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FRESNO COUNTY #1 - (3) op G.P. located in smaller town. Only private dentist in town. Annual gross collections \$315K+ on 3 1/2-4 days/wk. Cash/Ins/PPO/Denti-Cal. Near Fresno County #2. Buy one or both.

FRESNO COUNTY #2 - (3) op G.P. located in smaller town. (2) ops eqt. 3rd plumbed not eqt. Store front location with signage/visibility. Annual gross collections \$150K+ p.t. Cash/Ins/PPO/Denti-Cal/Cap. Cap check \$2,600/mos. Near Fresno County #1. Buy one or both.

FRESNO COUNTY #3 - South county location. General practice & condo for sale. (4) op computerized office. Nice equipt. Mixed patient base. Gross \$500K+/yr. Seller retiring.

KERN COUNTY

BAKERSFIELD #9 - (3) on G.P. Office & Bldg. for sale. Gross \$600K+/yr. \$14K/mos cap.

BAKERSFIELD #11 - This one has it all! An absentee owner run. True money maker! (11) fully equipped ops. Paperless office, Dentrix S/W, digital x-rays, Pano equipped General Practice with (1) full day a week of Ortho. Ins/Cash/Denti-Cal/CAP natient base. Mos. Cap. Checks \$12K+/mos. Bldg. also for sale!

BAKERSFIELD #12 - Fully built out dental office condo for sale 2 158 sq. ft. 5 plumbed ops. Includes some equipment. Seller motivated. **SO. EAST KERN CTY. #2** - (2) op part time G.P. practice. Gross approx. \$150K/yr. Mixed patient base.

LOS ANGELES COUNTY

AZUSA/COVINA - 1,700 sq. ft. single use freestanding dental building for sale. Located on main street with excellent exposure, visibility and parking.

BELLFLOWER - (5) op G.P. for sale. On Main street with visibility/exposure/signage. Like new equipment. Cash/Ins/PPO/CAP Monthly CAP. Check \$7,000+. Annual gross collections \$550K+. CANOGA PARK - (4) op G.P. (3) ops eqt. signage and visibility. Cash/Ins/PPO patient base, gross collections \$120K+/yr. P.T. can do much more with additional hours.

GLENDALE #3 - (2) op G.P. 3rd op plumbd. Attractive bldg. out. Ave. Annual Gross \$180K part time. Can do much more full time.

<u>GLENDALE #4</u> - (2) op G.P. 3rd op plumbed. Nicely appointed. Cash/Ins. Annual gross \$220K+ P.T. Can do more.

HOLLYWOOD - (6) op G.P. (4) ops eqt'd located in store front with excellent signage, exposure and visibility. Average annual gross collect. \$369K+ on 4 1/2 days/wk. Cash/Ins/PPO/Denti-Cal/CAP patient base. Many walk-ins. Approx. 50-60 new patients/mos.

LOS ANGELES - Bldg. and (4) op G.P. office for sale. Exposure/visibility/signage. Gross collections in 2003 were \$556K; Previous years collections in 2002 were \$839K prior to seller illness. Potential to take it to \$1M. Account receivables include in sale to help with cash flow. Cash/Ins/PPO/Cap/Denti-Cal patient base. Here's your chance to own your own bldg. and million dollar practice!

PARAMOUNT - (5) op G.P. Located in store front with exposure and visibility. (3) equipped ops. (2) additional plumbed not equipped. Cash/Ins/PPO/Denti-Cal/Healthy Families Patient Base. 2004 Gross Collections \$215K+ p.t. due to new baby. Did \$332K prior to pregnancy on (4) day week. Seller Motivated. Priced to Sell!

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RESEDA - (3) op G.P. located in remodeled professional bldg. 2004 Gross collections projected at \$210K. Mixed patient base. WEST SAN FERNANDO VALLEY - (4) op Fee for Service General Practice. (3) ops equipped 4th plumbed partially equipped. Crown and Bridge and Restorative Practice. Well maintained equipment; computerized office - Dentrix s/w. Annual Gross Collect. \$380K+. Seller retiring.

ORANGE COUNTY

NEWPORT BEACH - (3) op Private Fee for Service General Practice. Located in one story professional building. Computerized office with mostly new equipment. 2004 Projected Gross Collections \$545K. Restorative/Crown and Bridge/Cosmetics with active Hygiene Program. Seller Retiring.

RIVERSIDE COUNTY

SUN CITY - (6) op G.P. for sale. Located in free standing smaller Medical/Dental bldg. Waiting room is shared with large medical group who refers many patients. Gross collections \$260K+ on 2 1/2 days per week. Can do much more. Cash/Ins/PPO patient base. Seller wishes to stay on as an associate one day per week. Will mentor and introduce. Excellent opp. for DDS just starting out.

SANTA BARBARA COUNTY

<u>SANTA MARIA</u> - (3) op G.P. located in free standing bldg. with exposure/visibility/signage. Gross Collect. \$275K+/yr. Cash/Ins/PPO.

SAN BERNARDINO COUNTY

<u>VICTORVILLE</u>: - (3) op G.P./Prosthodontic office located in a one story professional bldg. Ave. appual gross collect. \$334K on (3) day week. Cash/Ins. patient base.

SAN DIEGO COUNTY

NORTH SAN DIEGO CTY - Hi-Tech, state of the art Fee for Service G.P. office. (4) ops/2 Eqt. Excellent growth area.

SAN LUIS OBISPO

ARROYO GRANDE - (4) op G.P. office for sale. Cash/Ins/PPO. Gross collect \$500k+/yr. Seller retiring.

TULARE COUNTY

PORTERVILLE - (4) op G.P. Newer equipment. Cash/Ins/PPO. Ave. annual gross collections \$600K+. (30) new patients/mos. Growing area.

VENTURA COUNTY

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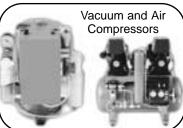
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SAN DIEGO PACIFIC BEACH-JUST LISTED!! Owner retiring from **GENERAL** Practice established in 1990. 3 Ops. in approx 900 sq.ft., situated in Medical Bldg. Easy access to 5 Freeway.

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SAN DIEGO-LA JOLLA-GENERAL Practice established in 1980. 4 fully-equipped Operatories in approximately 1200 sq.ft.. Situated in attractive and well-known Professional Bldg. Outstanding Location. Owner retiring due to disability. All SERIOUS offers considered for quick transition!

SAN DIEGO-OCEANSIDE 18 year established **GENERAL** Practice with excellent visibility. 2 blocks from freeway 5. Six spacious and fully-equipped Ops in approx. 2400 sq.ft. Approx 40% Cash, 30% Insurance, 20% Healthy Families, 10% Dentical. 260K. **ACCEPTED OFFER**

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Private General Practice in great professional bldg - very modern 6 operatories in 1922 sq ft - grosses \$800,000 on 3 2 days/week - Dr. retiring but would be willing to stay either during transition period or as an associate - part ownership in bldg. also for sale.

El Segundo

General dental practice for sale - Dr. Retiring grosses over \$140,000 on 2 days per week. Great starter practice with upside potential.

Long Beach

Oral Surgery practice in free-standing building for sale - 6 ops in 2500 sq. ft. - on pace to gross over \$1.2 million this year with low overhead - Bldg also for sale & appraised at \$335,000 - Dr. will carry back note on Bldg.

North Los Angeles County

Endodontic practice for sale in professional bldg - 3 + 1 operatories in 1200 sq. ft. - grosses nearly \$500,000/year on 3 2 days per week with overhead less than 40% - Seller will stay during transition.

Blythe

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"The Prosperous Practice"

... a Q&A self-help column by Sari Reis



Q: I would like to raise my fees this year to offset rising overhead costs. How can I do it without adversely affecting my practice?

A Your concern about the potential negative effects of implementing fee increases is understandable. Many dentists share your ambivalence. I can assure you however; that there are proven measures for raising fees without driving away patients, reducing treatment acceptance and diminishing new patient referrals.

Remember that the Costs that you are Trying to Offset Ultimately Benefit your Patients by Allowing you to Perform Optimal Dentistry

Therefore, it makes sense that patients should share in these expenses. You can soften the blow by not raising your fees across-the-board at the same time. Most patients won't notice a slight increase in hygiene visits one year and in restorative the next. Also, limit your increases to between 4-6%. This should adequately cover your higher costs without causing your patients unwarranted financial discomfort.

Before Proceeding with Increases

hold a staff meeting to discuss your fee schedule. To maximize effectiveness, familiarize staff members with the escalating costs of new materials, new technologies and state-of-the-art equipment. Inform them of the mounting investment in continuing education, OSHA compliance and employee benefits. Ask employees for their input and use the information you glean from them to determine which fees should be increased. Having staff support is essential. Establish the wording you want your staff to use when discussing fees with patients.

An Excellent Way to get Patient Acceptance

for extensive treatment plans is by offering interest-free outside financing as a payment option. This gives patients the opportunity to get the dentistry they need and want and pay for it over time.

Keep in Mind

That what's truly at stake here is not the bottom line on your P & L statements but your ability to provide your patients the highest quality care and service available and in order to maintain these high standards, you have to charge a little more.

Sari Reis is the Senior Consultant of Reis Consulting Services.

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#228 Montebello - G.P. New retail ctr. Both practice leaseholds & ctr. for sale. Rent free & have tenants pay the mortgage & build equity in practice and real estate. NEW

#230 Bellflower - G.P. 9 yrs. goodwill. High net practice. Coll. \$274K on 3 1/2 days. #232 West Covina - GP. Retail center on busy

corner. 3+ ops, 2 x-rays, software in 1200 SF. Coll. \$15/18 mo. on 2 1/2 days.

#236 Wilmington - New retail ctr. 4 ops. 2 xrays in approx, 1100 SF. Next to busy medical NEW practice. Center also for sale,

#238 Huntington Park - G.P. & HMO practice. Sees 50/62 new pat/mo. Projection collections for 2004 \$550K on 4 days. This should be a 7 day practice. NEW

#239 Glendora - G.P. 3+ ops in approx. 1200 SF with HMO plans. Seller to retire.

#244 Maywood - G.P. New retail center. Leaseholds only, no charts. High density Hispanic population.

#248 Lancaster -GP. 21 yrs. goodwill. 4 ops, 4 x-rays, 2 int.cam., pano, Computer Age plus more, Coll. \$732K in 03. Seller will transition.

Orange County

#503 Irvine - G.P. Coll. \$255K in 03 with some HMO plans. 5 ops, x-rays in 1175 SF. #505 South Coast Plaza - G.P. Prime loc. 4 ops, 3 x-rays, 2 int. cam., pano (leased) NEW #506 Huntington Beach - G.P. 2 ops and located on lower level of a condo. NEW #509 West Santa Ana - G.P. Coll. \$30/35K mo. Lots of upside. 4 ops in 1237 SF. NEW #510 Sas Genentep GP Ruy in opportu-nity, Corner location, 4+ ops in 2000 SF. #512 Westminster - G.P. Prime prof. bldg. HMO office with potential dexpand. #517 Huntington Beach - G.P. 3 ops, x-ray, 1000 SF, Coll. \$8/10K mo. on 2 days/wk. NEW #518 Rancho Santa Margarita - Specialist wanted for this prime location. #520 Irvine - G.P. 4+ ops, 3 x-rays, int. cam., in 1800 SF. Coll. \$1,319,208 in 2003. #523 Buena Park - G.P. Starter practice, Low

rent. 2 ops, 600 SF. Medical neighbors refer. #535 RSM/ Cote de Caza - G.P. 4 ops, in 1400 SF. Coll. S448k in 55 C. fro. W coll. S540K. #543 Anaheim - G.P. 4 ops, x-rays in approx.

#549 Fountain Valley - G.P. Dental condo for sale, 4 ons, x-ray in 1500 SF. No charts

Riverside/SanBernadino

#300 Colton - HMO office, free standing build. 9+ops, 3 x-rays, pano, 3 intra.cams, #242 Gardena - Retail center newly built Coll. \$1.12 Mil CAP approx.16K mo.

net. Seller needs to sell.

#304 Colton - New retail ctr. Leaseholds of 1662 SF. No charts & ctr. for sale.

#305 Temecula - G.P. 5 ops, x-rays, int. cam., software in 1384 SF, Coll, \$356K in 03 NEW #306 San Bernardino - G.P. Free standing building, 5+ ops, 1800 SF, 90% Hispanic.

#311 Rancho Cucamonga - G.P. Prime loc. 5+ ops, 2 x-rays, int. cam., software. Has 15/17 HMO plans. Proj. \$550K for 04.

#312 Rialto - G.P. Shop ctr. 4 ops, 2 x-rays, pano (new equip.) Coll. \$240K in 03 on 3 days. #314 Colton - G.P. 3 ops, x-rays in 1000 SF. Coll. \$15K mo. Landlord may sell real estate. #316 Temecula - G.P. Mill, \$ loc. 5 ops, x-rays (all new equip.) in 1300 SF. No charts. NEW #318 Indio - HMO/G.P. CAP/ck \$23K/mo.

San Diego County

#401 Alpine - G.P. 3 ops, x-rays, in approx. 1000 SF. Coll. \$14/16K. Seller wants it sold. Any reasonable offer will work.

#404 Miramar - G.P. Retail center, new office. 4 ops. Sail. 925 Remdin 9r 2004. #408 Poway - G.P. 19 yrs. goodwill, 6 ops, 2 x-rays, 1854 SF. Seller to retire. HMO plans, CAP/ck approx. \$4/5K mo. NEW

#410 El Cajon - G.P. Great shop, etr. loc. Seller needs to sell, relocating. Submit your best offer and start your practice now NEW #419 Mira Mesa - G.P. Shop. ctr. 4 ops, 2 xrays, in 1200 SF, Coll. \$40/45K mo. Seller avg. coll. for last 3 yrs. \$531K. Seller relocating. #420 La Jolla - G.P. 4+ ops, 3 x-rays, pano. Proj. 04 coll. \$540K. Seller to retire. MEW #422 Oceanside - G.P. Corner shop, ctr. loc. 4 ops, 2 chairs, x-rays, 2 int. cam., & dental software. Coll. \$19/21K mo. NEW

Sacramento County

#800 South Sacramento - Private Ortho practice. Currently collecting \$45/50K mo.

#803 Fair Oaks - G.P. 5+ ops, 3 x-rays, pano, 1100 SF. New retail ctr. Leaseholds only. NEWint. cam., software, 1700 SF. Avg. coll. for last 3 yrs \$420K on 3 days, 14 yrs, goodwill,

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#528 San Clemente - G.P. 3+ ops in 1110 SF. All operatories have ocean coastline views. Ideal spot for a specialist to build a practice. #203 Miracle Mile - G.P. 4 ops, 1200 SF, prof. building leaseholds & equipment only, Seller out grew this great location in only 4 years. #210 Glendale - Strip center. Leaseholds. 3 operatories in approximately 1000 SF.

#228 Montebello - New shopping center with many walk-ins. Lease up to 3500 SF.

#236 Wilmington - G.P. New shop, center, build out in Hispanic area. Fast start office! #309 Rialto - New shopping center location on busy street corner, 4 ops in approx, 1100 52/05 SF. New build out but no equipment.

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Projecting \$741,802 for 2004.

BUYER'S NET OF \$170,121.





LYNWOOD–3 eq. ops. in a 1,296 sq. ft. suite located in a single story strip shopping center. Great location on corner lot, secured parking, excellent dentist and good staff. Leasehold Improvements and Equipment Only.

SAN JUAN CAPISTRANO-3 eq. ops. in an 1,100 sq. ft. suite located in a single story strip mall shopping center. Great location in South Orange County! 31 years of Goodwill.

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BEVERLY HILLS—3 eq. ops. in a 1,122 sq. ft. suite located in a four story medical dental building. Great location. Chairs, lights, X-rays and more stays. 18 years of Goodwill. Leasehold Improvements and Equipment only.

BEVERLY HILLS- 4 eq. ops. in a 1,198 sq. ft. suite located in a preserve medical/dental building. Great area of Beverly Hills, great staff, good patients, and 25 years of Good Problem Oral Camera units, computer system, software package and much more is included! Projecting \$650,729 or 2004. **BUYER'S NET OF \$248,970.**

CERRITOS–3 eq. ops. in a 950 sq. ft. suite located in a three story medical/dental building. Great location in Cerritos. Chairs, lights, X-rays and more stays. Leasehold Improvements and Equipment only.

DOWNEY–3 eq. ops. in a 690 sq. ft. suite located in a four story medical/business building. Plus a 400 sq. ft. area for storage! Great area & 36 years of Goodwill. Chairs, lights, deliveries and much more included! Projecting \$250,000 for 2004. **BUYER'S NET OF \$72,540.**

EL SEGUNDO–2 eq. ops. in a 1,800 sq. ft. suite located in a single story duplex. Great location. 41 years of Goodwill! Chairs, lights, X-rays and more stays. Intra Oral Camera, computer system and more! Projecting \$566,774 for 2004. **BUYER'S NET OF \$212,688.**

ENCINO–5 eq. ops. in a 1,600 sq. ft. suite located in a three story medical/dental building. Great office location in Encino, modern, high tech, one of a kind office. Computer/TV's in every room, x-rays, chairs, lights and deliveries included! Leasehold Improvements and Equipment only.

ENCINO–3 eq .ops. in a 1,025 sq. ft. suite located in a 20 story business building. Great location and there is only one other dentist in the entire 20 story building. Intra Oral Camera, computer system, software package and much more is included! Leasehold Improvements and Equipment only.

GLENDORA–3 eq. ops. in an 880 sq. ft. suite located in a single story shopping center. Great location, good dentist, good staff and 20 years of Goodwill. Intra Oral camera, computer system and much more included. Projecting \$367,020 for 2004. **BUYER'S NET OF \$158,297.**

HAWTHORNE–2 eq. ops. and 2 plumbed not eq. ops. in a 1,200 sq. ft. medical/dental building. Chairs, deliveries, lights, X-rays, and more stays. Leasehold Improvements, Equipment and Some patient charts included!

LONG BEACH–3 eq. ops. and 4 open bays in a 2,249 sq. ft. suite located in a two story medical/dental building. Chairs, deliveries, lights, and more stays. Great location. Leasehold Improvements & Equipment included.

LOS ALAMITOS–3 eq. ops. in a 1,103 sq. ft. suite located in a two story medical/dental building. Great location, Intra Oral Camera, chairs, lights, deliveries and much more included! Projecting \$172,049 for 2004. **BUYER'S NET OF \$61,609.**

LOS ANGELES GP–3 eq. ops. in a 974 sq. ft. suite located in a seven story building. Only Dental office in the building! The only Dental Office within a half mile radius! Chairs, deliveries, lights, X-rays, and more stays. Projecting \$235,859 for 2004. **BUYER'S NET OF \$62,414.**

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LOS ANGELES–6 (total) eq. ops. in a 1,800+ two story professional building. 1 eq. op. is located in a separate high-end dentistry suite. Great location, free parking for Dr. and steff b 3 top in nont of office, surveillance camera for the manager, 500 sq. ft. storage facility (garage), light sensor **1 13 Leps.**, and all chairs have new upholstery! Projecting \$1,648,276 for 2004. **BUYER'S NET OF \$414,554.**

LOS ANGELES—4 eq. ops. in a 1,100 sq. ft. suite located in a single story building. Good location, computer system and software package included. Projecting \$309,134 for 2004. **BUYER'S NET OF \$106,446.**

LYNWOOD–3 eq. ops. in a 1,296 sq. ft. suite located in a single for brip shopping center. Great location on corner lot, secured parking, excellent dentist and good staff a parking improvements and Equipment Only.

MONTEBELLO—4 eq. ops. and 2 not eq. ops. in a 1,800 sq. ft. spite Pated in a busy shopping center. Great location with high traffic. Intra Oral Camera, computer system processes, and so much more included! Projecting \$400,470 for 2004. BUYER'S NET OF \$115,764.

MOORPARK–4 eq. ops. in a 1,100 sq. ft. suite located in a two starts fessional building. Great location in growing area. Beautiful, slate floors. Low Rent. Chairs, delivering process. Patient files are not included.

NORTHRIDGE-6 eq. ops. in a 1,650 sq. ft. suite. Great location for the staff, 30% of patients come from Evangelical Christian Church in the area. Intra Oral Camera N. Defing: \$914,148 for 2004. BUYER'S NET OF \$271,902.

NORTH HOLLYWOOD GP-5 eq. ops. and 3 plumbed not eq. 25 ER 2,950 sq. ft. suite. Practice is currently attracting 70 new patients a month. Intra Oral Camera. Great Paris Fire orth Hollywood. Projecting \$904,506 for 2004. BUYER'S NET OF \$133,292.

NORTH HOLLYWOOD–4 eq. ops. in a 1,280 sq. ft. single story free standing building. Great location next to the corner. Great signage. Chairs, lights, deliveries and much more included! Leasehold Improvements & Equipment only.

PASADENA–4 eq. ops. in a 2,880 sq. ft. suite located in a single poulding. Great patients, great location, great staff and 31 years of Goodwill. Computer system, software and chairs, lights, deliveries and much more included! Projecting \$394,917 for 2004. **BUYER'S NET OF \$86,671.**

SOUTHGATE–3 eq. ops. in a 980 sq. ft. suite located in a two story duplex building. Good staff, nice patient base and 21 Years of Goodwill. Leasehold Improvements and Some Patient Charts included.

ORANGE COUNTY

FULLERTON–5 eq. ops. in a 2,785 sq. ft. suite located in a one story building. Chairs, deliveries, lights, X-rays, and more stays. 14 years of Goodwill. Leasehold Improvements only. Patient charts are not included.

IRVINE GP–4 eq. ops. in a 1,650 sq. ft. suite located (fully report 2002) in a two story medical/dental building. Great location in Irvine. Intra-Oral Camera included Desprient two years new! Projecting: \$1,079,287. **BUYER'S NET OF: \$223,896.**

IRVINE GP–3 eq. ops. in a 1,350 sq. ft. suite located in a three story medical/dental building. Intra Oral camera, computer system, chairs, deliveries, x-rays, and more stays! Practice is approximately 60% insurance and 40% cash. Great location in Irvine. Projecting: \$472,171 for 2004. **BUYER'S NET OF \$122,760.**

IRVINE–5 eq. ops. in a 1,755 sq. ft. suite located in a single propring center. Intra Oral camera, chairs, lights, deliveries and more included! Leasehold Improvement Deliveries and more included!

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LAGUNA HILLS-4 eq. ops. in a 975 sq. ft. suite. Great location in the heart of Laguna Hills in one of the most highly visible and accessible areas. Leasehold Improvements and Some Equipment Only.

SAN JUAN CAPISTRANO—3 eq. ops. in a 1,100 sq. ft. suit projecting: \$286,205 for 2004. **BUYER'S NET OF** \$65,214.

SANTA ANA - 3 eq. ops. and 3 plumbed not eq. ops. in a 2,000 sq. ft. medical dental building. Chairs, deliveries, lights, X-rays, and more stays. Leasehold Improvements, Equipment and Some patient charts are included.

TUSTIN-7 eq. ops. in a 2,400 sq. ft. single story free standing duplex. Great location on the busy boulevard, great staff, many new patients per month and great potential life transfer camera, software package and computer system. Projecting \$741,802 for 2004. **BUYER'S Life 170,121.**

YORBA LINDA - 4 eq. ops. and 3 not eq. ops. in a 2,400 sq. ft. two story free standing building. Great area of Yorba Linda, good signage and located on a busy corner. Computer system and software package included. Leasehold Improvements and Equipment included. Equipment is only a few months old!

RIVERSIDE & SAN BERNARDINO COUNTIES

PALM DESERT—4 eq. ops. and 2 not eq. ops. in a 2,050 sq. ft. single story free standing building. Best location in the desert across from the college in the desert. Great dentist, great staff and wonderful patients. Intra Oral camera, computer system, software package and much more included! Projecting \$408,009 for 2004. **BUYER'S NET OF \$132,732.**

RIVERSIDE GP–5 eq. ops. and 6 plumbed not eq. ops. in Fig. ft. building. Practice is currently attracting 80 - 100 new patients a month. Assignable PPO and Exans. Great location with many walk-ins. Projecting \$348,105 for 2004. BUYER'S NET OF \$111,666.

SAN BERNARDINO—3 eq. ops. in a 1,200 sq. ft. suite located in a single story medical/dental plaza with a center courtyard. Lots of charm! Assignable CAP and PPO plans. Great location in an established area for dentistry. Computer system and software package included. Projecting \$307,764 for 2004. **BUYER'S NET OF \$93,006.**

YUCCA VALLEY GP–3 eq. ops. & 2 plumbed not eq. ops. in 4. Psq. ft. suite located in a one story professional building. Assignable CAP and PPO plans. Great page 1,0 belong a staff, growing area and currently attracting 20-30 new patients per month. Projecting \$12,726 for 2004. **BUYER'S NET \$207,384.**

SAN DIEGO COUNTY

CARLSBAD–8 eq. ops. in a 6,200 sq. ft. two story building. Great location, great staff, excellent long established practice, and 4+ years of good will. Assignable PPO plans. Intra Oral camera. Projecting \$710,152 for 2004. **BUYER'S NET OF \$208,726.**

CHULA VISTA–5 eq. ops. in a 2,000 sq. ft. single story free standing building located in a busy shopping center with great signage. Low sales price! Chairs, lights, deliveries and much more included! Leasehold Improvements & Equipment only.

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IMPERIAL BEACH GP–3 eq. ops. in a 1,150 sq. ft. medical dental building. 21 years of Goodwill. Good signage. Practice is approximately 70% insurance and 30% cash. Assignable PPO plans. Projecting \$488,487 for 2004. **BUYER'S NET OF \$176,198.**

LA JOLLA GP–3 eq. ops. in a 1,500 sq. ft. suite located in a two story building. Great location, assignable PPO plans, Intra Oral Camera and more! Projecting \$750,389 for 2004. **BUYER'S NET OF \$422,082.**

LA MESA—4 eq. ops. and 1 plumbed not eq. op. in a 2,400 sq. ft. suite located in a single story dental building. Intra Oral camera, computer system, software package, chairs light light es and much more included! Practice remodeled 1 and _ Years ago. Projecting \$643,302 for 20 **1 NOTER'S NET OF \$137,444.**

POWAY–4 eq. ops. in a 1,551 sq. ft. suite located in a free starting ding. Intra Oral Camera. Practice is currently 80% insurance and 20% cash. Great signage for the following services of Poway. Projecting \$675,870 for 2004. **BUYER'S NET OF \$150,246.**

POWAY–3 eq. ops. in a 1,500 sq. ft. suite located in a single star package and building. Great location on the corner lot and 40 years of Goodwill! Intra Oral camera, contains software package and much more included! Projecting \$423,677 for 2004. **BUYER'S NET OF \$149,318.**

POWAY–6 eq. ops. in a 2,351 sq. ft. suite. Great area of Poway, 27 years of Goodwill, many technology companies nearby and great staff! Intra Oral camera, computer system, software package and much more included. Projecting \$1,415,900 for 2004. **BUYER'S NET OF \$277,976.**

SAN DIEGO GP–3 eq. ops. in a 1,600 sq. ft. suite located in a prepare building. 41 years of Goodwill. OSHA and HIPPA compliant. Intra Oral Camera. Practice is a prepared insurance and 20%cash. Assignable PPO plans. Projecting \$576,123 for 2004. **BUYER'S NET OF \$154,251.**

SAN LUIS OBISPO COUNTY

SAN LUIS OBISPO- 4 eq. ops. in a 1,300 sq. ft. suite located in a two story medical/dental building. Great area, 15 years of Goodwill, and a great staff! Intra Oral camera, computer system, software program, and much more included! Projecting \$473,141 for 2004. **BUYER'S NET OF \$170,198.**

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Kavo 2307L or 2320L with contra head	
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#G-230 OROVILLE GP, Long Estab. Seller retiring Coll'd \$289k in '03. 3 op office w/all new dental chairs/units. Seller owns office bldg, may sell/ rent. FP \$185K Western Practice Sales 800-641-4179.

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BAY AREA

NORTHERN CAL CONT.

ARIZONA

#A-273 DALY CITY - GP, Long Est practice w/ collections of \$581 K in 03. Insured/Cash patients only. Modern equipped 4 op office, plumbed for 5th, Call for Details.

#B-157 CONCORD - GP Long Estab. Coll'd \$245K. in '02, 2 ops, plumbed for 3rd. Centrally Located! FP \$160K.

<u>PC-208 SANTA ROSA</u> - Great Location, Previous Collections avgs \$550K. FP \$250K

#D-250 CUPERTINO - Turn-key facility off Stevens Creek, less than two years old! Great location! Great Build Outs! Word last! Call for Details.

#D-217MONTEREY - GPLongestah practice. Prime location. Collections of \$954K in '03. Fully equipped 4 op office. Insured/cash pts only. Seller refers out most specialities. Call for Details!

#D-278SANTA CRUZ COUNTY - GP, Seller retiring. Modern equipped 5 op office. Insured/Cash patients only. Collections of \$523K in '03. Office bldg/real estate available for purchase with practice. Call for Details.

#D-279SANTACRUZAREA-Niceoffice, 5 operatories with a mix of Fee-For-Service and some PPO's. Gross receipts in the 500K range. Call for Details!

#D-277 SANTA CLARA - GP, 2 ops Plumbed for additional. Nice area of Santa Clara. Call for Details.

NORTHERN CALIFORNIA

#E-122 YOLO COUNTY - Long Estab. GP. Coll'd 5760K in '03. Ins/cash only, 2,100 sf w/5 ops, plumbed for 1 more. FP \$460K

#E-183 EL DORADO HILLS - GP with emphasis on cosmetic dentistry. Seller is pursuing other interests, Fee-for-Service, 900sf 4 opofe doctoravgs 14 pts per day w/30 new/mo. Call for Details!

#E-251 SACRAMENTO - GP Estab. practice. Prime location near Country Club shopping center. 1600 sq ft.office, w/2fully equipped ops, plumbed for additional. Call for Details!

#E-267 WOODLAND-GP with Collections of \$472K in '03. Modern equipped 4 op office, plumbed for additional op. Priced to sell! FP \$250K

₱E-268 SACRAMENTO - GP, Est. 24ys. Seller retiring from this fee-for-service practice. Office is 1300 up ft 4 ops. FP \$210K

COMING SOON! PLACER COUNTY - GP, Fee for Service Practice. Won't last! Call for Details!

REDUCED #F-149 MENDICINO COAST - Great opportunity for dentist who would like to own their own bidg in beautiful beach community. Only \$75K!

PG-230 OROVILLE - GP, Long Estab. practice. SELLER retiring Coll'd \$289k in '03. Seller refers out all specialties. 3-op-office w/ull new dental chairs. Seller was office bldg, may consider selling FP \$185K.

REDUCED!! #H-210 MOTHERLODE - GP Long Estah, practice. Coll'd \$332K in '02. Low overhead office, netting approx 50% of collections. Modern 3 op ofc FP \$195K REDUCED!! #H-224CHESTERJ, AKE ALMANOR
-Long Established GP in Brautiful 4 Season Resortance.
Office is 1400 sq ft office with 3 fully equipped ops.
Insured/Cash pts only. Coll'd approx. \$300K in '04 on
a 3 day work week! Office bidg avail wharchase of
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#H-253 PENN VALLEY - GP in Awesome growing community. Office is adjacent to Lake Wildwood. 3 Fully equipped ops, 1000 sq ft office with beautiful leaseholds and newer equipment. Great start-up or satellite office. Call for Details.

CENTRAL CALIFORNIA

#I-200 STOCKTON - GP Managed Care Practice. Modern 1900 sqft office with 7 fully equipped ops. Avgs 175 new pts/mo. Call for Details

#I-249 STOCKTON - GP Estab practice, 2 ops Call for Details!

#J-188 TAFT - GP 1400 sq ft, 4 op office, Dr, avgs 10 pts/day. Seller will entertain all reasonable offers on this quality practice. Real Estate is also avail w/400 sq ft Rental Space. Call for Details?

#I-246 FRESNO AREA - GP Collections of \$522k in 103. 5 fully equipped ops, w/all the latest technology. Patient base is a mixture of insored, private pay and Denti-Cal. FP \$340K Call for Details!

#1-264 STOCKTON - Long-established GP, quality practice in the desirable March Lane neighborhood of this family-oriented community. Dr. avgs 10 pts/day and with approx 10 new pts/month. 1214 sq ft, 3 op office is conveniently located in a highly visible, single-story Med/Dental Bldg. Call for Details!

#I-272 CENTRAL CAL. - Awesome, Busy and still growing family oriented practice in desirable area of town. Over 3000 active Fee-For-Service paties. 5 operatories whoom for one more. 2,000 sqft of beautiful space. This is a practice anyone would be proud of. Call For Details!!

g1-276 FRESNO - Brand New Beautiful office!! 1300 sq ft, 2 ops plumbed for 4 with even more room for expansion. Top of the line equipment. FP \$175K

#J-271 FRESNO AREA - Channing desirable community south of Fresno. Fee for Service. 4 ops, Beautiful leaseholds, granite countertops, maple floors. Collect in \$770K Range. FP \$450K

NEW #1-280 MANTECA - GP, Long Est, practice, Seller retiring. Collections of approx. \$6508, in '04. Insured/cash patients only. This hi-tech office has 5 fully equipped ops, w/digital x-ray sand intraoral camera. Seller refers out most specialties. FP \$450K

COMING SOON! SAN LUIS OBISPO-GP, Call for Details!

COMING SOON! VISALIA - GP, Call for Details!

gAg-245 TUCSON - Estah. GP of 13 years. Office is 2400 sf located in free standing bldg w/4 ops. Great location! Collects in range of \$350K. FP \$220K.

#Az-247 CENTRAL ARIZONA - GP Long Estab. practice, Dr. avgs 12-15 pis/day with 30 new pits per-day w/30 new patients per month. Office is 1450 sq ft w/ 4 fully equipped ops. Practice \$220K Building Also Available for Purchase. Call For Details.

NEVADA

REDUCED!! FR-128 RENO - Long Estab, Fee-forservice GP, 5 ops-office near-hospital. Coll'dover 5600K in 2001, FP is only 50% of Gross! FP \$175K

#R-142 - RENO - Long Estab. GP. Seller retiring. 1,540 sf w/5 equipped ops, ofc is centrally located. Coll'd \$373K in 2002. Ins/cash pts. Call for Details!

#R-233 RENO - Long Estab, practice. Modern equipped 4 op office. Collections of \$795K in '03. Mostly Insured/cash patients. Excellent location with reasonable rent. Call for Details. FP \$400K

FLV-239 HENDERSON - Well Estab. fee for service practice Whitney Oaks area of Henderson. 5 ops w/ private office in great location. Collections in the high \$700K's to low \$800K's. Great value at \$475K.

#I.V-240 LAS YEGAS - Awesome 10 op practice in free standing building on West Flamings. Mostly fee for service practice w/gross about 2 mill Call for Details!

FLV-242 LAS VEGAS - Beautiful new office in busy business complex. Great growing location near Rainbow and 95. 6 Fully equipped ops - 3 operative and 3 Hygiene. FP ONLY \$330K!!

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#HI-257 MAUI – GP Beautifully decorated, beautiful views. One of the only dentists between Lahaina and Kapalua. On high traffic corner lot in professional bldg. Gross over 5650K on relaxed schedule. Call for Details!

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#C-256EASTBAY - Endo, Long Estab practice. Ins/ Cash pts only. Modern equip'd 3 op office. Colf'd \$504K in '03 on 4 day schedule. FP \$300K

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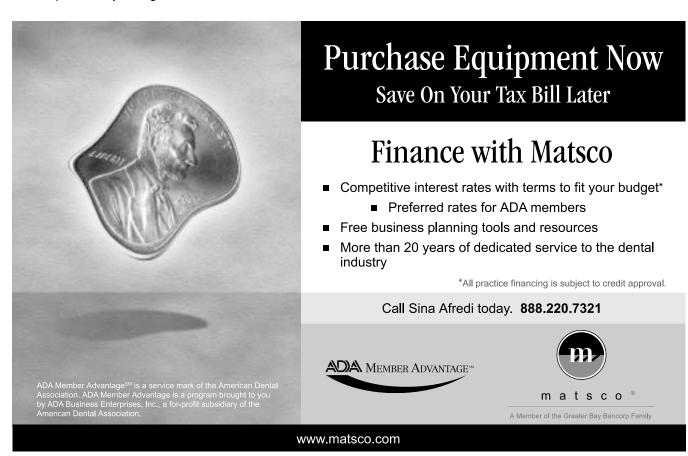
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MORENO VALLEY EQUIPMENT AND LEASEHOLDS FOR SALE - Three operatory office in a professional building with 1,200 square feet has one fully equipped operatory and two partially equipped operatories. Good opportunity for someone to get started in practice with a low overhead and minimal debt. Asking \$55,000.

BEVERLY HILLS COSMETIC PRACTICE FOR SALE - Located in the Golden Triangle of Beverly Hills, this long established fee-for-service practice grossed \$688,000 in 2003 on an average of 3 _ days per week. 5 equipped operatories with 2 additional plumbed but not equipped. Two and one-half days of hygiene per week. Higher end patient base. Seller is willing to stay for a smooth transition. Asking price is \$600,000.00. **PENDING**

OXNARD STARTER PRACTICE FOR SALE - Gross collections of \$200,000/year on three days per week with net income of 50%. Four operatories in small professional building on a busy street. Seller does no marketing. Predominantly Hispanic patients. Some capitation and about 25% Denti-Cal. Excellent potential for growth through availability and marketing. Asking \$120,000. Motivated Seller.

WOODLAND HILLS FACILITY ONLY - 5 operatories of relatively new, top quality equipment, including digital x-ray machines, networked computer system with chairside terminals, intra-oral cameras, and two laboratory/sterilization areas. 1250 square feet in smaller dental building. 5 year lease at \$3170/month and a 5 year option to renew. Asking \$80,000. **PENDING**

BRENTWOOD/SANTA MONICA FEE FOR SERVICE PRACTICE - Unique opportunity for the right individual. Seller is in a subleased professional building suite and does not own any equipment. Seller has been in this location for twenty years. Practice collects \$35,000/month on 3 _ days per week. Good new patient flow. Two and one-half days per week of hygiene. Seller will consider financing based on collections with a solid commitment. Low risk opportunity to build a "sweat equity" practice. **PENDING**

EAGLE ROCK STARTER PRACTICE FOR SALE - Long established general practice located on Eagle Rock Blvd. in Eagle Rock collects \$110,000 per year on two to three days per week. Net income is 45% of collections. No Denti-Cal or capitation. No advertising. Location has good visibility. Three equipped operatories. Good potential for growth. Asking \$70,000.00

LONG BEACH MANAGED CARE PRACTICE FOR SALE - Located on Long Beach Blvd. with good visibility. Gross collections have been \$400,000/year with good net income. Capitation checks are about \$5,000/month. No Denti-Cal. Five equipped operatories. Practice currently has two associates that work a total of three days per week. Seller is only working two days per week. Associates could stay. Asking \$225,000.00. **PENDING**

LANCASTER FEE FOR SERVICE PRACTICE FOR SALE - Established fee for service practice located in a professional building collects \$750,000 per year on a four day work week with a net income of \$270,000+ per year. No Denti-Cal or capitation. Family relocation necessitates sale. Motivated. Asking \$500,000.00.

FOUNTAIN VALLEY FEE FOR SERVICE PRACTICE FOR SALE - Practice has average gross collections of \$300,000/yer with no Denti-Cal, no capitation and no advertising. Seller works four days per week and has two days of hygiene. Refers out endo, molar extractions and perio. Three operatories located in a retail shopping center with good visibility. Motivated seller. Asking \$230,000.00.

THOUSAND OAKS FEE FOR SERVICE PRACTICE FOR SALE - Fee for service general practice located in a professional building has gross collections of \$595,000 per year with potential for more since seller refers out all oral surgery, all endo, all perio and all partial dentures. No Denti-Cal or capitation. No advertising. 3 equipped operatories with one additional operatory that is plumbed but not equipped. 4 days of hygiene per week. Asking \$500,000.00. PENDING

WHITTIER STARTER PRACTICE FOR SALE - Fee-for-service practice collects \$105,000/year on two days per week with a 50% net income. No marketing. Four operatories available with one fully equipped. Low risk starter practice with good upside potential. Motivated seller. Asking \$70,000.00. PENDING

LANCASTER MANAGED CARE CLINIC FOR SALE - Practice collects \$2.2 million plus per year with a net income of \$650,000 + per year on five days per week. Capitation checks exceed \$18,000/month. Patient base is 40% capitation, 40% Denti-Cal and 20% PPO/cash. Nine operatories, three associates, no specialists, no weekends. Great potential for revenue growth with marketing, specialists and adding Saturdays. Asking \$1,760,000.00.

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			Pola Night 10 Syringe Kit	\$22.95	10
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M2-54 Single film 100/bx	\$24.50	10	I-Bond Self Etch Adhesive 4ml	\$79.00	5
M2-57 Double film 150/bx	\$33.95	20	Gluma Bond + Desensitizer 4ml	\$59.00	5
M2-58 Single film 150/bx	\$25.95	20	Clearfill SE Bond- Kuraray Luxatemp Plus Refill-Any shade	\$75.00 \$99.95	3
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DV-53 100/bx	\$29.95	5	INFECTION CONTROL		
DV-54 100/bx	\$21.95	5	Tray Sleeve Size B 500/pk	\$10.95	5
DV-57 150/bx	\$32.95	12	Full Chair Sleeve 125/pk	\$19.95	4
DV-58 150/bx	523.95	12	Half Chair Sleeve 225/pk	\$14.95	4
			Syringe Sleeve 500/pk	\$5.95	6
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Lignospan 1:100,000 (Red)	\$11.95	21	Cavicide- 1 Gallon	\$18.95	4
Monoject Needles 27-30ga	\$7.95	10	All Wrap/Cover all 4 x 6	\$10.95	4
Xylocaine 1:100,000	\$43.95	5	2 x 2 Gauze Cotton Filled 5000	\$22.95	3
	4		Ultrasonic Tablets 64/bx #1 SELLING	\$27.95	4
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Reet ZX J Merita	\$749.95	1	Sanitex Surface Disinfect-1 Gallon	\$19.95	4
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Midwest High Speed FG Burs 100/pk Clinic Pk 330-3308S-331-556-557-557SS-558-2-4-6-8-245-245SS	\$79.95	3	Cotton Roll 2000/cs	\$11.95	2
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Micromite E Type Slow Speed 3 Piece Set	\$275.00	3	CEMENT & LINER		
			Tubli Scal	\$29.95	2
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3 ½ x 6 ½	\$4.25	16	Miracle Mix - Kit	\$99.95	4
3 ¼ x 12	\$5.50	16	Miracle Mix Capsules	\$139.95	4
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SACRAMENTO: For Sale - This practice located in the Land Park Area. Net Receipts of 619K in 2003 and adjusted net income of 334K. This fee for service parties is well established. Owner would like to continue working two days a week. Patient base is large enough to accommodate this type of transisition.

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ASSOCIATESHIPS

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MERGERS

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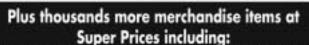
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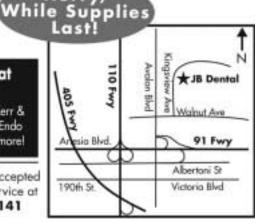
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4952 - College Town No.Sacramento.HMO & FFS. Gross 40-\$50k/mo by absentee owner. Hi identity traffic intersection in city. F.P. \$385,000. 4953 -

Yucca Valley - Hi identity dental office location only.Collected \$40k/mo Location 3 Ops- Lease @ \$950/mo.Invest \$15,000, Gross \$250k first yr. 4978 - Sacramento - (a most desirable suburb) G.P. Est. 40 yrs. Hi Identity

location. Gross \$1.3mil in 6 Ops, ample room to grow to \$2 to \$3mil.

F.P. \$1.3mil. E-mail resume to PPSIncnet@aol.com (800) 695-2732

4986 - Inland Empire - G.P. Collects \$160k annually

4992 - Escondido area - Solo Group ownership. 1 million potential by new owner within 1st year. F.P. \$395k

4999 - Ventura Denture — Set up for General also — Great start up or semi retired — Senior. Full Price \$65,000 SOLD

1000 - Anaheim HMO \$5/\$6k/month established 43 years, 4 Ops. Gross \$550k.

1005 - Hemet - Beautiful office - \$450k investment - Shopping ctr. F.P.\$350k

1007 - Central L.A. - Small G.P. - Collects \$80,000/year - retirement.

- 1017 Palm Springs/La Quinta area- Esbl 40 yrs. New owner 10 yrs. 9 Ops. Hi tech office. Seller to work back for Buyer. Grossing \$1.2mil
- 1030 El Monte- Est. '88, 90% Hispanic. Grossed \$1mil plus. Now P.T. Seller grosses \$800k. F.P. \$850k

1031 - Huntington Boach - Childron/Adult practice. Gross \$600k not \$400k., 3,700 sq.ft., 8+ Ops. SOLD

1032 - Huntington Park-99% Hispanic. Absentee owner Gross \$700k.

1033 - Small Practice in San Pedro area. Located in Professional Bldg

1035 - Riverside - HMO- Checks \$5,000/mo Grossing just less than \$215k Part time. F.P. \$215k.

1036 - Inglewood emergency RE Dental building.FP \$500k.Hi traffic. Hi identity

1037 - Western/Wilshire- Korean practice.Small office.Gross \$200k,esbl 30yrs

1040 - Indio GP - Gross \$10 to \$15k/mo. Est. 40 yrs. F.P. \$110K. RE available

1043 - Riverside - Hi identity building- Gross \$600k. state of the art. 4 Ops

1044 - Irvine,CA - \$7k/mo. Gross \$330k part time, 3 Ops. Profess building.

1045 - Newport Beach/Costa Mesa - HMO \$7k/mo. Gross \$180k. F.P. \$250k

1046 - Downtown - 2 Ops, Gross \$5 - \$8k/mo. In 22 story Apt bldg. F.P. \$35k

1048 - Coming up-Newport sharp office. Gross \$600k. Net 65%. No equipment

1049 - Santa Ana HMO.Cap cks \$7k/mo. Modern office. Gross \$200kF.P. \$150k

1050 - GP West of Downton LA - Part time practice. Collect \$230k/yr. 4 Ops.

1052 - Hacienda Heights. 3 Ops grossing \$400k. F.P. \$285k.

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