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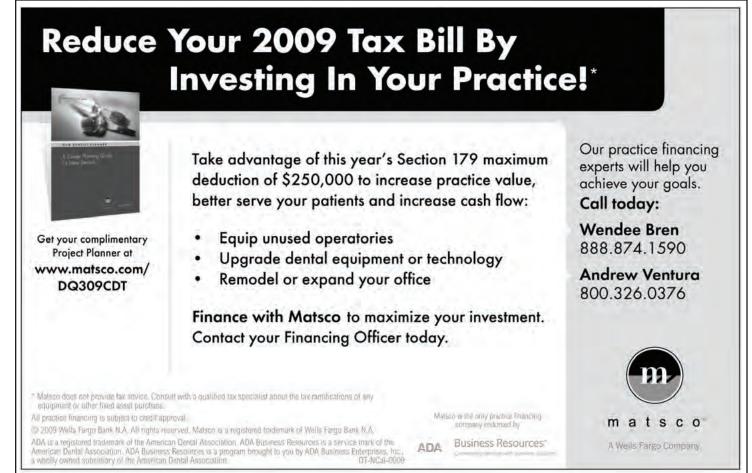
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Practice for sale Covina 14 years good W 23k month, rent 1,500 1200 Sf 3 oper 4 plumb Inf javier_martinez62@hotmail.com.

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FRESNO COUNTY

FRESNO COUNTY #1 - (3) op G.P. Only private dentist in smaller town. 2008 collections approx. \$375K on 3-4 days/wk. Mixed pt. base. Low overhead. PRICE REDUCTION. SELLER SAYS MUST BE SOLD IMMEDIATELY!

FRESNO - (3) op G.P. in single story prof. bldg. in downtown. (4) yr old eqt. Cash/Ins/PPO/Denti-Cal pt. base. 2009 Projected Gross Collections ~ \$250K. Great starter practice or 2nd location. Many referrals from M.D. neighbor. Priced to sell!

KERN COUNTY

BAKERSFIELD #20 - (3) op computerized G.P. & a duplex bldg. (2) ops eqt'd with new eqt, 3rd op plumbed not eqt'd. Cash/Ins/PPO & some regional center reimbursements. No HMO's or Denti-Cal! Gross collect \$450K-\$470K/ yr. 35 years of goodwill. Approx 25 new pts/mos. Seller retiring. **SOLD**

LOS ANGELES COUNTY

ARCADIA - (4) op computerized G.P. located in a well known, easily accessible medical dental bldg. on a main blvd. Cash/Ins/PPO with no HMO's or Denti-Cal. Gross Collect \$315K+/yr on a (4) day wk.

BALDWIN PARK #2 - (5) op computerized G.P. (4) ops eqt'd. 5th plumbed. Cash/Ins/PPO/Denti-Cal pts. In a strip ctr <u>w</u> good signage/visibility. Easy Dental s/w. 2008 Gross Collect approx. \$230K p.t. Can do more f.t.

<u>CULVER CITY</u> - Recently remodeled (3) op comp. G.P. on a main blvd <u>w</u> exposure/visibility. Digital x-rays. (2) new Belmont ops and (1) older Belmont op. Cash/Ins/PPO pt. base <u>w</u> minimal Denti-Cal & no HMO's. Gross Collect 425K+/yr. Lower overhead office with high net. Seller returning to speciality school.

GLENDALE - Extremely motivated Seller wishes to sell their (4) op (2 eqt'd & 2 plumbed) G.P. office located in a free standing bldg with exposure & visibility. Mixed patient base. Gross Collect \$110K+ on (1-2) days/wk. *Price Reduction*. **HUNTINGTON PARK** - (4) op G.P. located in a strip ctr w good signage/visibility & parking. Cash/Ins/PPO/Denti-Cal pts. Gross Collect \$230K+/yr p.t.

LOS ANGELES (KOREA TOWN) - Computerized G.P. located in the Korea Town area of Los Angeles. Store front location with excellent exposure, visibility & signage. State of the art facility with (7) ops of newer Belmont equipt, Cerec 3, (2) lasers, fully equipped lab, (6) digital x-rays, Dentrix s/w, PRP System, Jaw Tracs, and 3D ICAT Imaging System. Annual Gross Collections of **\$1.4M+ with an annual net of approx \$450K!** Cash/Ins/PPO pt. base. No HMO's & no Denti-Cal. Approx 20 new pts./mos. 30+ years of Goodwill. Seller retiring but will assist with transition or could stay on part time.

NORTH HOLLYWOOD - (4) op Turnkey Office with patients. (2) ops etq'd, (2) additional plumbed. Located in a grocery store anchored Shop Ctr with excellent exposure, visibility and signage. Heavy foot traffic with many walk ins. Cash/Ins/ PPO and some Denti-Cal. Seller working only part time schedule. This practice can do \$400K-\$500K with some advertising and more hours. Seller retiring.

RESEDA - (4) op G.P. <u>w</u> an x-ray room. (2) ops eqt'd, (2) additional plumbed. 10-12 new pts per mos. Pt. base is Cash/Ins/PPO and small amt of Denti-Cal. Gross Collect \$230K+/yr. p.t. Low overhead/high net. Seller retiring.

SANTA CLARITA VALLEY - HERE'S THE ONE YOU'VE BEEN WAITING FOR!! (11) op computerized G.P. (10) ops eqt'd, 11th op plumbed. In a well known prof. bldg. with great signage! Cash/Ins/PPO/HMO and small amt of Denti-Cal. Gross Collect of \$1.6M+/yr. with an annual net of approx \$600K! Cap Cks of \$13K-\$15K/mos. Refers out Diff. O.S., Perio & Ortho. Pract can be easily grown to \$2.5M+/yr by adding more hygiene, specialists, and advertising. **[PENDING**

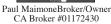
TARZANA - (3) op computerized G.P. Located in a busy shop ctr. Excell. exposure/visibility/signage. Cash/Ins/PPO/HMO pts. 2008 Gross Collect approx. \$600K+ on a (3) day wk. Seller collect. \$960K f.t. in 2006 before her pregnancy. Tremendous upside. **[PENDING**

WOODLAND HILLS - (3) op computerized G.P. in a strip center on a main blvd. <u>w</u> excell exposure, visibility & signage. Digital x-rays & intra oral camera. Dentrix software. Cash/Ins/PPO only. No HMO's & no Denti-Cal. 1-800 Dentist provider. 2009 projected Gross Collect. of \$700K+. Seller is taking an academic position but will transition.

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RIVERSIDE COUNTY

SAN_JACINTO (HEMET) - (4) op computerized. G.P. Absentee owned HMO practice with \$6K/mos Cap Check. No Denti-Cal! 2009 Projected Gross Collect \$450K+ on a (3) day week with a projected owner/operator net of ~ \$180K.

ORANGE COUNTY

ANAHEIM - (3) op computerized G.P. Low overhead office. Cash/ Ins/PPO/Denti-Cal patient base. Annual Gross Collections exceed \$260K/yr on p.t. schedule.

SAN BERNARDINO COUNTY

HIGHLAND - (3) op G.P. 2 ops eqt'd with newer eqt, 3rd op plumbed and eqt'd with an older chair & an x-ray. Shop. Ctr. location. Cash/Ins/PPO & a very small % of Healthy Families. No HMO's & no Denti-Cal. (18) new pts./mos. Annual Gross Collect. approx \$250K on a (4) day wk.

UPLAND - (3) op computerized G.P. State of the art & drop dead gorgeous. Located in a shop. ctr. with exposure/visibility & signage. Digital X-Rays & networked ops. Like new Eqt. Open 1½ years & has approx. 300 pts. Grossing \$6K-\$8K/mos on a p.t. schedule with no marketing. Seller moving. *Price Reduction.* **SOLD**

SAN DIEGO COUNTY

LA MESA #3 - (5) op computerized G.P. (4) ops eqt'd <u>w</u> newer eqt. 5th op plumbed not eqt'd. In a one story garden style medical/dental complex. Cash/Ins/PPO & HMO pts. No Denti-Cal. Cap check approx. \$5K/ mos. Easy Dental software. 2009 Proj. Gross Collect \$475K.

VENTURA COUNTY

VENTURA - MULTI SPECIALITY PRACT. - (5) op comput. office in a one story prof. bldg. Digital x-rays & pano, paperless office, 3¹/₂ yr old Belmont eqt. & (2) ceiling mt'd surgical microscopes. 2 days/wk Pedo, 3 days/mos O.S., 2 days/wk. Endo, & 1+ days/mos Perio. Cash/Ins/PPO/HMO/Healthy Family pt. base. 2008 Gross Collect \$540K+.

WESTLAKE VILLAGE - Turnkey Office in a desirable upscale area, on the outer perimeter of a prof. bldg. Excellent exposure, visibility & signage. Drop dead gorgeous \underline{w} marble floors, travertine counter tops, vaulted ceilings, & many designer touches. (3) ops of newer eqt. Computer networked & has digital x-rays. Sale includes dental eqt, furniture, fixtures, leaseholds & rights to the office lease.

NORTHERN CA

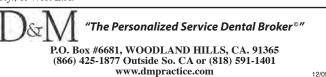
LODI - (4) op comp. G.P. (3) ops eqt'd, 4th plumbed. Free stand bldg on a main St. \underline{w} exposure/visibility. Cash/Ins/PPO/HMO pts. Cap Ck ~ 5K/mos. 2009 Proj Gross Collect \$460K. Absentee owner.

PETALUMA - (2) op comp. G.P. New Belmont eqt'd. Cash/Ins/ PPO/HMO pts. Cap Ck ~ \$3K/mos. 2009 Proj Gross Collect \$480K. Absentee Owner.

 $\underline{STOCKTON}$ - WOW! ~ \$20K/mos Cap Cks! (7) op comp. G.P. located in a prof. bldg. (3) ops of newer Belmont eqt. plus (4) ops of older eqt. Cash/Ins/PPO/HMO pts. Cap Ck ~ \$20K/mos! 2009 Proj. Gross Collect \$1.25M. Absentee owner.

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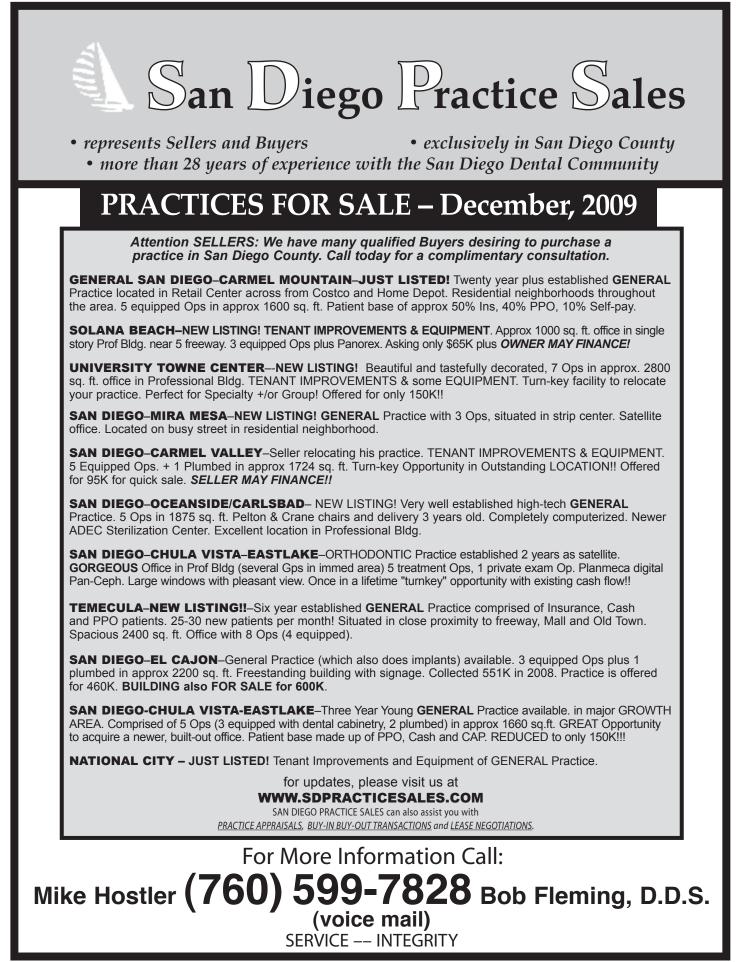
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Most do not have the time to learn proper marketing, i.e., read a marketing manual, follow the instructions, understand how it works, customize the ads, send all the letters, rent the toll free lines, create and record the messages, build the website, implement the system, and then track and perform all the follow up (yuk!). Many have good intentions and plan to market but never get around to it and put it off and put it off. Unfortunately, they continue to do this month in and month out.

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NO. CALIFORNIA 13



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A-807 SAN FRANCISCO-Well-known Medical/Dental Prof Bldg. Heart of dwntwn fin. Dist. Quality, state-of-the-art practice. \$250k

NEW! A-817 BELMONT- Surrounded by dental specialties in a 2-story Prof. Bldg w/ easy access to public transportation. 860sf w/ 2 ops & plumbed for 1 add'l. \$210k

NEW! A-829 SAN FRANCISCO Facility-Attractive Office w/traditional décor. 1600sf & 2 fully equipped ops. Priced at only \$49k B-755 BRENTWOOD FACILITY - Med. Prof. Bldg. Health care/comm. area. 1,500

sf/2 ops & plumbed for 1 add'1 \$375k B-757 SAN RAMON- One of the best

planned, spacious offices we've seen! Located off Crow Canyon near the freeway in busy retail shpng ctr. "Like new" office is 2,800sf w/ 2 fully equipped ops. Plumbing for 8 total \$295k

B-7881 TRI VALLEY, CA - Facility Only -Location, Location, Location! 1070 sf, 40ps, ADEC chairs and equipment. Fully networked Dentrix computers. \$400k

C-690 SANTA ROSA -1050 sf with 3 ops. One of the most prestigious areas in Santa Rosa. Very mature landscape & beautiful office. Emphasis on Crown & Bridge, esthetics dentistry & prosthetics \$345k

C-7361 SOLANO CO-FFS GP in thriving community! Spacious 2264 sf 6 op office near Yacht Club & Marina. \$375k

C-787 SANTA ROSA - GP in very desirable area. 1700 sf, 4 fully equipped ops. Gross over \$300k last year! Write your own success story here. \$150k

BAY AREA CONTINUED

equipped ops + 2 Hyg ops + 1 add'l op! Buy tion. 820sf/2ops. Plumbed for 1 add'l. **\$65k** the whole practice for \$1.3m or only 50% for E-729 AUBURN - Busy retail shp ctr w/ \$650k. Call for Full Details!

Stable patient base. Well-maintained, singlestory Dental Prof. Bldg on major steet. Desir- E-795 SACRAMENTO - This Highly esable Area. 1,500 sf / 40ps **\$150k**

NEW! C-820 VALLEJO- Strong, loyal pa-800sf & 2 ops w/ plumbing for 1 add'l. tient base growing by word-of-mouth referrals. Located in popular & busy Shopping Plaza w/ excellent signage, visibility, freeway access & heavy foot traffic. 1,500 sf & 4 ops FFS. 1800sf, 4ops (+2 add'1 plumbed). \$395k

> D-779 SUNNYVALE - Well established GP in heart of Silicon Valley! 4 ops, 1050sf, Call 1.850sf office. Open Bay w/4 chairs. Busy for more information! \$225k

> **D-790 MORGAN HILL FACILITY** -SPECTACULAR! Dental Prof Plaza on Major Thoroughfare w/easy access. Free busy intersection. 1,730 sf/5ops, 3 of which are fully equipped. *This is an Ideal Satellite* equipped ops \$200k Office for Specialty Practice! \$75k

NEW! D-815 HAYWARD-Give your marketing a little attention and increase the relaxed work schedule then watch this practice grow! 2-story Med Prof. Bldg. 3 ops. \$140k

NEW! D-824 SANTA CLARA- GP - 35+ new pats/mo by word-of-mouth referrals. Retail Shp Ctr in heart of Silicon Valley. Just 6 years old w/ 1,500 sf & 3 fully equipped ops. Plumbed for 1 add'l op \$485k

NEW! D-8301 SAN JOSE- FFS - "One Stop Shop" w/multiple Specialists under one roof. Exc Pt Base. Amazing opportunity in a highly desirable, family-oriented community. 2,400 sf & 8 fully equipped ops, \$1.2m

NORTHERN CALIFORNIA

E-680 FOLSOM - Seller leaving behind all equipment & improvements! 2143 sf, 2 ops & plumbed for 4 add'l. Seller Will Consider ANY Reasonable Offer! ONLY \$150k

NO. CALIFORNIA CONTINUED

A-6781 SAN FRANCISCO - Established in C-7811 SOLANO CO - 2,997 sf w/6 fully E-748 SACRAMENTO - Convenient locaexcellent signage & good traffic flow. Well C-809 VACAVILLE- Relaxed workweek! maintained FFS practice. 1750sf, 4ops. Plumbed for 2 add'l ops \$300k

> teemed FFS practice offers 1100sf and 5 fully equipped ops in Dental Prof Bldg. Just Beautifully remodeled with upscale sophisticated décor. \$795k

> E-7121 SACRAMENTO AREA – Largely Highly visible, 2-story Prof bldg. \$775k

> E-782 ROSEVILLE-FACILITY- Spacious Pedodontic Practice in same building! \$50k

> E-808 SACRAMENTO-Quality Practice. Standing Med. Prof. Bldg. 1000sf & 3 fully

> **NEW! E-818 SACRAMENTO**-Increase the part-time, relaxed workweek and watch the practice grow! Loyal Patient Base. Collections over \$350k in 2007. 1,200sf & 4 ops. Building previously appraised @ \$260k in 2004. \$315k for Practice AND Real Estate

> NEW! E-821 Facility SACRAMENTO-Attractive office-traditional décor. Wellmaintained, highly visible, single-story bldg. Great area. 1,400sf, 3ops. Plumbed for 1 add'l op **\$60k**

> F-7651 COASTAL EUREKA AREA-Near Thriving University. Vibrant student/staff population. Seller retiring. 2700sf, 6 ops. \$515k

> G-751 RED BLUFF/CHICO- Known for special sense of community & small town living. Complete remodel ~5 yrs ago. FFS GP. 2350sf / 4 ops equipped. Plumbed for 2 add'l. Current Lender Willing to Carry Qualified Buyer. Practice Offered at \$175k / Real Estate Also Available \$250k

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G-761 CHICO-Seller retiring! 1000+ sf w/3 ops. Attractive Med Prof Bldg. Vibrant community \$150k

H-634 WEST OF RENO—On the Feather River in Plumas Co. 1500 sf/ 4 ops, excellent picturesque windows capturing scenic views. location. Lease below market value. \$250k H-668 NORTHEASTERN CA- GP with K-762 INDIAN WELLS- Well Respected was recently painted and carpeted. \$545k over 30 yrs goodwill. 4 ops 1600sf office. 2007 gr rcpts exceed \$650k \$395k

NEW! H-831 SUTTER CREEK -"Buy-in" opportunity during Seller's eventual retirement plans. Dental Prof Bldg w/ ample parking on a busy scenic highway in desirable neighborhood. 4 ops. \$160k

CENTRAL VALLEY

I-685 TURLOCK - 1700sf, 7 ops. Avgs 14 patients & 11 Hyg Pats/day! Practice recently remodeled. Highly attractive free standing building. Mostly Adec Eqpmt. \$350k

I-772 Facility STOCKTON-Desirable, affluent health care area. 2,140sf/4 ops \$250k

I-802 MODESTO - Facility. ~ 1500sf w/4 ops & room for 1 more. State of the art facility directly in front of Vintage Faire Mall \$445k

NEW! I-823 MODESTO-Digital Ready Network . State of the Art GP. Superb Locale in busy desirable area. 2550 sf & 6 ops. \$400k

NEW! I-838 MODESTO- Retail Shopping Center adjacent to a popular Supermarket, drawing walk-in patients from traffic flow & word-of-mouth referrals. 1,200 sf & 4 fully equipped ops \$395k

J-733 TULARE/VISALIA-Desirable commercial area surrounded by schools, hospital & building complexes. 4 ops. **\$400k**

J-801 FRESNO- Facility. ~ 1300sf and 4 ops. Traditional Décor. ONLY \$55k

<u>NEW!</u> J-828 FRESNO - Attractive Corner Prof bldg w/ excellent visibility. 2,120 sf & 5 fully equipped ops \$585k

SOUTHERN CALIFORNIA

income at this location as well! \$225k

K-741 SANTA MARIA- Spacious ops and . 1,200+ sf/3 ops + 1 add'1 \$425k

practice w/loyal patient base. Newly remodeled, 1400+ sf, 5 ops \$550k

K-793 SAN DIEGO-2500sf & 4 fully equipped ops w/ plumbing for an add'l 2 ops. Highly Desirable Neighborhood \$475k

K-805S SANTA MARIA - State-of-the-art, fully computerized, paperless office w/ digital x-rays. 1,450sf REDUCED to \$175k

NEW! K-827 STUDIO CITY-Highly esteemed, 4 op fee-for-service practice setting K-653 the bar for excellence! Nearby Beverly Hills, West Hollywood, Westwood \$615k

K-805G GROVER BEACH- Draws tourists with its moderate coastal climate, drive-on beach, dune hiking, fishing, clamming, golf- 1040 sf with 3 fully equipped ops. \$390k ing, horseback riding, & wine tasting. Re- E-742 ROSEVILLE ORTHO FACILITY modeled office is 1,250sf w/4 ops \$225k

NEW! K-816 MISSION VIEJO-Reputation as one of the best dentists in this vibrant OC Comm. Top-notch office in popular Rtl Shp Ctr. Close proximity to Gov. amenities & schools. 1,300 sf & 2 ops. \$325k

NEVADA

LV-756 LAS VEGAS-Brand new 1,600sf/ 3 Plaza. 1380 sf / 6 chairs \$450k op office (Plumbed for 1 addl op) Attractive & well-equipped in Rtl Shpng Ctr. \$150k

community! Excellent location & easy free- High Schools. ~ 1350 sf & 6 chairs in open way accessibility. Spacious, like-new office. 2,080 sf w/3 fully equipped ops & plumbed <u>NEW! E-811 SIERRA FOOTHILLS OR-</u> for 3 add'l ops \$295k

and High Collections! 12-20 pats/day. 1900sf day. 1200 sf & 3 chairs in open bay. \$175k with 4 fully equipped ops + plumbed for 1 add'l. Call for More Information \$325k

LV-565 LAS VEGAS - Nice Prof bldg. 3200 sf w/8 ops in growing Rainbow/Sahara Area. Great Area w/ lots of potential. \$395k

NEVADA CONTINUED

K-735 ALISO VIEJO FACILITY - Upscale LV-800 LAS VEGAS-Well Established FFS 2 story Prof Bldg. 1,800sf/4 ops. \$4k sublet practice. Emphasis on prevention. Seasoned Staff. 3350 sf & 6 ops. \$785k

> LV-694 LAS VEGAS - Well established, large GP. 2200 sf & 6 ops. Gross Receipts over \$900k. Equipment less than 5 years old. Office

> **NEW!** R-810 DAYTON-Gross Rcpts over \$1mil in 08! Amazing, quality, well-estab w/ loyal, stable patient base & seasoned staff. Excellent signage, easy freeway accessibility, ample parking. 1,500sf & 5 fully equipped ops. \$595k

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I-7861 CTRL VLY ORTHO- 2,000sf, open bay w/8 chairs. Garden View. Antique Exam Room. 45 years of goodwill. FFS practice sees 60-70 patients daily. Prof Plaza. **\$370k**

B-7851 EAST BAY ORTHO - LOCATION is Superb! 35-40 pats per day. Prof Dental

C-7841 W CO.CO. COUNTY-ORTHO -Well established—35-40 patients per day. LV-796 HENDERSON - Master-planned Busy Plaza Setting near local Middle and bay. Just off I-80 corridor. \$400k

THO-Fast growing area. Patient Oriented, LV-791 LAS VEGAS - Low Cancellations Well respected Ortho practice. Avg 30 pats/

NEW! E-822 EL DORADO HILLS/ PLACERVILLE -TWO Amazing PERIO Gross for 2008 was over \$900k! 965sf, 4 op office in EDH and 1000 sf, 4 op office in PV. Strong referral base, excellent recall system & seasoned staff. Both offices: \$495k



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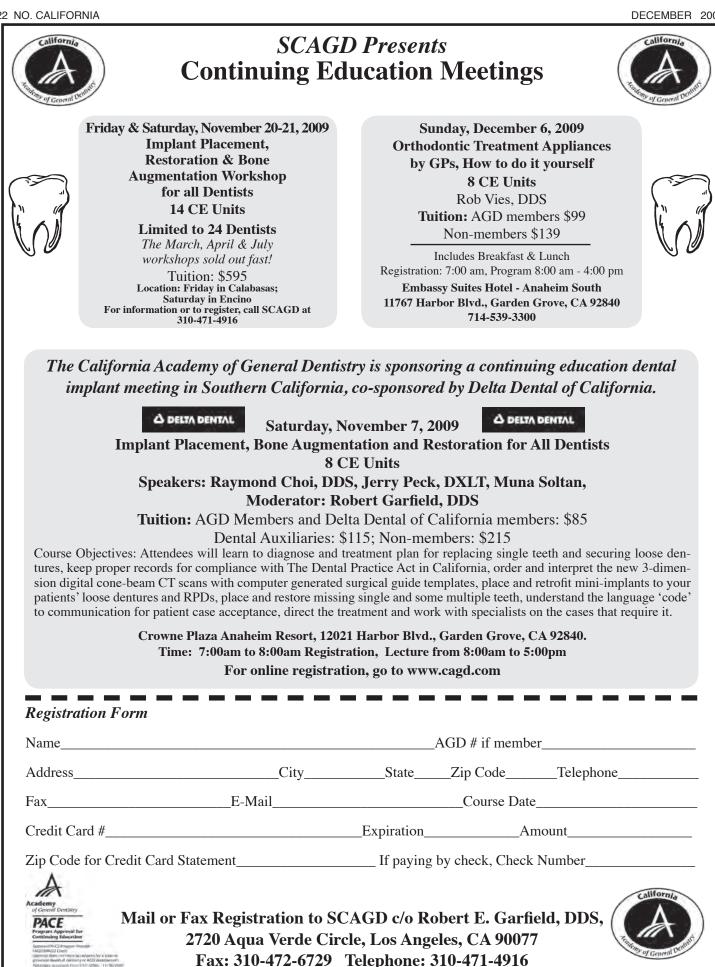
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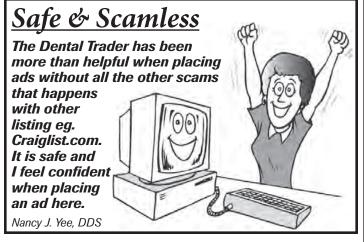
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ASK THE BROKER *Question:*

What can I do as a buyer to help me in my negotiations with a Seller?

Timothy G. Giroux DDS/Broker Stan K., DDS

Last Month, we talked about some of the obvious things you can do to ease your negotiations with a Seller. This included putting your best foot forward with the Seller the moment you first meet. If you convince the Seller that you will preserve the patient and staff relationships, the Seller will be more comfortable selling the practice to you. We also pointed out that it may **not** be in your best interest to share any of your negative thoughts about the practice with the Seller directly. Share those concerns with the Broker at a later date.

Notwithstanding the above, many Sellers will state that it is not all about the money when choosing their successor. While this may be true in some cases, my experience shows that the highest bidder usually wins the prize. However, many Buyers do not step back and look at the situation from the Seller's viewpoint.

Say you were selling a house and had two interested Buyers. The first Buyer thoroughly looked at the house with all its flaws and was genuinely excited about the house and looked beyond the leaks in the roof. The second Buyer looked at all the flaws and immediately started pointing them all out and what it would cost to fix them all.

Let's say the second Buyer makes the highest offer. Who do you think the Seller would prefer to work with? The Seller will naturally negotiate with the more cooperative party to have them meet or beat the higher offer. In my experience, the more cooperative Buyer *will* usually increase their offer.

What just happened? The market ultimately determined the price as the serious Buyers will meet the market value, and the Seller will pick the Buyer they perceive will be easier to deal with. While this scenario may not happen outside the big cities, the Buyer who puts their best foot forward from the start will usually enjoy a smoother transition and a more successful future in the practice.

Timothy G. Giroux, DDS is currently the Owner & Broker at **Western Practice Sales (westernpracticesales.com)** and a member of the nationally recognized dental organization, ADS Transitions. A graduate of Creighton University, School of Dentistry (1983), he and his wife, Mona Chang, DDS (LLUSD 1984) were in private practice together for 15 years in Scottsdale, AZ, before establishing their home in northern California.

Questions? Email them directly to *Timothy G. Giroux, DDS* : wps@succeed.net or Call 800.641.4179

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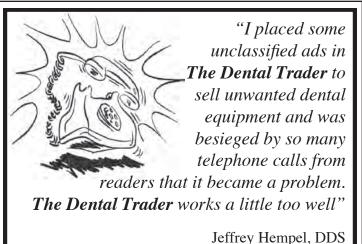
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FOR SALE Perio Pro XRay Processor, Lumacool light w/ remote, Vacuform machine for travs/stents all three \$3,300. 714-257-9200.

WANTED post mounted light, prefer Pelton/Crane. 661-317-4774.

LAKE TAHOE This is a rare opportunity to acquire a "Big City" practice in Tahoe Paradise. 2009 tracking \$950,000 with Profits of \$500,000. Very attractive facility. Go to www.PPSsellsDDS.com, View under CURRENT LISTINGS.

DENTAL OFFICE SUB-LEASE AVAILABLE IMMEDIATELY IN IRVINE CALL 949-307-6437 OR 949-400-4677.

SIROTORQUE L works EXCELLENT. I've have it for about 8 months. Works Excellent! Tabletop unit. 818-518-7426.

DENTIST Attractive female GP available part time for PEDO, perio, light operative. Compensation negotiable. Contact Natalie (818)653-7778.

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PRACTICE FOR SALE IN BUSY SHOPPING CENTER IN IRVINE WITH 3 OPS CALL (949)307-6437 OR (949)400-4677.

Air Techniques ScanX with warranty. Factory new (never used) condition. Pano, Ceph, TMJ, and intraoral sizes capable. Included new #2 and #1 size plates. Beautiful images. Best way to go digital with minimal training. \$11K. Contact at scanx4sale@yahoo.com.

CEREC II for sale Bought with practice. Works. 2 cameras, milling cubes, all accessories. (818) 518 7426.

Male RDH seeking employment in Fresno/Clovis area. Motivated, organized, multitasking, non-whining, reliable, compassionate, results oriented team player. EricRDH@gmail.com 559-285-7297.

(2) Dental stool dark pink and light brown, in good conditions looks new. \$150 each call 310-390-3565.



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Buying or Selling a Dental Practice?

5947 SOUTHERN HUMBOLDT COUNTY'S GARBERVILLE

Collected \$315,000 with \$103,000 in Profits. FP \$65,000.

5964 SANTA ROSA'S DOCTOR'S PARK Best location. 3-Op digital office. No goodwill. 1/8th ownership in building + equipped suite. FP \$200,000 with terms.

5973 ORAL SURGERY PRACTICE -CALIFORNIA SIERRA NEVADAS

2008 realized \$615,000. No competition, great country lifestyle.

5975 GROWING NORTHEAST SACRA-MENTO FOOTHILL COMMUNITY

Well performing & soundly entrenched practice seeks full-time Owner. Without any marketing, practice grew in 2008 with 2009 continuing tend. Tracking \$1.1 Million. 2008 realized \$357,000 in Profits. Full-time Owner could have made \$415,000+.

5976 REDWOOD VALLEY'S UKIAH

Located 1-hour north of Santa Rosa. On relaxed pace, 2009 tracking Production of \$475,000. Yet, more here that being harvested. 2008 Produced \$562,000 & collected \$522,000. No Pedo, Endo, OS. Lots of fillings starting to fail.

5977 ORTHO - SOLANO COUNTY

Great starter practice or second office. Owner's out-of-area practice dictates part-time attention here with practice tracking \$335,000. Has done \$500,000+ with more attention. Motivated Seller.

5978 STOCKTON

Consistent Mid-\$700,000 per year performer with Absentee Owner. Hands-on Successor shall do better with focused attention and dedication. Beautiful office and great location. All Ops are computerized.

5979 SAN JOSE

Located on Blossom Hill Road, right off Highway 85. Practice being made available by retiring Owner. 2009 tracking \$540,000+. 20+ new patients per month. 4-Ops. No advertising.

5980 LAKE TAHOE

Big City Practice in Tahoe Paradise. 2009 tracking \$950,000+ with Profits of \$500,000. 2008 collected \$970,000. Attractive facility. This is a rare opportunity.

5983 ANTIOCH

Practice seeks a Successor who can devote more attention here. Tracking \$325,000 in 2009 on reduced schedule due to other commitments. Realized \$390,000+ in 2008 when Owner focused more attention here.

5984 SOUTH OAKLAND

Highly respected practice. Surrounding area consists of diverse cultural mix and make-up of blue & white collar. Great location. 2009 shall collect \$440,000. No competition. Insurance and private pay only.



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