5555@yahoo.com.

DA/RDA part-time position available in Garden Grove. Fax resume to 714-537-6512.

Caudill & Associates (New Listing) Fullerton 6 Ops (3 General Ops + 3 Ortho Ops) 4 furnished, free standing Building, great street exposure, parking, cash Practice, 3 years old \$575,000 Sales Price. A million dollar location (951) 314-5542.

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Paul MaimoneBroker/Owner CA Broker #01172430

FRESNO COUNTY

FRESNO COUNTY #1 - (3) op G.P. Only private dentist in smaller town. 2008 collections approx. \$375K on 3-4 days/wk. Mixed pt. base. Low overhead. PRICE REDUCTION. SELLER SAYS MUST BE SOLD IMMEDIATELY!

FRESNO - (3) op G.P. in single story prof. bldg. in downtown. (4) yr old eqt. Cash/Ins/PPO/Denti-Cal pt. base. 2009 Projected Gross Collections ~ \$250K. Great starter practice or 2nd location. Many referrals from M.D. neighbor. Priced to sell!

KERN COUNTY

BAKERSFIELD #20 - (3) op computerized G.P. & a duplex bldg. (2) ops eqt'd with new eqt, 3rd op plumbed not eqt'd. Cash/Ins/PPO & some regional center reimbursements. No HMO's or Denti-Cal! Gross collect \$450K-\$470K/ yr. 35 years of goodwill. Approx 25 new pts/mos. Seller retiring. **SOLD**

LOS ANGELES COUNTY

ARCADIA - (4) op computerized G.P. located in a well known, easily accessible medical dental bldg. on a main blvd. Cash/Ins/PPO with no HMO's or Denti-Cal. Gross Collect \$315K+/yr on a (4) day wk.

BALDWIN PARK #2 - (5) op computerized G.P. (4) ops eqt'd. 5th plumbed. Cash/Ins/PPO/Denti-Cal pts. In a strip ctr \underline{w} good signage/visibility. Easy Dental s/w. 2008 Gross Collect approx. \$230K p.t. Can do more f.t.

CALABASAS - DDS office Build to Suit opportunity for long term lease in a prestigious two story prof. bldg. Bldg. is conveniently located just off the fwy. near the center of town. 1,200 to 3,600 sq. ft. available.

<u>CULVER CITY</u> - Recently remodeled (3) op comp. $\overline{G.P.}$ on a main blvd \underline{w} exposure/visibility. Digital x-rays. (2) new Belmont ops and (1) older Belmont op. Cash/Ins/PPO pt. base \underline{w} minimal Denti-Cal & no HMO's. Gross Collect \$425K+/yr. Lower overhead office \underline{w} high net. Seller returning to school.

GLENDALE - Extremely motivated Seller wishes to sell their (4) op (2 eqt'd & 2 plumbed) G.P. office located in a free standing bldg with exposure & visibility. Mixed patient base. Gross Collect \$110K+ on (1-2) days/wk. *Price Reduction.* **LOS ANGELES (KOREA TOWN)** - Computerized G.P. located in the Korea Town area of Los Angeles. Store front location with excellent exposure, visibility & signage. State of the art facility with (7) ops of newer Belmont equipt, Ceree 3, (2) lasers, fully equipped lab, (6) digital x-rays, Dentrix s/w, PRP System, Jaw Tracs, and 3D ICAT Imaging System. Annual Gross Collections of \$1.4M+ with an annual net of approx \$450K! Cash/Ins/PPO pt. base. No HMO's & no Denti-Cal. Approx 20 new pts/mos. 30+ years of Goodwill. Seller retiring but will assist with transition or could stay on part time.

NORTH HOLLYWOOD - (4) op Turnkey Office with patients. (2) ops etq'd, (2) additional plumbed. Located in a grocery store anchored Shop Ctr with excellent exposure, visibility and signage. Heavy foot traffic with many walk ins. Cash/Ins/ PPO and some Denti-Cal. Seller working only part time schedule. This practice can do \$400K-\$500K with some advertising and more hours. Seller retiring.

RESEDA - (4) op G.P. <u>w</u> an x-ray room. (2) ops eqt'd, (2) additional plumbed. 10-12 new pts per mos. Pt. base is Cash/Ins/PPO and small amt of Denti-Cal. Gross Collect 230K+/yr. p.t. Low overhead/high net. Seller retiring.

SANTA CLARITA VALLEY - HERE'S THE ONE YOU'VE BEEN WAITING FOR!! (11) op computerized G.P. (10) ops eqt'd, 11th op plumbed. In a well known prof. bldg. with great signage! Cash/Ins/PPO/HMO and small amt of Denti-Cal. Gross Collect of \$1.6M+/yr. with an annual net of approx \$600K! Cap Cks of \$13K-\$15K/mos. Refers out Diff. O.S., Perio & Ortho. Pract can be easily grown to \$2.5M+/yr by adding more hygiene, specialists, and advertising. *NEW TERMS* **TARZANA** - (3) op computerized G.P. Located in a busy shop ctr. Excell. exposure/visibility/signage. Cash/Ins/PPO/HMO pts. 2008 Gross Collect approx. \$600K+ on a (3) day wk. Seller collect. \$960K f.t. in 2006 before her pregnancy. Tremendous upside. **[SOLD**]

WOODLAND HILLS - (3) op computerized G.P. in a strip center on a main blvd. <u>w</u> excell exposure, visibility & signage. Digital x-rays & intra oral camera. Dentrix software. Cash/Ins/PPO only. No HMO's & no Denti-Cal. 1-800 Dentist provider. 2009 projected Gross Collect. of 700K+. Seller is taking an academic position but will transition. **[FENDING**

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- Pre-Death and Disability Planning Pre-Sale Planning

RIVERSIDE COUNTY

SAN JACINTO (HEMET) - (4) op computerized. G.P. Absentee owned HMO practice with \$6K/mos Cap Check. No Denti-Cal! 2009 Projected Gross Collect \$450K+ on a (3) day week with a projected owner/operator net of ~ \$180K.

ORANGE COUNTY

ANAHEIM - (3) op computerized G.P. Low overhead office. Cash/ Ins/PPO/Denti-Cal patient base. Annual Gross Collections exceed \$260K/yr on p.t. schedule.

SAN BERNARDINO COUNTY

HIGHLAND - (3) op G.P. 2 ops eqt'd with newer eqt, 3rd op plumbed and eqt'd with an older chair & an x-ray. Shop. Ctr. location. Cash/Ins/PPO & a very small % of Healthy Families. No HMO's & no Denti-Cal. (18) new pts./mos. Annual Gross Collect. approx \$250K on a (4) day wk.

UPLAND - (3) op computerized G.P. State of the art & drop dead gorgeous. Located in a shop. ctr. with exposure/visibility & signage. Digital X-Rays & networked ops. Like new Eqt. Open 1¹/₂ years & has approx. 300 pts. Grossing \$6K-\$8K/mos on a p.t. schedule with no marketing. Seller moving. *Price Reduction*. **SOLD**

SAN DIEGO COUNTY

LA MESA #3 - (5) op computerized G.P. (4) ops eqt'd <u>w</u> newer eqt. 5th op plumbed not eqt'd. In a one story garden style medical/dental complex. Cash/Ins/PPO & HMO pts. No Denti-Cal. Cap check approx. \$5K/ mos. Easy Dental software. 2009 Proj. Gross Collect \$475K.

VENTURA COUNTY

VENTURA - MULTI SPECIALITY PRACT. - (5) op comput. office in a one story prof. bldg. Digital x-rays & pano, paperless office, 3¹/₂ yr old Belmont eqt. & (2) ceiling mt'd surgical microscopes. 2 days/wk Pedo, 3 days/mos O.S., 2 days/wk. Endo, & 1+ days/mos Perio. Cash/Ins/PPO/HMO/Healthy Family pt. base. 2008 Gross Collect \$540K+.

WESTLAKE VILLAGE - Turnkey Office in a desirable upscale area, on the outer perimeter of a prof. bldg. Excellent exposure, visibility & signage. Drop dead gorgeous \underline{w} marble floors, travertine counter tops, vaulted ceilings, & many designer touches. (3) ops of newer eqt. Computer networked & has digital x-rays. Sale includes dental eqt, furniture, fixtures, leaseholds & rights to the office lease.

NORTHERN CA

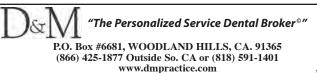
LODI - (4) op comp. G.P. (3) ops eqt'd, 4th plumbed. Free stand bldg on a main St. <u>w</u> exposure/visibility. Cash/Ins/PPO/HMO pts. Cap Ck ~ \$5K/mos. 2009 Proj Gross Collect \$460K. Absentee owner.

PETALUMA - (2) op comp. G.P. New Belmont eqt'd. Cash/Ins/ PPO/HMO pts. Cap Ck ~ \$3K/mos. 2009 Proj Gross Collect \$480K. Absentee Owner.

 $\underline{STOCKTON}$ - WOW! ~ \$20K/mos Cap Cks! (7) op comp. G.P. located in a prof. bldg. (3) ops of newer Belmont eqt. plus (4) ops of older eqt. Cash/Ins/PPO/HMO pts. Cap Ck ~ \$20K/mos! 2009 Proj. Gross Collect \$1.25M. Absentee owner.

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GP practice for sale in Santa Barbara. 3 ops. \$300K collections. Seller very motivated. 805-683-4444 or 818-675-8960.

need experienced person to help me sign up insurances & hmo, to develop the practice as well. call Kam 559-287-7887.

CAUDILL & ASSOCIATES Just renegotiated my Lease, lower rent, interior allowance, a GREAT deal, Dr. R – Highland, CA Caudill & Associates (951) 314-5542.

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Legal Tip: Sellers Did the buyer agree to loan approval within a specified time? Attorney Robert W. Olson, Jr., 805.963.1120, www.transdental.com.

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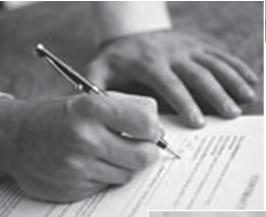
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Practice for sale in Los Angeles Private general office, 2000 sq with 4 fully equipped operatories + 1 extra room. Busy shopping center, gross \$550,000.00/yr. on 3/4 days. 70% insur, 30% cash. Seller moving to another state. T. 702-824-8224 leave message.

INLAND ORANGE COUNTY, CA Newer, 3 op GP start-up opportunity. Located in a shopping mall, the practice is currently open only two days per week and is positioned for growth. Practice Transition Partners, (888) 789-1085, www.practicetransitions.com.

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HACIENDA HEIGHTS 2 ops; room to add! Asking \$215,000. Select Practice Services, 714-421-4407.

SELLING two units (good condition), stools, compressor (large, oil-less, two-head), x-ray chairs, office chairs, other. OFFER, Santa Barbara 805-901-4610.

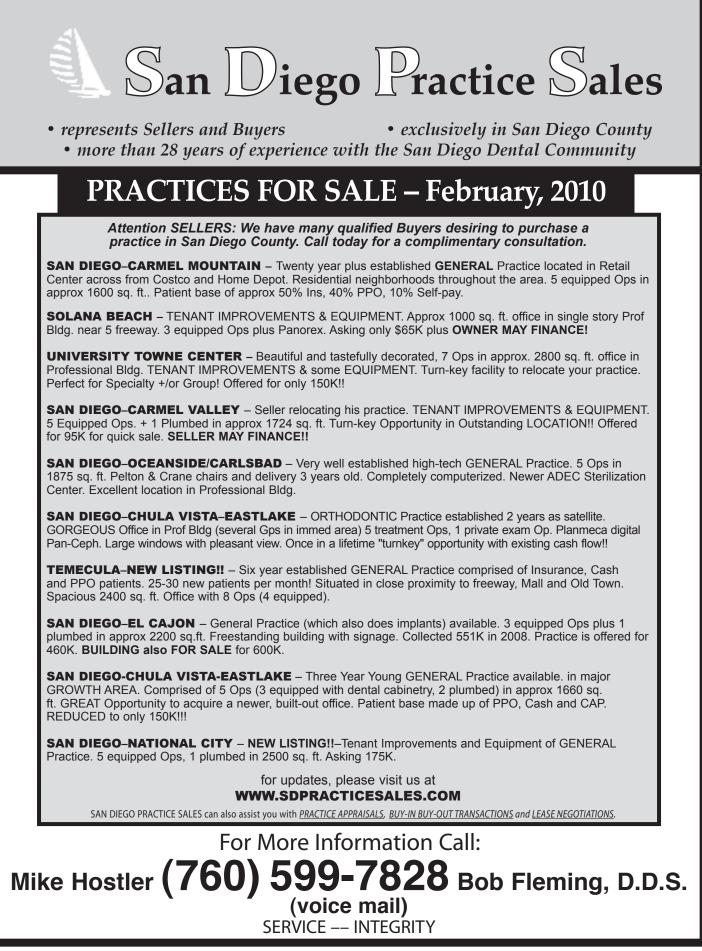
PRACTICE FOR SALE #3164 General Practice – Temecula/Murrieta area. Collecting \$30,000 per month. Insurance and cash only. 1,700 sq. ft., 5 Ops. Located in shopping center with AAA tenants. FP \$385,000. A P.P.S. "Best Buy". Call PPS (714) 832-0230.

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ESCONDIDO -5 ops. Revenues of \$600k/year. Seller works limited sched. Practice pre-approved for 100% financing. If you want the area, this is easy.

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INGLEWOOD – Thinking of owning a 2nd? Here is a private practice w/1st floor location. Ideal for absentee owner. Revenues of \$35k/mo on part-time schedule. Low cost...low overhead.

LONG BEACH – First floor location. Sign. State-of-the-Art equipment. 4 ops. Excellent growth potential. Affordable price. Pre-approved for 100% financing!

LOS ANGELES/INGLEWOOD – Long-estab private practice w/ 25+ yrs of goodwill. 1st floor location (seller owns bldg). Revenues \$60k+/mo. Excellent cash flow.

LOS ANGELES – Near LAX. Visible 1st floor location. Growing practice with revenues of \$25k/mo on part-time sched. Seller relocating out of the area. Priced right.

LOS ANGELES (EAST) – Long-established practice with 30+ years of goodwill. Seller retiring. Walk-ins. Hispanic Area. Large sign available. Seller owns bldg and willing to offer low cost rent. Revenues over \$25k/mo on limited sched.

LOS ANGELES (WEST) – Private practice with 30+ years of goodwill. On major thorough fare; 3 modern equipped ops; revenues of \$40k/mo part-time. Low rent.

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NORTHRIDGE – Equipment and leasehold available. If you are relocating, or starting out and wish to stay close to home - here's an inexpensive way to establish your practice.

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SANTA CLARITA – This one has it all! Location, sign, 9+ ops, modern digital equipment, fully computerized, some HMO revenues, monthly revenues exceed \$65k/mo. Absentee owner. Revenues ready to explode. Call now.

SANTA CLARITA - Excellent starter practice. Beautiful 4 op. facility with equipment like new. Complete low-cost turn-key opportunity.

SUNLAND - Low cost... low risk. Exclnt starter opportunity. 3 ops in strip entr on busy commercial street. Private patients w/ \$25k/mo in revenues on part-time schedule.

TEMECULA – Must see opportunity for right buyer or partners. Revenues exceed \$65k/month. Goodwill (established over 15 yrs); Hundreds of Thousands spent on Tenant Improvements; State-of-the-Art Office & Equipment. Shopping center location.

VAN NUYS - Low cost practice opportunity w/ 25+ yrs of goodwill. Disability forced sale. 1st floor location with sign. Monthly revenues over \$20k/mo. Some HMO's.

WHITTIER – Starter practice or merger opportunity. Over 40 years of goodwill! Owner retiring. 3 Ops. Most specialty procedures referred out. 2 days of hygiene.

YORBA LINDA– Retiree w/35+ yrs of goodwill, 4 ops. Busy hygiene schedule. Private only patients. Seller & staff to assist in transition. Must see!



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29 PALMS/YUCCA VALLEY: Two practices. Doctor passed away. Grossed over \$1,200,000 in 2008 and about \$900,000 for 2009. Asking \$795,000.

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VALENCIA PRACTICE FOR SALE: Located in a retail center, this practice collects \$380,000 per year on three days per week with a net income of \$180,000 per year. Over \$4,000 in capitation income per month with 20 new patients per month. No advertising, no Denti-Cal, no evenings and no weekends. Most production is done by associates as the Seller works in this practice less than one day per week. Four equipped operatories. Asking \$320,000.

CENTURY CITY PRACTICE FOR SALE: Well equipped office with six operatories. The practice is fully computerized with digital x-ray, newer equipment, plus exceptional views of the city. Practice is collecting an average of \$50,000/month this year with an average monthly net income of \$20,000. Seller works 2 1/2 days per week with 2 days per week of hygiene. Potential for significant growth with a full time owner. Seller has another practice which limits his availability in this office. Asking \$350,000.

HESPERIA MANAGED CARE PRACTICE FOR SALE: Predominantly HMO patient base with \$11,000/month in capitation checks and 40+ new patients per month. Office has six operatories and is located in a shopping center. Great visibility and potential for growth. Practice is 100% absentee operated. Seller never works in the practice. Practice collects over \$450,000 per year. Asking \$375,000.

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CHATSWORTH GENERAL PRACTICE FOR SALE: Established practice located in a retail center is collecting over \$54,000 per month this year with a net income of \$13,500 per month. The practice collected over \$640,000 in 2008. No Denti-cal. Seller works half time and has two days of hygiene per week. Six operatories (one is brand new) with panoramic x-ray, digital x-ray, and full computerization. Asking \$550,000.

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HAWTHORNE PRACTICE FOR SALE: Practice collects \$200,000 per year with \$1,250 per month of capitation income. Three equipped operatories in a very visible Hawthorne Blvd. location. Seller works two days per week, no evenings, no weekends. The office could not be built for the asking price. Great opportunity to get started with positive cash flow and a minimal purchase price. Seller is very motivated. Asking \$95,000.

SYLMAR CLINIC PRACTICE FOR SALE: Located in a shopping center, this practice was established from scratch in 2001 with five fully equipped operatories plus three additional operatories that are plumbed but not equipped. Patient base is predominantly Hispanic and Denti-Cal. The facility could not be replaced for the asking price of \$110,000. – *SOLD at Full Price*

SANTA MARIA/ORCUTT PRACTICE FOR SALE: Collecting \$280,000 per year on three days per week. Two equipped operatories with two additional operatories that are plumbed but not equipped in a free standing building. Rent is \$3,000 per month for 2,000 square feet. No Denti-Cal, no HMO, no marketing, no evenings and no weekends. Seller refers most specialty procedures. Good potential with the right buyer! Seller is retiring. Asking \$110,000.

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The following is a list of practices sold by Lee Skarin and Associates in the four months between September 1, 2009 and December 31, 2009 with the sale price and the percentage of the listing price that each represents. Judge the accuracy of our appraisals for yourself.

-Bakersfield \$1,500,000 at 100% of list price -Beverly Hills \$600,000 at 100% of list price -Burbank \$750,000 at 100% of list price -Cathedral City \$675,000 at 100% of list price -Hawthorne \$70,000 at 100% of list price -Mid City \$390,000 at 87% of list price (a Denti-Cal practice) -Newhall \$950,000 at 100% of list price -Northridge \$100,000 at 100% of list price -Studio City \$495,000 at 95% of list price -Sylmar \$110,000 at 100% of list price -Thousand Oaks \$450,000 at 100% of list price -Westminster \$520,000 at 95% of list price

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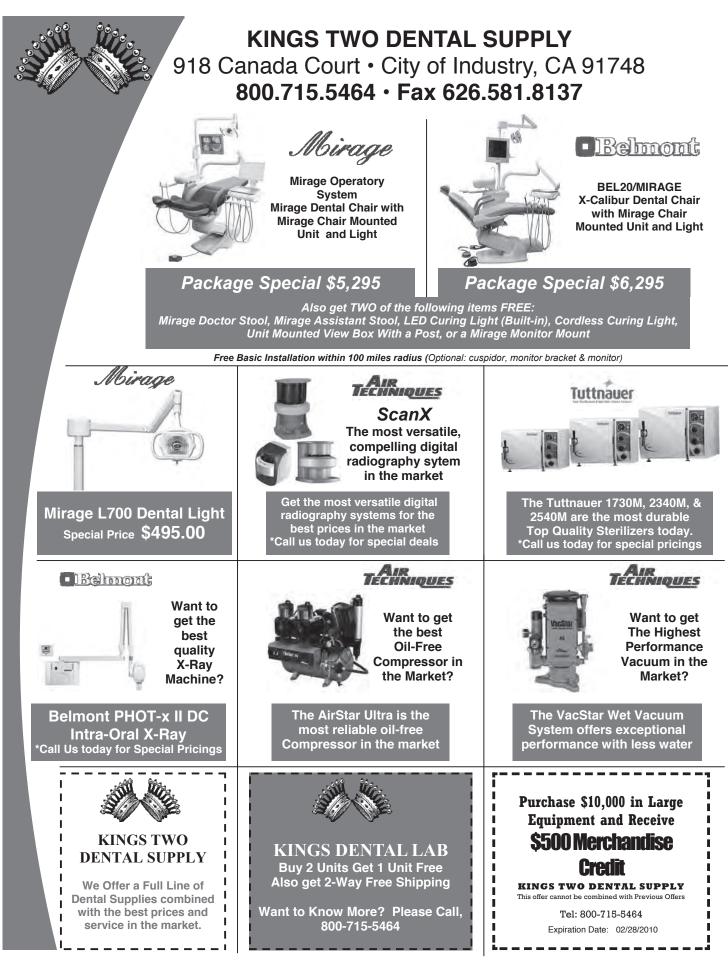
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MARINA DEL REY GP (NEW) – Great starter location! Leasehold Improvements & Equipment Only 2 fully eq. ops., 1 plumbed not eq., 750 sq. ft. suite, located in a 4 story professional / medical building. Computerized office with Digital X-ray and Camsight software. New equipment. Practice established September 2009 and has low overhead. Only dental practice in a the building. Great office with hardwood floors. Property ID #2791.

TUSTIN GP (New) – State of the art office – Turn-Key 5 fully eq. ops., 3 chairs in open bay, 2,300 sq. ft., located in two story medical/dental building. Computerized office with Intra Oral Camera and Digital X-ray. Dentrix software. 2 year old equipment. 2 day/wk practice. Incredible build out. Ready for multi specialty office. Property ID #2861.

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IRVINE - Leasehold Improvements & Equipment Only! GP / SPEC - 3 fully eq. ops., 1 plumbed not eq., 1,570 sq. ft. suite, 2 story Med/Prof bldg. Computerized office. 10 year old equipment. Seller relocating to San Diego. Newly remodeled. A must see to appreciate! Good location for ortho/endo/oral surg. Property ID #2661.

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ENCINO GP - 3 fully eq. ops., 1,200 sq. ft. suite, 7 story professional building. 2 1/2 day/wk practice. 15-25 new patients/mo. 100% Patient Referral. 75% parance & 25% cash. Computerized practice with Intra Oral Camera & Digital X-ray. Denti soft software package. 2 1/2 year old equipment. Low rent for the area. Projecting approx. \$580,582 for 2009. **BUYER'S NET OF \$142,996**. Property ID # 2631.

GLENDALE - TURN-KEY PRACTICE - 3 fully eq. ops., 5 plumbed not eq. ops., 1,200 sq. ft. suite, two story Medical/Dental building. 5 day/wk practice with approx. 30-40 new patients/mo. 30% insurance, 10% cash & 60% Medi-cal. 100% Patient Referrar Computerized office with Intra Oral Camera and Easy Dental software package. Good location. Collected approx. \$453,230 in 2008. Property ID# 2591.

HUNTINGTON PARK - 4 fully eq. ops., 1,700 sq. ft. office, free standing building. 2 day/wk practice with 2 associates. Seller absentee. 48% insurance, o1% cash & 2% capitation. 10-12 new patients/mo. 100% Patient Referral. Computerized office with intra Oral Camera. Projecting approx. \$210,734 for 2009. Property ID #2681.

LANCASTER GP – 3 fully eq. ops., 1,200 sq. ft. suite, located in a one story shopping center with great exposure and street visibility. 5 day/wk practice, Seller Gays/k. Approx. 45 new pts/mo. 15% insurance, 50% cash & 35% medi-cal. No capitation programs. Computerized office with Intra Oral Camera. 4-8 year old equipment. Seller lives in the Valley. Projecting approx. \$479,770 for 2009. **BUYER'S NET OF \$123,769**. Property ID #2691.

LOS ANGELES GP – 4 fully eq. ops, 1,700 sq. ft. office, strip shopping center. 5 day/wk practice with Seller working 2 days/wk, GP Associate 3 days/wk and 1 tho 1 x/mo. Approx. 20-25 new patients/mo. 20% insurance, 10% cash, 50% medi-cal & 20% capitation 10% patient referral. Computerized office with Intra Oral Camera. Computer Age software package. Projecting approx. \$ 354,424 for 2009. Property ID # 2621.

LOS ANGELES GP (NEW) - Turn-Key - 3 fully eq. ops., 1,300 sq. ft. suite located in a multi story medical/dental building. 3 1/2 day practice with Perio 1x every 3 wks. Approx. 15-20 new patients/mo. Income source: 30% insurance & 70% cash. Computerized office with Digital X-ray, Intra Oral Camera and Eagle Soft software. Practice in the border of Korea Town. Great office. Amazing view from operatories. 10+ years of Goodwill. Projecting approx. \$196,133 for 2009. Property ID # 2831.

MARINA DEL REY GP (NEW) – Great starter location! Leasehold Improvements & Equipment Only 2 fully eq. ops., 1 plumbed not eq., 750 sq. ft. suite, located in a 4 story professional / medical building. Computerized office with Digital X-ray and Camsight software. New equipment. Practice established September 2009 and has low overhead. Only dental practice in a the building. Great office with hardwood floors. Property ID #2791.

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TEMPLE CITY GP - 4 fully eq. ops., 1,170 sq. ft. office, one story free standing building. 3 day/wk practice. 70% insurance & 30% cash. Computerized office with Intra Oral Camera and Digital X-ray. Practice Works (Kodak) software package. Long established practice with 21 years of Goodwill. Seller own building. Projecting approx. \$375,602 in 2009. Property ID #2551.

TORRANCE - Leasehold Improvements & Equipment Only! A great starter practice. 2 fully eq. ops., 1 plumbed not eq., 900 sq. ft. suite, located in a 4 story Medical Professional building with ample parking above and underground. Near several shopping centers. Long established practice with 18+ years of Goodwill. Seller is moving to a larger suite across the street. Property ID #2731.

SAN PEDRO GP – 2 eq. ops., 1 plumbed, not equipped op; 1,400 sq. ft. office located on second floor of strip center; visible location. 5-7 month old equip, dicite x-ray, intra-oral camera, XP prof. software w/ Camsight. 70% insur., 10% cash; Assoc. works 2 days/wk. Subject to selling this office with Seller's Wilmington office. Collected \$226,776 for 8 months of 2009. 12 monin Proj. **BUYER'S NET OF \$196,505**. Property ID #2851.

WEST HILLS - GP State-of-the-Art Practice - 6 fully eq. ops., 2,300 sq. ft. suite, located in a 3 story Medical Professional building (no parking fees). Gorgeous office. 4 day/wk practice, Seller 4 days/wk, Endo 1 day/wk and 6 days of Hygiene. 65% insurance & 35% cash. 100% Patient Referral. Computerized office with 2 Intra Oral Cameras & Digital X-ray Long established practice with 50 years of Goodwill. Seller will be initiating a different kind of business. Projecting approx. \$1,192,677 for 2009. **BUYER'S NET OF \$278,089**. A MUST SEE PRACTICE!!! Property ID #2721.

WILMINGTON GP - A MUST SEE PRACTICE!! 3 fully eq. ops., 1,400 sq. ft. office, located in a one story free standing building (2 suite dental). Currently a 5 day/wk practice. Approx. 25-30 new patients/mo. Income source: 90% insurance (80% of patients approaching horizon and patients) w/ no max/unlimited dental insurance plan) & 10% cash. Computerized practice with fur oral camera, digital x-ray & Easy Dental / Schick software. 2-4 year old equipment. Seller offers to stay as an Associate to help with the transition. Seller is currently the largest provider in the area for Longshoreman (ILWU). Collected approx. \$967,898 for 2009. **BUYER'S NET OF \$314,943**. Property ID #2841.

ORANGE COUNTY

BUENA PARK GP NEWLY REMODELED!! – 5 eq. ops., in a 2,000 sq. ft. office located in a strip mall. 5 day/wk practice. Approx. 40-50 new patients/mo. 10.3% patient referral. 80% insurance & 20% cash. Computerized practice with Digital X-ray. Genesis soft are package. Many walk-ins. Heavy traffic. Excellent street visibility. Long established 20+ years of Goodwill. Collected approx. \$364,380 for 2008. Property ID #2271.

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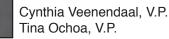
REMINDER: Net Income is Buyer's Net Income after Debt Service. BACK UP OFFERS ARE ALWAYS ENCOURAGED!!!





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IRVINE - Leasehold Improvements & Equipment Only! GP / SPEC - 3 fully eq. ops., 1 plumbed not eq., 1,570 sq. ft. suite, 2 story Med/Prof bldg. Computerized office. 10 year old equipment. Seller relocating to San Diego. Newly remodeled. A must see to appreciate! Good location for ortho/endo/oral surg. Property ID #2661.

TUSTIN GP (New) – State of the art office – Turn-Key 5 fully eq. ops., 3 chairs in open bay, 2,300 sq. ft., located in two story medical/dental building. Computerized office with Intra Oral Camera and Digital X-ray. Dentrix software. 2 year old equipment. 2 day/wk practice. Incredible build out. Ready for multi specialty office. Property ID #2861.

WESTMINSTER (NEW LISTING) GP – 2 fully eq. ops., 850 sq. ft. suite, located in a single story strip mall. 3 day/wk practice, Seller 3 days/wk and Associate 1 day/wk. 70% insurance & 30%c cash. No capitation programs. 15+ years of Goodwill with very affordable rent. Computerized office with Digital X-ray. Projecting approx. \$136,208 in 2009. **BUYER'S NET OF \$52,233**. Property ID #2711.

RIVERSIDE & SAN BERNARDINO COUNTIES

CORONA GP – Excellent opportunity for a startup - Leasehold Improvements & Equipment Only! 3 fully eq. ops., 1 plumbed not eq. op., 1,600 sq. ft. suite, one story shopping center. Computerized office. 3 year old equipment. Seller has primary practice approx. 25 miles away. All patient charts excluded. Good location. Easy access to freeway. Property ID # 2541.

INDIAN WELLS GP (New Listing) – Long established practice in desirable area – 5 fully eq. ops, 1,400 sq. ft. suite, located in a 2 story professional building with ample parking. 3 day/wk practice with 4 days of Hygiene. Computer office with Data Computer Approx. 10-12 patients/day & 16-20 new patients/mo. 99% patient referral. Income stream: 79% Insurance, 20% cash & 10% capitation approx. \$3,500/mo. 20+ years of goodwill. Newly modeled spacious practice. Great Staff. Projecting approx. \$563,293 in 2009. **BUYER'S NET OF \$151,585**. Property ID #2801.

PERRIS - 4 fully equipped ops., in a 1,608 sq. ft. suite, located in a shopping center. Computerized suite with Intra Oral Camera. 61% insurance, 20% cash & 19% Medical. Absentee owned, associate works 3 days/week. Approx. 120 new patients per month. Collected approx. \$302,207 for 2008. Property ID #1891. Price Reduction!!!!

SAN DIEGO COUNTY

OCEANSIDE GP – 4 fully eq ops., 1,500 sq. ft. office located in a one story Medical/Dental building. Spacious ops. w/ large windows and nice flooring. 2 ca, wk practice with one day/wk of Hygiene. Approx. 16-20 patients/day. 100% cash; 100% patient referral. 13 PPO's or HMO's Easy software package. 4-15 year old equipment. Good location. A must see to appreciate! Collecting approx. \$353,164 for 2009. **BUYER'S NET OF \$67,820**. Property ID #1641.

VENTURA / SANTA BARBARA / SAN LUIS OBISPO COUNTY

PASO ROBLES GP – 7 fully equipped ops, 1,800 sq. ft. office located one story free standing building. 4 days/wk practice with 8 ½ days of hygiene. 48% Insurface & 52% Cash. Computerized office with Intra Oral Camera. Eagle soft software package. 100% Parent Referral. Collected approx. \$1,268,370 for 2008. Projecting approx. \$1,316,707 for 2009. **BUYER'S NET OF \$339,213**. Property ID #2231.

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SPECIALTY PRACTICES

AGOURA HILLS - ORTHO - 4 chairs in open bay, 1,709 sq. ft., two story shopping center. 3 days/wk office. 3-4 new starts/mo. 29% Insurance, 70% Cash & 1% medi-cal. Computerized office with Intra Oral Camera. 48 years of Goodwill. Senior Orthodor 11 the area. Craniofacials cases. Good location. Seller is retiring. Collected approx. \$337,713 in 2008. Property ID #2561.

GARDEN GROVE SPECIALIST - Leasehold Improvements & Equipment Only! 2 eq. ops., 3 plumbed not eq., 720 sq. ft. suite, located in a two story strip mall. Computerized office. 2-3 year old equipment. Seller owns building. Excellent location for Ortho, Endo, or Implant Specialist. One month free rent. Property ID #2391. Price Reduction!!

GARDEN GROVE SPECIALIST - Leasehold Improvements & Equipment Only! 2 eq. ops., 1 plumbed not eq., 520 sq. ft. suite, located in a two story strip mall. 2-3 year old equipment. Seller owns building. Excellent location for Ortho, Endo, or Implant Specialist. One month free rent. Property ID #2401. Price Reduction!!

RIVERSIDE ORTHO - 4 chairs in Open Bay, 1 plumbed not eq. op., 1,480 sq. ft. suite. Located on a large shopping plaza. 2 day/wk practice. Computerize Coffice with Digital X-ray and Ortho II software pack-age. New equipment. Approx. 40 patients/day and 12 15 new starts/mo. 50% insurance & 50% cash. Projecting approx. \$335,484 for 2009. **BUYER'S NET OF \$140,681**. Seller does x-rays on patients. Great location. Property ID #2751.

WESTCHESTER - Turn Key Ortho - A must see practice!! 2 chairs in open bay, 1 fully eq. op., 1,000 sq. ft. suite, located in a Prestigious 12 story Medical / Dental building with ample parking. 6 days/mo practice. Income source: 50% insurance & 50% cash. Approx 4-mew patients/mo and approx. 25-30 patients/day. Computerized office with Ortho II software pack. 3 9 year old equipment. Established in 2000. Only 2 additional Orthodontist on the building. Gets referrals from GP. Practice is approx. 1 mile away from 405 freeway. Motivated Seller is commuting from Ontario. Projecting approx. \$303,565 for 2009. Property ID # 2811.

WHITTIER – Leasehold Improvements Only - Great potential for Orthodontist!! 6 chairs in open bay, 1,710 sq. ft. office, located in a 2 story corner commercial building. Location has been a practice for approx. 20 years. Great street visibility. Motivated Seller offering 2 months free rent and has GP practice next door assuring referrals. Property ID #2781.

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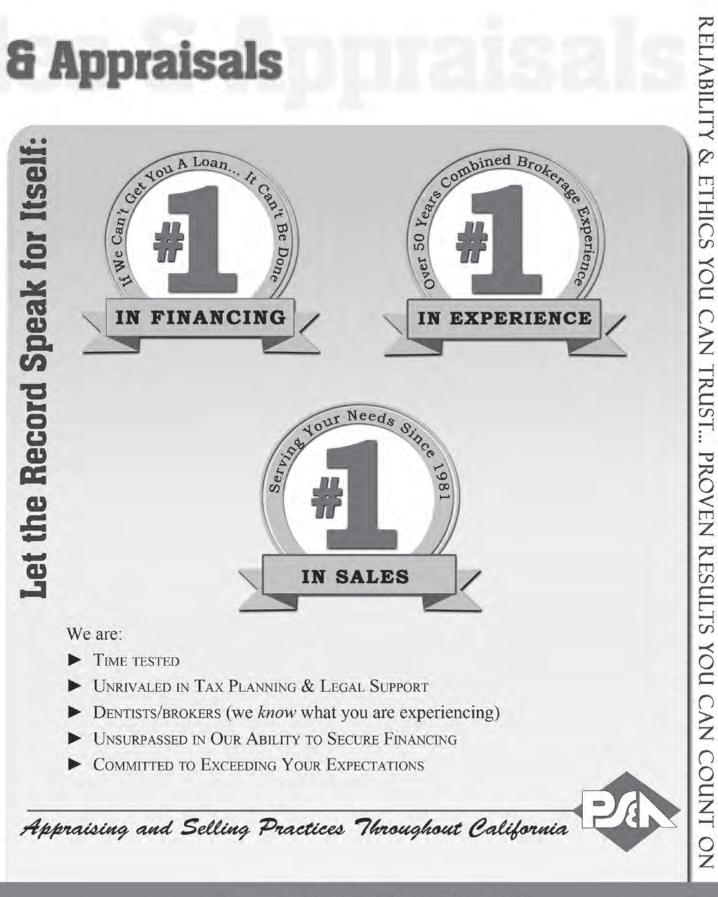
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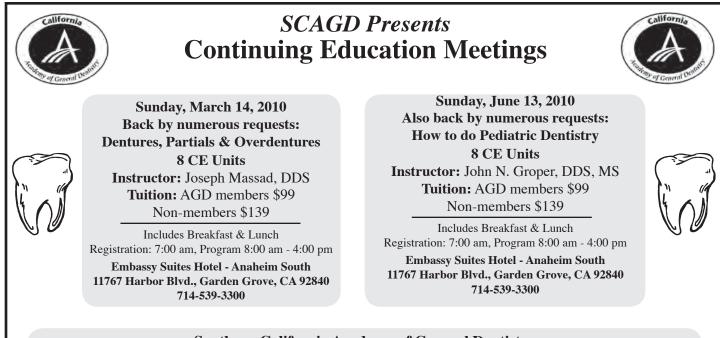
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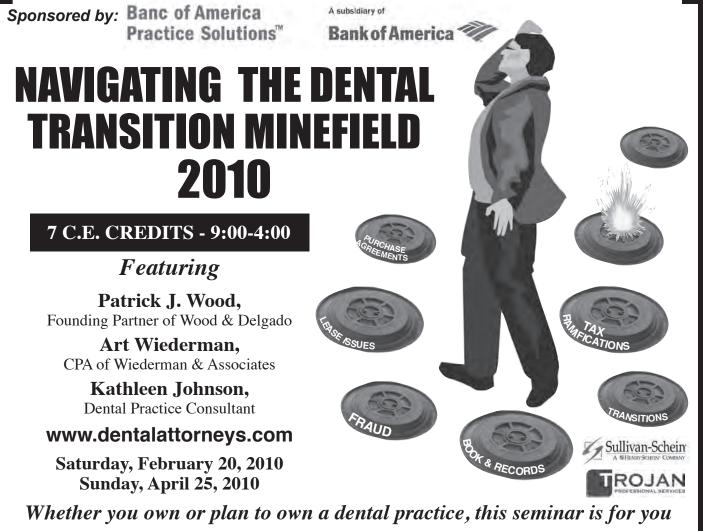
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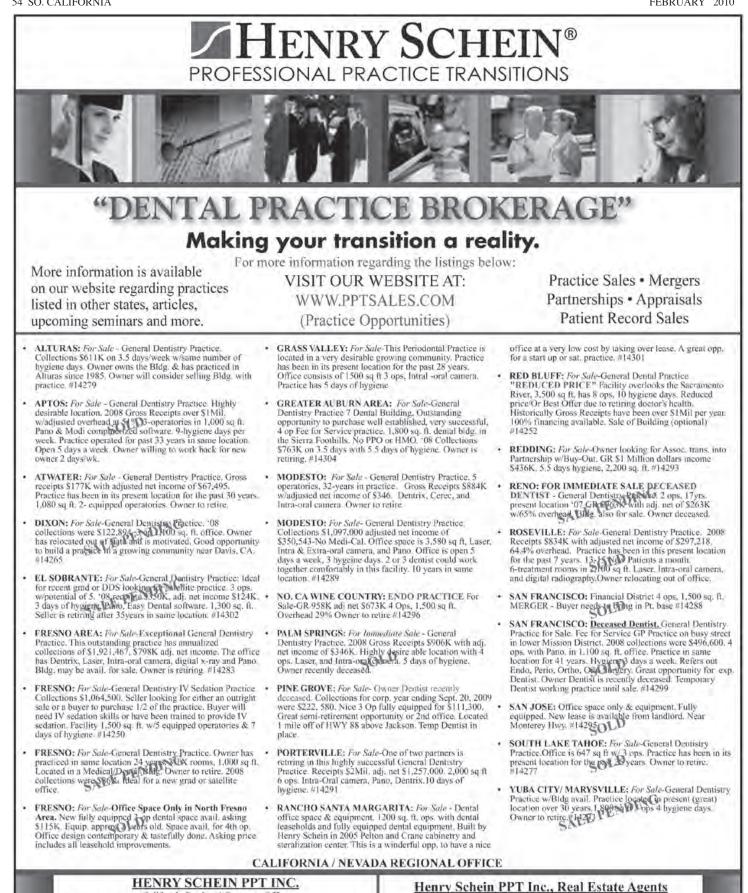
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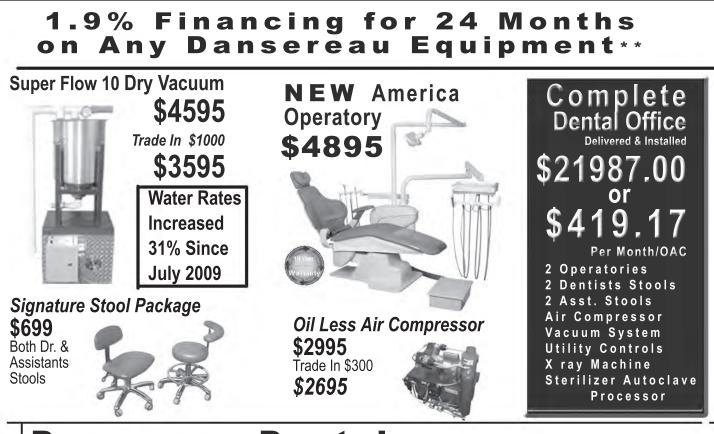
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(1) In fact, the rates have never been lower! The average fixed rate on a 7-yr loan is 7.5 to 7.75%. My practice loan in 1985 was 11.5%, and that was low compared to my schoolmates that graduated 1-2 years prior!

(2) At this time, there is no shortage of available funds. Compared to a year ago, the difference now is fewer lenders which means that the loan criteria is higher.

Last year, a buyer with a credit score of 620+ would have several loan and lender options. Today, that same buyer should have a credit score of 680-700 to qualify. Previously, on "application only" loans buyers with good credit could get a \$300K loan for almost any opportunity with minimal paperwork. Now, it is more difficult to get that same loan unless a submitted business plan can support the debt.

The national average for a dental practice remains at 65% of gross receipts. California has some regions that demand much higher multiples than the national average. Currently, it is difficult to obtain a practice loan for more than 80% of collections, unless the buyer can make up the difference with cash.

Many dentists have asked if seller financing is making a comeback. With the available resources and record low rates, presently it is not necessary. Although, if rates increase above 10%, we may see more seller financing. However, many prudent sellers may consider carrying some of the debt in an effort to "share the burden" with the buyer.

Today, one of the main obstacles in practice transitions is the buyer's fear level. To calm their fears, one approach would be for sellers to participate in the debt burden. This would not change the cash flow or debt service, but does give the buyer a sense that the seller will do everything necessary to ensure the practice's successful transition.

Timothy G. Giroux, DDS is currently the Owner & Broker at **Western Practice Sales (westernpracticesales.com)** and a member of the nationally recognized dental organization, ADS Transitions. A graduate of Creighton University, School of Dentistry (1983), he and his wife, Mona Chang, DDS (LLUSD 1984) were in private practice together for 15 years in Scottsdale, AZ, before establishing their home in northern California.

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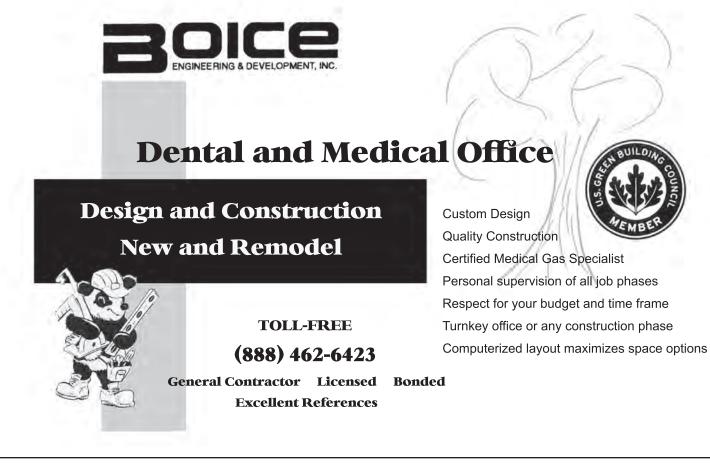
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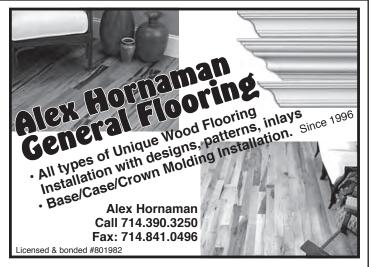
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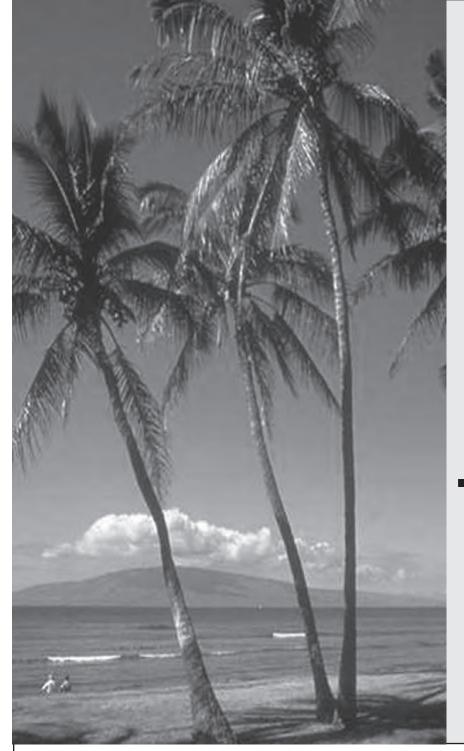
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- 5947 Humboldt County's Garberville Collected \$315,000 with \$103,000 in Profits. 2 days of Hygiene. Full Price \$65,000.
- 5963 Santa Rosa. Best technology. Computerized & digital. Collected \$675k with profits of \$325k.
- 5964 Santa Rosa's Doctor's Park. Fully furnished and equipped 3 Op dental suite situated in 8 practice shared facility. 100% ownership in equipment and 1/8th ownership in R.E.F.P. \$200k with terms.
- 5967 San Francisco's Chinatown. Collected \$430k. Profits of \$240k on 25 hr wk
- 5968 Stockton Collected \$462,800. 28 new patients/mo. Attractive 5 op office.
- 5969 Tahoe City Well established with strong recall. Produced and collected \$600k+ in 2008. Attractive office.
- 5970 Elk Grove Collected \$460k. Beautiful 4 Op office on Laguna Blvd
- 5971 Merced Collected \$760k in '08 with \$310k in Profits. 4 days of Hygiene.
- 5973 Oral Surgery Practice. CA Sierra Nevadas. 2008 realized \$615k. No competition, great country lifestyle.
- 5975 Northeast Sacramento Foothill Community. Practice grew in '08 with '09 continuing trend. Tracking \$1.1 million. Full time owner shall do well here.
- 5976 Redwood Valley's Ukiah. 1 hour north of Santa Rosa. 2008 collected \$522k. No Pedo, Endo, O.S. Lots of fillings starting to fail.
- 5977 Ortho Solano County. Great starter practice or second office. Owner's out of area practice dictates part time attention here. Tracking \$335k. Has done \$500k+ with more attention. Motivated Seller.
- 5980 CA Sierras.Big city Practice sited in desirable location. On 4 days w/6 wks off, practice produced \$980k in '08, collected \$972k & realized Profits of \$388k. Beautiful facility.

HOT RELEASE SOUTHERN CA SELLERS – PACK YOUR BAGS

- 3180 Move to Santa Rosa Senior Seller Grossing \$550k 2008 last month \$150k collections. Refers out Endo, Pedo, Prophy's, Perio, O.S. Opportity to increase income Gross.Low overhead. F.P\$350k
- 3189 Temecula/Murriata 8 Ops. 3,000 sq.ft.. Grossing \$1 million. 25% Ortho. Seller would stay on to do Ortho. State of art.

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- 3058 San Bernardino Located near local hospital on "Healing arts row" Very nice, state of art facility. Lots of referral potential \$110k
- 3137 Chino Hills-New shopping center. Absolutely gorgeous.\$450k.
- 3148 So. Bay/Torrance area. PT time.\$15k/mo. Est. 10 yrs. F.P. \$185k.
- 3164 GP. Temecula/Murrieta area. Currently collecting \$30k/mo. Ins & cash only. 1,700 sq.ft., 5 Ops. Located in shopping center with AAA tenants. F.P. \$385,000. Super Bargain. Best Buy.
- 3168 Apple Valley/Hesperia LOCATION LOCATION LOCATION. Shopping Center. 6 Ops vacant. Previously \$900k. Mexican market. F.P\$85k
- 3169 G.P. –Riverside GP. 3 Ops. Low rent. H traffic location. Growing practice. Gross \$400k. lots of room for growth. Refers out Pedo & O.S. 3172 - Buena Park. 3 Ops. Beautiful office. New shopping ctr.F.P. \$350k
- 3180 Pack your Bags go to NO. CA. Santa Rosa. Senior Seller. Grossing \$650k 2009; last month \$130k collections. Live and work in a very desirable area. F.P. \$350k.

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- 3189 Murrieta/Temecula GP Established 10 yrs. Landmark building practice. Grossing \$950k. HI tech new office. 4 GP Ops, plus 4 chair open Pedo Ortho Bay.
- 3190 Booming Garden Grove. Location Location. Grossing \$10k part time.
- 3193 Palm Desert. Grossing \$400k+. Great Location.
- 3194 Irvine. Part time. Established 10 yrs. \$3,000/mo HMO cks. F.P. \$165k.
- 3195 Fillmore Close to Thousand Oaks Ventura area. Small city. Great potential. New state of the art facility. Grossing \$400k
- 3204 Large office 3,000 sq.ft.. Grossing \$1,200,000. Net \$400k plus. Full Price \$950k
- 3205 G.P. Established 20 plus years. Grossing \$850k. 4 Ops. Fantastic location. 1-800-Dentists emergency rights. F.P. \$750k
- 3206 Great location. Near Veterans Hospital. University shopping center. 1,500 sq.ft. plus, 3 Ops. Grossing \$350k. make offer
- 3208 Rowland Heights. Senior Korean G.P. Incapacitated. Associate run now. Shopping center. 1,200 sq.ft. Gross \$200k. 3 Ops. Was doing \$300k. F.P. \$200k
- 3209 Orange Senior Seller- Gross \$285k. Established 30 yrs. Near Historic Circle on Chapman. Rent \$985. Low overhead. 3 Ops. F.P. \$225k.
- 3210 Corona HMO Practice. Previously grossed \$1 mil plus. Seller has health issues. 5 Ops professional facility.
- 3211 Upland/Claremont HMO Practice.Gross \$1.3 mil. 10+ Ops. FP \$1.1mil.
- 3212 Fontana GP Est 15 yrs. Hi identity shopping ctr. Gross \$400k+ Hi end equipment. Low overhead. FP \$400k
- 3213 Professional building coming in San Bernardino county. More details
- 3214 No. Hollywood. Equipped Location only. A 95% Hispanic. Proven High identity strip center. Low rent. 4 Ops (like new) 25% to 30% walk ins/mo. 6 years successful history. Seller bought own building.
- 3215 Booming Banning/Beaumont Gross \$300k. Low overheard. 3 Ops.

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