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UPCOMING SEMINAR: Navigating the Dental Transition Minefield Friday, December 3, 2010 7 C.E. Credits • 9:00am - 4:00pm 7 Oubletree Hotel San Diego/Del Mar 11915 El Camino Real San Diego, CA 92130-2539 Go online to register or for more information www.dentalattorneys.com

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Patrick J. Wood Attorney at Law

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9 Suni sensors Light use, good for back-up/credit towards new w/ Suni's loyalty program. \$5999/OBO E-mail: jen_drtassey@sbcglobal.net.

Leasehold in Rancho Cucamonga for sale, situated on prime location with busy traffic. Serious buyer only. Please call (909)910-1688.

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"Happy Holidays"

FRESNO COUNTY

CENTRAL VALLEY/So. FRESNO CTY - (3) op comput. G.P. <u>w</u> newer refurb Belmont eqt, digital x-rays, & Dentrix s/w. In a town of 17,000 <u>w</u> very ltd. competition. Built out in mid 2009. Already collects 10K+/moson a ltd. sch. Cash/Ins/PPO. No HMOs or Denti-Cal. Town is loaded <u>w</u> cash & PPO pts who work @ the prisons & hospital. This is a gold mine for the right full time Buyer. Seller's plans have changed.

KERN COUNTY

BAKERSFIELD #22 - (5) op computerized G.P. (3) ops fully eqt'd, 4th eqt'd with chair and x-ray, 5th plumbed. Retail location with exposure/visibility and signage. Cash/Ins/PPO/Denti-Cal. Gross Collect approx \$200K/yr on (2) days/wk. Seller to concentrate on other practice.

BAKERSFIELD #23 - (12) op comput. G.P. Prime retail ctr. <u>w</u> excellent exposure/visibility & signage. Cash/Ins/PPO pt. base. Gross Collect. \$2.0M+/yr. Digital X-rays & Pano, paperless office, fully networked, & efficient modern design. Excellent advertising campaign in place with tons of new pts. Excellent long term experienced staff in place to assure Buyer's success. Will also consider a 50% Partnership.

BAKERSFIELD #24 - (4) op comput. G.P. located in a strip center w exposure/visibility & signage. (2) ops eqt'd w newer ept., (2) add. plumbed ops. Cash/Ins/PPO pt. base. Gross Collect 200K+/yr on (3) -(4) days/wk. Low rent. Seller retiring, but will assist w transition.

LOS ANGELES COUNTY

ALHAMBRA #2 - (2) op G.P. located on the street front side of a small one story medical/dental building. Some exposure and signage. Mostly cash pts with some Ins and PPO. 2009 Collections of \$140K on a very limited schedule due to seller's health. Seller quotes 600+ active pts. Seller retiring but will assist in the transition.

GLENDALE #2 - (5) op state of the art, comput. G.P. (4) ops eqt'd./5th plumbed. Dentrix s/w, networked ops, intra oral camera system & digital x-rays. Prof. designed & decorated. Street level location in a two story free stand. bldg on a major blvd. Bldg has excel. signage & ample & free parking in rear. Additional space included in rear of office for expansion. Cash/Ins/PPO & small % of kids Denti-Cal. 2010 projected Gross Collections of \$500,000+.

NORTH L.A. CTY - (5) op comput. G.P. located in a shop. ctr. <u>w</u> excellent exposure/visibility & signage. Great parking! Limited competition! Annual Gross Collections in the range of \$800K+ to \$975K+. Cash/Ins/ PPO/HMO & very small amount of Denti-Cal. Mos Cap checks \$5K+. Seller retiring.

NORTHRIDGE - (4) op comput. G.P. located in a smaller prof. bldg. on a heavily traveled main blvd. Bldg. is easiliy accessible & has ample free parking in rear. Cash/Ins/PPO pt. base. (17) years of Goodwill. 2010 Gross Collect projected at \$440K+. Selling due to health. Seller will assist <u>w</u> transition.

TEMPLE CITY - (3) op turnkey office for sale. Located in a strip center w exposure/visibility & signage. (4) year old eqt. Location has been a dental office for 13+ years. Many walk-ins. Previous successful DDS @ this location bought a bldg.

WEST HILLS - (3) op comput G.P. located in a Prof. Bldg. Cash/ Ins/PPO pt. base. 2010 Projected Gross Collect \$360K+ on a part time schedule. Digital x-rays & Dentrix s/w. Newer leaseholds. Seller retiring but will transition.

VALLEY VILLAGE (SHERMAN OAKS) - (4) op computerized G.P. located in a free standing bldg. on a major boulevard. Cash/Ins/ PPO patient base. Annual gross collections \$475K+ on a 3 1/2 day/ week. Seller is a 1-800 DENTIST Provider. Seller retiring but will assist in transition. *PRICE REDUCED*.

RIVERSIDE COUNTY

LAKE ELSINORE - pride of ownership, state of the art (4) op comput. G.P. located in a shop. ctr \underline{w} exposure, visibility & signage. (3) ops eqt'd \underline{w} nearly new Belmont eqt, 4th op is plumbed. Networked ops, digital x-rays & a Quick Vision Imaging System. Cash/Ins/PPO & HMO pt. \underline{w} mos. CAP of \$1.2K. Approx (20) new pts/mos. 2010 Projected Gross Collect of \$300K p.t.

SAN JACINTO (HEMET) - (4) op computerized. G.P. Absentee owned HMO practice with \$6K/mos Cap Check. No Denti-Cal! 2009 Projected Gross Collect \$450K+ on a (3) day week with a projected owner/operator net of ~ \$180K. **SOLD**

ORANGE COUNTY

ANAHEIM #1 - (3) op computerized G.P. Low overhead office. Cash/Ins/PPO/Denti-Cal patient base. Annual Gross Collections exceed \$260K/yr on p.t. schedule. *REDUCED*.

ANAHEIM #2 - (4) op computerized G.P. and free standing building. Located on a major blvd. with heavy traffic. Excellent exposure/ visibility/parking. Cash/Ins/PPO/Kids Denti-Cal patient base. New equipment. Dentrix s/w & intra oral camera. Digital ready. 2010 Projected Gross Collections \$240K+ on a 3.5 day week.

SAN BERNARDINO COUNTY

HIGHLAND #1 - (3) op G.P. 2 ops eqt'd with newer eqt, 3rd op plumbed and eqt'd with an older chair & an x-ray. Shop. Ctr. location. Cash/Ins/PPO & a very small % of Healthy Families. No HMO's & no Denti-Cal. (18) new pts./mos. Annual Gross Collect. approx \$250K on a (4) day wk. **SOLD**

VENTURA COUNTY

WESTLAKE VILLAGE #2 - (4) op computerized G.P. in a very desirable upscale area. (3) ops of newer eqt/4th op plumbed. Very upscale office with vaulted ceilings, marble floors and counters, pastel colors etc. Cash/Ins/PPO pts. 20-24 new pts./mos. Digital X-rays. Networked ops. 2009 Gross Collections \$600K+. **[SOLD**]

WESTLAKE VILLAGE #3 - Well maintained $(\overline{4})$ op comput. G.P. located in a smaller prof. bldg. \underline{w} ample free parking. (3) ops eqt'd/4th plumbed. Newer eqt. digital x-ray, eye illumination system & central nitrous. (47) yrs of Goodwill. Cash/Ins/PPO & Smile Saver pt. base. 2009 Gross Collect \$200K+ p.t. Seller retiring but will assist \underline{w} transition. **SOLD**

VENTURA - (3) op computerized G.P. and free standing bldg. Located in a highly desirable area. Cash/Ins/PPO patient base with (1) HMO that pays \$1,800/mos. Seller is a 1-800-DENTIST Provider. Dentrix software and Pano equipped. Averaging 20-25 new patients per month. Annual Gross Collections \$400K+. *REDUCED*.

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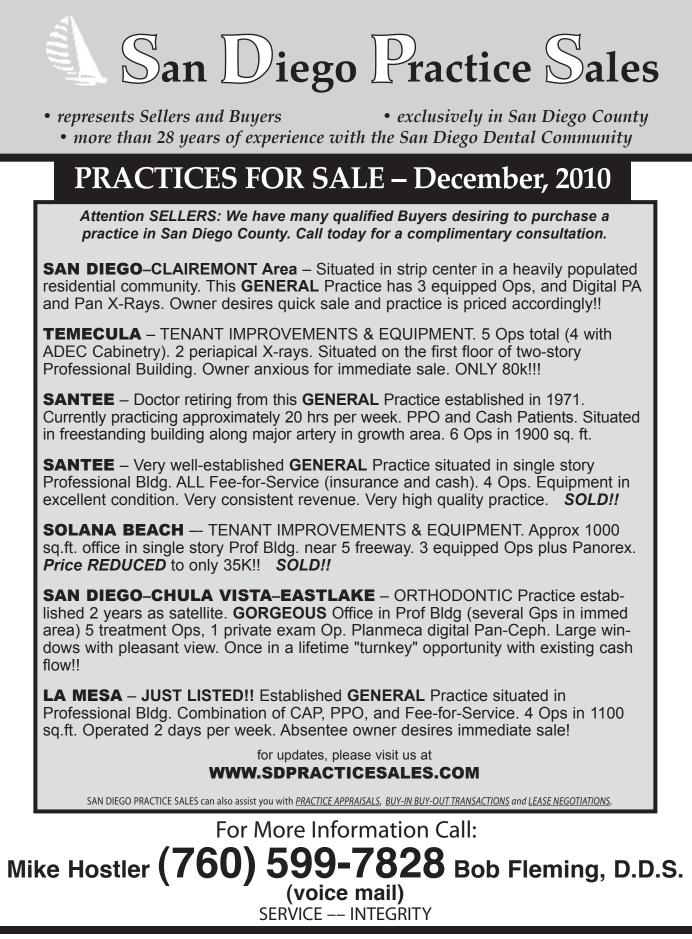
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PRACTICES FOR SALE

San Fernando Valley & Surrounding Areas

Canoga Park – Long-established private practice w/1st floor visibility, walk-in traffic & some HMO income. Starter opportunity with selling price below \$150,000.

Burbank – Rare Burbank opportunity. Long established private practice. 5 ops. Busy shopping center. Priced to sell immediately.

Encino - 2 equipped ops + 1 plumbed in prestigious medical bldg., some charts included. Great starter opportunity or bring your patients into a beautiful suite. Reasonable rent.

North Hollywood - Equipment & Leaseholds w/charts! Long-estab practice in busy shopping center. 3 ops + x-ray room. Visibility; walkins; pole sign. Priced under \$200k

North Hollywood - Strip center location on busy street. 5 ops plus x-ray room. Good visibility. Revenues of over \$40k/mo. Priced for immediate sale.

Northridge – Equipment and leasehold only. Fully designed dental office with 3 ops fully equipped. A very inexpensive way to establish your practice.

Reseda - Selected PPO's accepted in this 100% private practice with over 35 years of goodwill. 3 hygiene days/wk. Revenues between \$35-42/mo on part-time schedule.

Sunland - 1st floor private practice with over 25 yrs of goodwill. 4 ops. Busy office. Some ortho revenues. Income over \$40k/mo on part-time schedule. Clean.

Van Nuys - Low cost practice opportunity w/ 25+ yrs of goodwill. Disability forced sale. 1st floor location with sign. Monthly revenues over \$20k/mo. Some HMO's.

Ventura/Santa Barbara & San Luis Obispo Counties

Simi Valley - This one has it all! Location, sign, modern equipment, computerized, monthly revenues exceed \$40k/mo. Revenues ready to explode. Call now.

Oxnard (upcoming) - Call us now and get your name on the list before this one sells! 1st floor...5 ops...Revenues \$50k/mo...6 ops...busy. Ideal for absentee owner.

San Luis Obispo (upcoming) – Private only practice. 25+ yrs of goodwill. Active hygiene program. Revenues exceed \$35k/mo. Seller transition available.

San Bernardino, Riverside & Surrounding Areas

Fontana – This one has it all!!! Free standing building. Large sign. State-of-the-Art equipment w/digital x-rays. Multi-op facility. Revenues exceed \$60k/month. Call now!

Rialto – Free standing bldg. w/street visibility. Modern office design & equipment. Low fixed overhead. Over 12 years of goodwill. Seller works limited schedule w/no promotion.

Riverside - Neat office w/3 ops. Free standing building. Equipment & leaseholds only. Excellent for first time owner.

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Los Angeles & Surrounding Areas

Beverly Hills (upcoming) - Private only. Seller works p.t. sched. Revenues of \$40k. 3 op modern gem w/digital x-rays. Must see!

Hawthorne – Free standing building...Super large pole sign...Practice established over 25 years...One of THE busiest streets in LA County. 40ps + room for growth.

Huntington Park - High revenues! Large upside! Low overhead!! Near Florence & Pacific. With revenues of \$700k/yr on p.t. sched. Ready to be Crazy busy? Call now!

Inglewood – Private practice w/1st floor location. Ideal for absentee owner. Revenues of \$35k/mo on part-time schedule. Low cost....low overhead.

Los Angeles – 5-op practice in visible prof. bldg., collecting \$17K per month; great growth potential in an area with changing demographics; over 30 years of goodwill; bargain price!

Los Angeles – Near LAX. Visible 1st floor location. Growing practice with revenues of \$25k/mo on part-time sched. Priced for immediate sale.

Los Angeles (East) – 30+ years of goodwill. Seller retiring. Walk-ins. Hispanic Area. Large sign available. Seller owns bldg and willing to offer low cost rent.

Los Angeles (West) – Private practice of 30+ years. On major thoroughfare. 3 modern equipped ops; revenues of \$40k/mo part-time. Transition available.

West Covina - 1st floor location. Very neat office w/3 ops. Equipment & lease-holds for complete turnkey opportunity. Excellent for first time owner.

Orange County & Surrounding Areas

Brea - Leaseholds only. 3 ops plus room to expand. Nice design. Low cost long-term lease available. Priced for immediate sale.

Fullerton & Newport Beach - Bank Repos! This bad loan may be your good luck. Selling for cents on the dollar! Call if looking for a deal !! Equipment, leaseholds, patients records, established staff & more.

Mission Viejo (upcoming) - 35+ yrs of goodwill. Private only patients. 3 hygiene days/week. 4 equipped ops. Low rent rate. Seller retiring. Call now!

San Diego & Surrounding Areas

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WEST COVINA: Great location, good visibility! Asking \$59,950.

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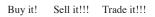
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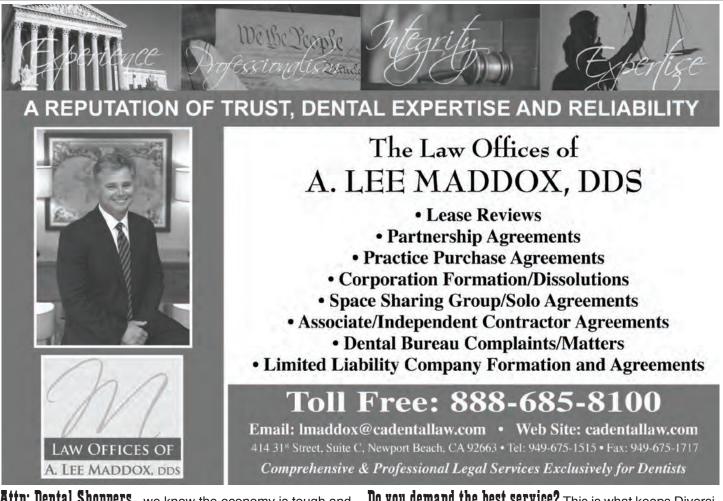


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MORENO VALLEY PRACTICE FOR SALE: Located in a free standing retail building in a heavily populated residential community with little competition for miles, this practice collected over \$2.3 million in 2009 and \$2.1 million in 2008 on ten dentist days per week with eleven days of hygiene per week. The practice has eight equipped operatories in a state of the art facility. No Denti-Cal, no HMO, no evenings, no weekends, and minimal advertising. This is a great family community and an outstanding opportunity for a quality practitioner. Asking \$1,500,000 for the practice. Real estate is also available for purchase or lease.

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SAN DIEGO/IMPERIAL BEACH AREA PRACTICE AND REAL ESTATE FOR SALE: Over 35 years of goodwill with building is available for purchase. The practice collects over \$400,000 per year and is currently collecting over \$30,000/month on three days per week with three days of hygiene per week. No Denti-Cal, no HMO, no evenings or weekends. Good potential for growth with a more motivated owner willing to work more days. The free standing building is included and is about 1,200 square feet with four equipped operatories. Great opportunity to have your own practice and be your own landlord. Asking \$450,000 for the package.

TORRANCE GENERAL PRACTICE FOR SALE: This practice is located in a shopping center with excellent visibility and a high traffic count. Seller is retiring after 35 years of practice. Three equipped operatories. Practice collects \$180,000 per year with no Denti-Cal, no HMO, no advertising and no evenings. The practice cost more to build and equip than the asking price when it was moved to the current location in 1991. Motivated. Asking \$130,000.

MONTEREY PARK GENERAL PRACTICE FOR SALE: Established in 1977, this practice is a fee for service practice that consistently collects \$200,000 per year on three days per week. No Denti-Cal, no HMO, and no advertising. Three operatories of older equipment in a one-story professional building with very good visibility and signage. High net income percentage. Seller refers all endo, all perio surgery, most oral surgery, some pedo and all ortho. Good starter practice or satellite office. Retiring. Asking \$130,000.00 – MAKE OFFER!!!

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SAN CLEMENTE PRACTICE AND REAL ESTATE FOR SALE: Free standing dental building with rental apartment unit within walking distance to the beach. Three equipped operatories with newer equipment. Long established fee for service practice collects \$170,000 per year with no marketing, no capitation, no Denti-Cal, no evenings and no weekends. Seller works a short three days per week with a high net income due to building ownership. Practice with real estate is available for \$750,000.

VALENCIA PRACTICE FOR SALE: Located in a retail center, this practice collects \$395,000 per year on three days per week with a net income of \$180,000 per year. Over \$5,000 in capitation income per month with 20 new patients per month. No advertising, no Denti-Cal, no evenings and no weekends. Most production is done by associates as the Seller works in this practice less than one day per week. Four equipped operatories. Asking \$265,000 including the accounts receivable.

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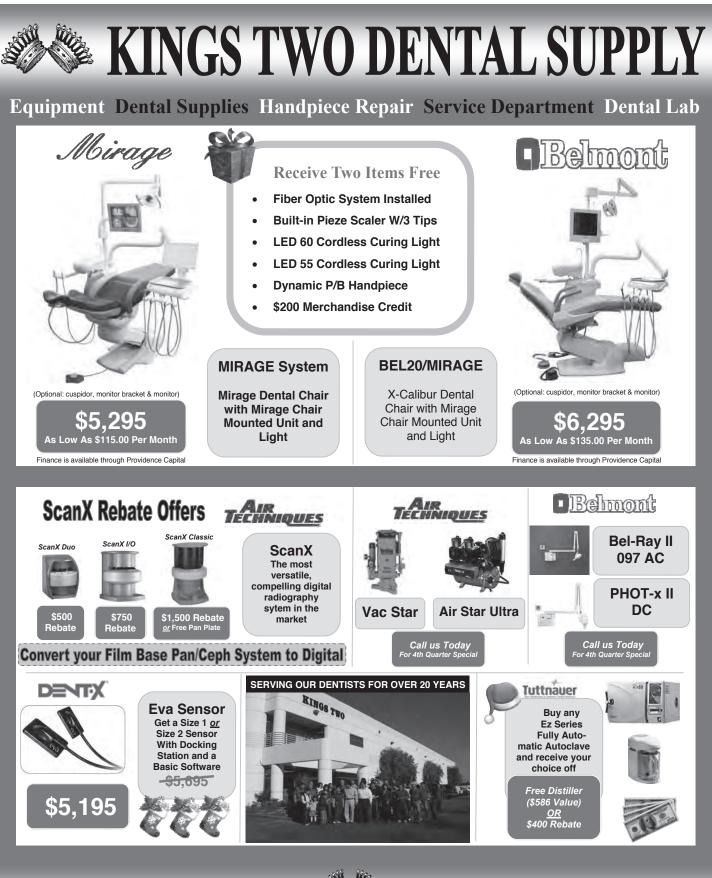
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PORTERVILLE Freestanding Building & Practice for sale. 2,700 sq ft, 6 ops & 1 bedroom upstairs. Loc Pham, Broker 714-550-7494.

DENTAL PRACTICES FOR SALE

OFFICE BUILDING FOR SALE IN HAYWARD - 3 units in a 3,000 sq. ft. one-story building located on corner lot. Nearby 7-Eleven, gas station and elementary school. Good foot traffic, ample parking, and good security. Building is primarily occupied by dental and medical tenants. Ideal for multi tenant building: dental, medical and office use. One 933 sq. ft. unit 3 plumbed ops is available for rent. Call to Buy or Rent. #111MH

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MILLBRAE - 1500 sqft, 5 ops, plumbed for 6, Pano Unit. 2007 gross -\$ 750K, 2008 gross -\$725K. #H1217M

DINUBA - Well established gp1,540 sqft, 4 ops, 2 digital x-rays, Intraoral Camera - 2 yrs old. Gross \$465K in 2009, \$390K in 2008. Asking \$165K. #915RD

FRESNO - Great starter gp located in shopping plaza. 4 ops, 3 x-rays. 1350 sqft. Asking \$259K. #4201NF

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LOS ANGELES - Asking \$135K. Gross approx. \$280K. 5 ops in 1,200 sq.ft. retail bldg. #2221

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WEST HILLS (CANOGA PARK) (3) op comput. G.P. for sale. In a prof. bldg. Digital x-rays & Dentrix s/w. Cash/Ins/PPO pts. 2010 Projected Gross Collect of \$360K p.t. Seller retiring. D&M Practice Sales 818.591.1401. **Dental assistant for immediate hire** in Lawndale, CA. HS diploma, 2 yrs experience. Job description will be provided. Send resume: kajikawafamilydentistry@gmail.com.

PRACTICE FOR SALE #3193 – Palm Desert – Great Shopping center. Grossing \$400k+. Great Location. Call PPS (714) 832-0230.

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BEVERLY HILLS - Leasehold Improvements & Equipment Only! Located in multi story historical medical professional building with parking options. Practice consist of 3 fully eq. ops., in 993 sq. ft suite. The building management is offering up to 6 months rent at half price and approximately \$15,000 in tenant improvements. A must see to appreciate. Property ID #3601.

GREATER LOS ANGELES COUNTY

CENTURY CITY (GP) – Located in Medical Professional Building with underground and valet parking Practice consist of 3 fully eq. ops., each with their own x-ray usit co a 770 sq. ft. suite. All of the equipment is new or less than 2-3 years old. Seller work 3 days/wk and sees approximately 8-12 patients/day. Income source: 80% insurance and 20% cash. The office is completely computerized with electronic charts and tracked with Easy Dental. Property ID #3571.

CENTURY CITY (GP) – Well established practice located in a multi story medical professional building. Computerized office with Dentrix software, intra-oral camera and digital x-ray. Office consist of 5 fully eq. ops. Equipment is approximately 5-8 years old. 100% patient referral. 2 days/wk practice with 2 days of hygiene and sees approximately 6-8 new patients/day. Projecting approx. \$500K in 2010. **Buyer's net of \$175,867**. Property ID # 3581.

ENCINO (GP) - Price Reduced!!! 3 fully eq. ops., 1,200 sq. ft. suite, 7 story professional building. Seller works 2 1/2 day/wk. 15-25 new patients/mo. 100% Patient Referral. Income stream: insurance/cash 30%, special needs/ cash 60% & Medi-cal 10%. Computerized practice with Intra Oral Camera & Digital X-Ray. Denti-soft software package. 2 1/2 year old equipment. Low rent for the area. Collected approx. \$514,348 for 2009. **BUYER'S NET OF \$166,627**. Property ID # 2631.

GLENDALE (GP) Turn-Key Practice - 3 fully eq. ops., 5 plumbed not eq. ops., 1,200 sq. ft. suite, two story Medical/Dental building. 3 day/wk practice with approx. 30-40 new patients/mo. 45% insurance, 38% cash & 17% Medi-cal. 100% Patient Referral. Computerized office with Intra Oral Camera and Easy Dental software package. Good location. Projecting approx. \$218,004 for 2010. Property ID# 2591.

HOLLYWOOD (GP) - 6 fully eq. ops., 1,800 sq. ft. office located in single story shopping center. 20+ years of goodwill. 5 days/wk practice w/ approx. 30-40 patients/day. Income source: 15% insurance, 66% cash, 11% Medi-Cal & 8% capitation. Computerized office with digital x-ray. All dental chairs have been reupholstered and the outside and inside of the building has recently been painted. Grossed approx. \$936,888 for 2009. Projecting approx. \$920,630 for 2010. **Buyer's Net of \$214,821**. Property ID #3441.

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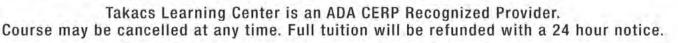
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Gary is a nationally recognized expert on the business of dentistry. For the past 25+ years, his passion has been helping dentists develop their ideal practice. As one of the most requested speakers on the national (and international) lecture circuit, Gary has educated and entertained audiences throughout the world with his unique combination of wisdom, humor and practical, 'use-it-now' advice. Attendees report that his courses are the most informative and entertaining courses they have ever attended and they can't wait to get back to their office to apply their newfound information. Gary also owns a dental practice that serves as his 'test kitchen' to develop and refine the information he teaches ensuring that his concepts are tested and proven in the real world!















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LOS ANGELES – Price Reduced!!! 1,300 sq. ft. GP practice in strip shopping center with 5 fully eq. ops. Sellers work 3 days/wk. Computerized office with intra oral camera and Dentrix software. Income source: 50% insurance, 29% cash, 20% medi-cal & 1% capitation. Approx. 15 patients/day are seeing with approx. 10 new patients/mo. 17 year of Goodwill. Heavy traffic flow with great street visibility. Collected approx. \$360,151 for 2009. **BUYER'S NET OF \$73,550**. Property ID #2771.

LOS ANGELES GP – Long established practice with excellent street visibility and amazing views. 3 fully eq. ops. 1 plumbed not eq., 1,000 sq. ft suite located in a multi story medical professional building. 3 days/wk practice. Approx. 10-15 patients/mo. Income source: 50% insurance & 50% cash. 100% patient referral. Computerized office with intra oral camera, digital x-ray and SoftDent software package. Grossed \$272,163 in 2009. **BUYER'S NET OF \$64,054**. Property ID #3251.

LOS ANGELES GP - Over 75 years of goodwill practice with 3 fully eq. ops., 1,100 sq. ft. suite located in 16 story medical building next to a hospital and developing new commercial and residential communities. Computerized office with intra oral camera, digital x-ray and Practice Society are package. 5-6 year old equipment. Retiring Seller works 4 days/wk with 3 days/wk of hygiene. Approx. 8-10 patients/day. 100% patient referral. Income source: 70% insurance & 30% cash. Grossed \$663,170 for 2009. Projecting approx. \$657,290 for 2010. **BUYER'S NET OF \$222,953**. Property ID #3261.

MONTEBELLO GP - Price Reduced!!! Long Established Practice - Leasehold Improvement, Equipment & Charts Only! 2 fully eq. ops., 1 plumbed not eq., 900 sq. ft. practice, located in single story busy shopping center. Computerized office intra oral camera and digital x-ray. 3 Star software package. Equipment 4 years old. Good street visibility. Easy access to freeway. Seller has another practice in Orange County. Property ID # 2701.

PARAMOUNT (GP) - 5 fully eq. ops., 1 plumbed not eq. op., 1,675 sq. ft. office located in a single shopping center. Computerized office with Dentrix software and digital x ray. I besentee owner. Practice is open 2 days/wk. Approx. 41 new patients/mo. Income source: 53% insurance (PrO), 37% cash and 10% medi-cal. 20+ years of goodwill. Projecting approx. \$242K for 2010. Property ID #3241.

SHERMAN OAKS GP - Turn-Key practice located in busy shopping center. Office consist of 3 fully eq. ops. 840 sq. ft suite, computerized with Easy Dental software and intra-oral camera. Seller work 2 days/wk. Sees approx. 6-8 patients/day. Income source: 70% insurance & 30% cash. Great street visibility with heavy traffic flow. A must see to appreciate. Property ID # 3461.

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PRACTICE SALES, INC.

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Maria Silva, V.P.

WESTLAKE VILLAGE - NEW BUILD OUT – LEASEHOLDS AND EQUIPMENT ONLY! –Approx. 25-50 charts included. Office started from scratch in January 2010. Seller has primary office in Valencia. Currently Seller works 1 day per week. Beautiful Office – Set up for Paperless / Digital – located on the 2nd floor of the "Westlake Medical Center" – Great Upscale area – Perfect to merge an existing office into / relocate or Start up. There are a total of five (5) PLUMBED OPS / 2 are equipped. Property ID # 3211.

WHITTIER - Price for a quick sale - Leasehold improvement & equipment only. 4 fully eq. ops., 2,500 sq. ft. suite located in single strip mall with excellent signage. Youth center and LASD across the street. Computerized office with Cam Sight software, intra oral camera and digital x-ray. 3-4 year old equipment. Property ID #2291.

WHITTIER (PERIO) - 70+ years of goodwill. 5 fully eq. ops., plumbed for N2O2, 2,000 sq. ft. office located in a single story free standing building. Building for sale. Seller work 4 ½ days /wk with 3 ½ days of hygiene. Approx. 20-24 new patients/mo. Income source: 65% insurance, 30% cash & 5% capitation. 100% patient referral. Computerized office with Easy Dental software. Grossed \$419,796 for 2009. Projecting approx. \$507,307 for 2010. BUYER'S NET OF \$147K. Property ID #3521.

ORANGE COUNTY

ALISO VIEJO (GP) - Modern design Turn Key practice with great views and beautiful decor. 5 fully spacious eq. ops., 1 plumbed not eq., 2,600 sq. ft. suite located in a Medical Professional Building. Computerized with Eagle soft software, intra oral camera and digital x-ray. 5 days/wk practice with approx. 20 new patients/mo. Income source: 80% insurance & 20% cash. Seller will be relocating out of area. Property ID #3301.

FULLERTON (GP) - Long established practice with excellent street visibility & large parking lot. Located in a single story shopping center. Has the exclusive for the only Dentist. Computerized office with digital x-ray and intra oral camera. Practice consist of 4 eq. ops., in a 1,000 sq. ft. office. Projecting approx. \$246,436 for 2010. Absentee owner. Property ID #3611.

GARDEN GROVE (GP) Turn Key - Ten (10) years of goodwill. Consist of 3 fully eq. ops., located in a 2 story professional retail building. Good exposure and visibility. Seller only works 1.5 days/wk. Income source: 20% insurance& 80% cash. 100% Patient referral. Computerized office with Dentrix software. Grossed \$129,355 for 2009. Property ID #3561.

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• **36 YEARS OF GOODWILL** / 3 eq. ops / Seller works 4 days per week and sees approx. 10-12 patients per day / Seller has 2 Hygienists working 2-4 days each / Office Income is 70% Insurance & 30% Cash / 100% Patient Referral / THIS GROUP SOLO IS NOT COMPUTERIZED / Projecting approx. \$696,730 for 2009 Corporate Year. Property ID #3591-A.

• **36 YEARS OF GOODWILL** / 2 eq. ops, & 1 plumbed not eq. / 1,000 sq. ft. / Seller works 4 days per week and sees approx. 12-13 patients per day / Newer Equipment / Computerized Office / Software used is Easy Dental / 100% Patient Referral / Projecting approx. \$332,685 for 2010. Property ID #3591-B.

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REMINDER: Net Income is Buyer's Net Income after Debt Service. BACK UP OFFERS ARE ALWAYS ENCOURAGED!!!





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IRVINE - Great opportunity for GP or Specialist!! Leasehold Improvements & Equipment Only - 5 fully eq. ops., 1,450 sq. ft. suite located in a busy large shopping center. Approx. 1/2 mile away from 405 freeway. Near Valley College. Seller is relocating practice to a new office. Property ID #3401.

IRVINE - GP practice located in a busy shopping center next to a Medical Building. Easy freeway access. 4 fully eq. ops., 1,200 sq. ft. suite. 3 days/wk practice with approx. 45 new patients/mo. Income source: 60% insurance, 15% cash and 5% Medi-Cal & 20% capitation. 100% patient referral. Computerized office with intra oral camera and digital x-ray. Seller moving out of area. Property ID#3471.

LAGUNA HILLS - Great opportunity for a GP or Specialist. Leasehold Improvement, Equipment & Charts. Located in a shopping center with low rent. 2 fully eq. ops., 1 plumbed not eq. op., 800 sq. ft. suite. Brand new office with great potential. Motivated seller moving out of area. Property ID #3481.

LAKE FOREST (GP) Turn-Key - Well design modern office with great growth potential. 3 fully eq. ops., 2 plumbed not eq., 1,618 sq. ft. suite located in a 2 story building in busy shopping center. 4 days/wk office. Approx. 15-25 new patients/mo with approx. 10-15 patients/day. Income source: 50% insurance; 25% cash, 5% medi-cal & 20% capitation. Computerized office with Eagle software, intra oral camera and digital x-ray. Practice wired for two swing thru x-rays. Good street visibility with excellent signage. Property ID #3351.

ORANGE (GP) – Well established practice located in a single story medical center with 4 fully eq. ops., 1 plumbed not eq., in a 2,000 sq. ft. suite. Computerized office with intra oral camera, digital x-ray and Dentrix software. 4 days/wk practice. Income source: 80% insurance & 20% cash. Many referrals come from nearby Hospital. Great street visibility and heavy traffic flow. Property ID #3531.

ORANGE COUNTY - Beautiful State of the Art Dental Office / Multi Specialty / New Equipment / Digital Office / 70% insurance, 16% cash and 11%capitation (approx. \$16,000 p/mo in Cap checks) / Seller works 5 days per week. Great opportunity! Buyer MUST have a minimum of \$350,000 cash as down payment! Seller willing to carry part. Grossed \$1,700,000 in 2009. Projecting approx. \$1,718,328. Property ID #3291.

S. ORANGE COUNTY - State-of- the-art Multi Specialty practice with high quality patient base. Computerized office with Dentrix software, intra oral camera, digital panoramic x-ray, Zeiss Microscope, Soft tissue laser, 4 eq. ops., and 2 plumbed not eq. Located in a corner free standing building with great street visibility and heavy traffic flow. Walking distance to the beach. Seller works 4 days/wk . 100% Patient referral. Income source: 53% insurance, 41% cash & 6% capitation. Approximately 22 new patients per month. Projecting approx. \$648,820 for 2010. Buyer's Net of \$224,307. Make an appointment will sale quickly! Property ID 3621.

TUSTIN - GP or Specialist. Leasehold improvement & equipment only! 3 fully eq. ops., 960 sq. ft. suite located in single story medical/dental building. Computerized office with D : trix software, intra oral camera and digital x-ray. Approx. 3-4 year old equipment. Seller moving his practice to another city nearby. This location is conveniently located by the 5 freeway and surrounded by retail and restaurant venues. Property ID #3371.

YORBA LINDA - Turn Key practice located in a free standing building with heavy traffic intersection, excellent street visibility and good signage. Practice consist of 4 fully eq. ops., 3 plumbed not eq., newer equipment and fully computerized office with Easy Dental software. Seller works 2 days/wk and sees approximately 8-12 patients/day. Income source: 50% insurance and 50% cash. Projecting approx. \$277,066 for 2010. Motivated Sellers moving out of state. Great potential for a full time owner. Property ID #3711.

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CORONA - Leasehold Improvement, Equipment & Some Charts!!! 4 fully eq. ops., 1 plumbed not eq., 1,592 sq. ft. suite located a busy shopping center. Computerized office with intra-oral camera. Seller leaving Healthy Family & Medi-Cal patient charts up to 21 yrs of age. Seller moving his practice to a new office. Practice has 12' ceiling ceilings, ceramic tiles in equipped operatories and waiting room and sound system in ceiling. Good street visibility with heavy traffic flow. Property ID #3431.

MORENO VALLEY (GP) - Turn-Key practice in busy Ralph's shopping center. 3 fully eq. ops., 2 plumbed not eq. ops., 1, 650 sq. ft. suite located in a single story building. Computerized office with Camsight software, intra oral camera and digital x-ray. Approx. 1-3 year old equipment. Seller works 2 1/2 days/wk. Approx. 20 patients/mo. Income source: 80% insurance & 20% cash. Seller will be focusing on his primary office in Corona. Property ID #3311.

MORENO VALLEY - TURN-KEY OFFICE with 5 equipped ops & x-ray room w/pano located in FREE-STANDING building with four additional suites. approx. 25 yr old equip., established since 1983. 90% insur. (15-20 PPO's), 10% cash non-computerized office; 100% patient referral. Building available for \$1,400,000. Property ID #6341. Property ID #6341.

MURRIETA (GP) - Leasehold improvement, equipment and some charts!! Well design office with 4 fully eq. ops., 1,350 sq. ft office located in a single story condo. Computerized office with intra oral camera and with Easy Dental software. Newer equipment. Seller will be focusing on his primary office in Calexico. Property ID #3221.

SAN DIEGO COUNTY

E. SAN DIEGO COUNTY GP – Located in a one-story medical/dental professional building and with 5 fully eq. ops., digital x-rays and full computerization. Seller works 3 days/wk with 2 days/wk of hygiene. The practice averages approximately 20-25 new patients/mo. Grossed \$621,102 in 2009. Projecting approx. \$620,744 in 2010. **BUYER'S NET OF \$271,185**. Great location in picturesque community. Property ID #3411.

SAN DIEGO COUNTY (GP) - Busy shopping center with major anchor tenants. 4 fully eq. ops., 1,178 sq. ft. suite. Absentee owner. Associate works 3 days/wk. Income source: 50% insurance, 13% cash, 10% medi-cal & 27% capitation. Approx. 20-30 patients/day. 15+ years of goodwill. Computerized office with digital x-ray and Dentrix software. Grossed \$474,186 in 2009. Projecting approx. \$439,693 for 2010. **BUYER'S NET OF \$135,604**. Property ID #3341.

SAN DIEGO COUNTY (GP) - Solo practice. Free standing building with plenty of parking. Seller owns the building. Easy access to freeway. 3 fully eq. ops., 1 plumbed not eq., 2,200 sq. ft. office. 5 days/wk practice. Approx. 20-30 new patients/mo. Computerized office with intra oral camera. Income source: 70% insurance & 30% cash. 10 years of goodwill. Seller retiring. Collected approx. \$499,790 for 2009. Projecting approx. \$492,897 for 2010. **Buyer's net of \$123,129**. Property ID #3031.

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ASK THE BROKER *Ouestion:*

What can I do as a buyer to help me in my negotiations with a seller?

Timothy G. Giroux DDS/Broker

Stan K., DDS

First of all, it may sound like common sense, but the best thing a Buyer can do is to put your best foot forward with the Seller the moment you first meet. Forget that you are nervous about paying all that money for goodwill and old equipment. The most valuable assets you are buying are the patient base, patient-doctor relationships, staff relationships and office location.

Even if, in your opinion, the practice is grossly overpriced, your job is to impress the Seller that you are going to perform amicably during the transition. If you convince the Seller that you will preserve the patient and staff relationships the Seller will practically want to give you the practice for free!!! All kidding aside, the more the Seller is impressed with you, the easier negations will proceed.

Most Sellers are very emotional about their practices and perceive the practice as if it was their infant child. If you start attacking the price or even something as simple as old equipment that needs repair, they view it as an attack on a loved one.

You should take note of all the concerns you have with the practice that need to be addressed. However, rather than risk offending the seller, address those concerns with the Broker at a later date.

There are many issues that will arise during the negotiation and transition that will be more likely to go in your favor if you begin the relationship on a positive note. Even though you might be the one bearing all the stress and future risk, you need to go into the first meeting as though you are applying for a job that has many more qualified candidates applying for that position.

Rework issues may be a concern for some Sellers, but mature Buyers know that those issues, if handled properly, can build trust in the existing patient base in the future.

We will address this issue separately in our next column.

Timothy G. Giroux, DDS is currently the Owner & Broker at **Western Practice Sales (westernpracticesales.com)** and a member of the nationally recognized dental organization, ADS Transitions. A graduate of Creighton University, School of Dentistry (1983), he and his wife, Mona Chang, DDS (LLUSD 1984) were in private practice together for 15 years in Scottsdale, AZ, before establishing their home in northern California.

Questions? Email them directly to *Timothy G. Giroux, DDS*: wps@succeed.net or Call 800.641.4179

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"Not every broker will "show" the practice to every buyer. PS&A took care of every aspect of the sale including my lease and the new owner was a perfect fit. Best of all, they walked the loans docs in and secured financing at a favorable rate that was approved in one week! I am thrilled with the services I received from Practice Sales & Appraisals."

Dr. Panganiban, DDS

"When I finally decided to sell my practice I was concerned about several things...the market, stricter lending policies, fluctuating values, finding qualified buyers and numerous other issues. Lou Bermudez told me I had a fine practice that would be easy to sell and easy to secure funding for. He was right, it sold almost instantly and I got my asking price. I trusted PS&A and it was the right choice." Dr. McKell, DDS

"PS&A sold my practice in nine weeks and handled everything. It was a quick and easy transition. I didn't have to do a thing."

Dr. Shah, DMD

"Tax positioning motivated me to buy a dental practice and I had several very specific prerequisites in mind

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thing that matter...

for the purchase. PS&A examined my list and located the perfect office for me...it had everything I wanted plus some things I hadn't considered. I was amazed how quickly and smoothly everything went."

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"After trying to buy two other practices directly from dentists (without a broker) I quickly realized I need more protection. The lenders would not fund these purchases...not because of my credit but because the practices themselves were insufficient to support the loan. I turned to PS&A for assistance and they found me an established practice that has only grown in value since. Thank you Practice Sales & Appraisals!" Dr. De Graw, DDS

"At PS&A I wasn't just one of several practice listings. They took the time to listen, understand what I wanted from the transition and worked with me to make the necessary improvements that made the practice look attractive to buyers. I got my asking price and best of all, the seller and I are now friends. I even go back occasionally so he can take vacations. It was a great deal for us both and we have PS&A to thank for it." Dr. Puentes, DMD "My practice was listed with another broker for 12 months without a single solid offer. Within seven weeks with PS&A I not only had multiple offers but was able to select the buyer best suited for the culture of my practice. What a difference! I highly recommend PS&A." Dr. Kach, DDS

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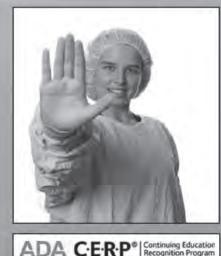
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Our program will begin with a Sunday Night Wine and Cheese Party. There will be a mid-week Nastar Race. The final event will be our Friday Night Awards Banquet.

We will be staying at the Top of the Village Condominiums, a ski-in, ski-out location. Our accommodations will be largely two and three-bedroom units. The units will have daily maid service, VCRs DVDs, washers and dryers in each unit, outdoor pools, whirlpools, sauna, steam room, fitness center and daily coffee service, free shuttle service...

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Joseph Cain, DDS, Professor Emeritus, Removable Prosthodontics, University of Oklahoma, College of Dentistry **TOPIC**: *Overcoming Mistakes with Dental Implants.*

Bruce Houser, DDS, MS, Board Certified Periodontist, Scottsdale, Arizona **TOPIC**: *Improved Function and Esthetics with Pre-Prosthetic Periodontal Surgery.*

Bradley J. Sandvik, DMD, FAGD, General Dentistry, Phornix, Arizona. TOPIC: Beyond Single Tooth Implant Restorative Techniques and Treatment Planning for the Edentulous Arch.



Brant Bradford, DDS, Col, U.S. Army, Chief of Prosthodontics, Ft. Irwin National Training Center, California **TOPIC:** Cosmetic Approach To Prosthetic Rehabilitation.

FEBRUARY 12-19, 2011

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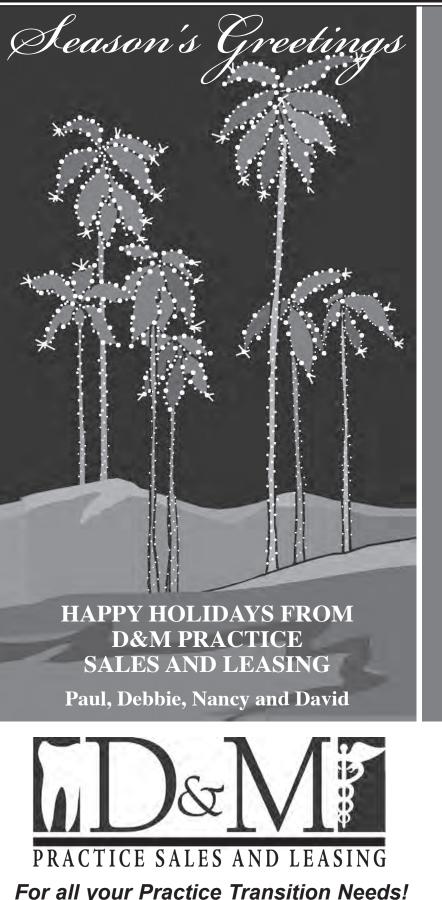
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<u>Thursday, February 24, 5:30 – 8:30 pm (5:30 – 6:30, social hour)</u> "Reconstructive Dentistry", Tony Daher, DDS

<u>Thursday, April 7, 5:30 – 8:30 pm (5:30 – 6:30, social hour)</u> "Soft Tissue Grafting", Armen Mardirossian, DDS "Socket and Bone Grafting", Gregg Filippelli, DDS

<u>Thursday, September 15, 5:30 – 8:30 pm (5:30 – 6:30, social hour)</u> Loma Linda U School of Dentistry: "What You Need to Know About Dental Trauma", Leif K. Bakland, DDS "Planning Successful Outcomes for Dental Implant Surgery", Jaime Lozada, DDS

<u>Thursday, November 17, 2011, 5:30 – 8:30 pm (5:30 – 6:30, social hour)</u> Western U College of Dental Medicine: "Oral Pathology for Everyday Practice", Elizabeth Andrews, DDS "Clinical Applications of Salivary Diagnostics", Bradley Henson, DDS, PhD "Dental Erosion & Acid Reflux Disease", David Lazarchik, DMD

2-Core CEU's Cost: \$40 Location: TCDS Conference Room, 952 S. Mt. Vernon Ave, Ste A, Colton, CA 92324

There will also be two-CPR/BLS Classes:

Friday, March 4, 9:00 am – noon, and Friday, September 9, 9:00 am – noon, location: The National Institute for Healthcare Education, 1280 E. Cooley Dr., Suite 12, Colton, CA 92324, Cost: \$70 plus \$22 (book)

2011 New Dentist Meetings*

<u>February 9, 6:30 – 9 pm (6:30 – 7 pm, Registration)</u> "How to Use or Avoid Peer Review", Robert Casady, DDS

<u>September 8, 6:30 – 9 pm (6:30 – 7 pm, Registration)</u> "How to Market for Success Online", Lance McCollough, ProSites, Inc.

<u>October 6, 6:30 – 9 pm (6:30 – 7 pm, Registration)</u> "How to Assess Associateship Contracts", Robyn Thomason, CDA Compass

Monthly: "New Dentist Study Club" – TBA

*Contact TCDS @ 909.370.2112 for meeting locations and fee rates

Make your reservation now by filling out this form and returning it to the TCDS office:

Send reservation(s) to: Tri-County Dental Society, 952 S. Mt. Vernon Ave., Ste. A. Colton, CA 92324 (909) 370-2112 • (800) 287-8237 • Fax (909) 370-4478 * Email: <u>Stacey@tcds.org</u> or <u>Shehara@tcds.org</u> Please check meetings you would like to attend:

_____Feb. 24 _____April 7 ____Sept. 15 ____Nov 17; CPR: _____March 4 ____Sept 9 *New Professionals: _____Feb 9 ____Sept 8 ____Oct 6

Name(s) Phone	Signature		
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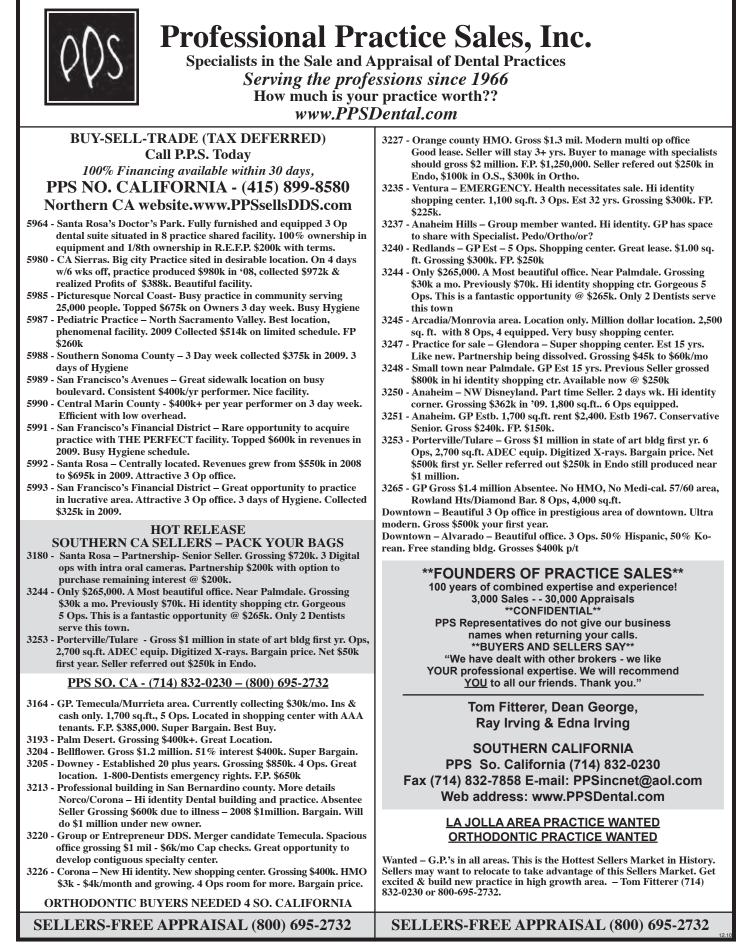
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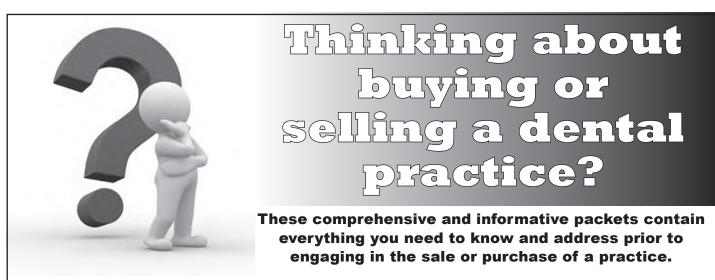
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