

THE Dental Trader

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5ops, 1600 sq ft. asking \$180K <60% gross. 4801 Freeport Blvd Sacto 9168625507

VALLEJO, CA – Excellent Opportunity in this 4 OP GP practice. Rev \$840k www.ddsmatch.com 855-546-0044

Patient chairs (Pelton & Crane Coachman CH, taupe), doctor & assistant stools. doc@ingersolldds.com

Successful Salinas Practice for sale. Large office, 4 full operatories, 3D X-ray. Owner retiring. drmikhail56@gmail.com

3M Stainless Steel Crowns Primary/Perm/Bicuspid Contact me for sizes and prices kadluddite@yahoo.com

Fresno - \$786,500 - W/ REAL ESTATE! 4ops/1,800sqft. 2022 gross \$623k+ Dr. Rishi Salwan (888)8022340 DRE#02085289

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HOLLISTER: Practice collected over \$1.5M in 2022! ~1,800 sf w/5 Ops. \$850K (DN-1523) WPS/800-641-4179

wanted orthodontist encinitas ca send c-v to llsmiles@gmail.com

Dental Office for sale in Pinole, CA. Accept: PPO, cash, Dental-Cal, no HMO. 3 operator rooms. Call (510)724-5700

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FRESNO COUNTY

Room for Your Fresno County Practice Listing.

KERN COUNTY

BAKERSFIELD #29 – (4) op computerized G.P./ (3) ops eqt'd (4th) plumbed. Cash/PPO/HMO/Denti-Cal Pt Base. Monthly Cap Ck. approx. \$3.5K. Digital X-Rays. Gross Collect. \$500K+. Refers out Ortho, Diff O.S., Diff Endo & Implant Placement. Seller does no advertising. Low Overhead, High Net. Seller retiring. **[SOLD]**

BAKERSFIELD #30 – (4) op comput. G.P. that practices full body health. Located on the highly desirable southwest side of Bakersfield, in a shop ctr. store front, on a main thoroughfare, w exposure/visibility/signage & parking. Boutique built out facilities & furnishings. (4) ops of newer equipt. w digital x-rays, Dentrix software, & Denta Max digital system. Cash/Ins/PPO pt. base. No HMO & No Denti-Cal. Annual Gross Collections \$525K to \$550K on an easy (3) day week. Seasoned staff and (20+) years of Goodwill. Refers out all Endo, O.S., Perio, Ortho, and Pedo. Does No Advertising. Adding Advertising, more hours, and keeping Specialty work in house will make this practice flourish. Seller retiring and is moving out of state, but will assist with a transition.

L.A. - KERN COUNTY LINE – BE YOUR OWN LANDLORD!
See description below under **LOS ANGELES COUNTY**

LOS ANGELES COUNTY

ANTELOPE VALLEY – PRACTICE & BLDG. (8) op comput. G.P. & a free stand. (4) plex bldg. on a main thoroughfare, w exposure, visibility & signage. The office has been recently remodeled, & has lots of new eqt. including a new CBCT & server, (2) new eqt'd ops w a new x-ray unit, a new sterilizer & a newer compressor & vacuum. There are digital x-rays in all ops, Eaglesoft software & the practice is chartless. Cash/Ins/PPO/Denti-Cal pts. Annual Gross Collect. \$1.1M to \$1.2M w (8) days of Hygiene/wk. The practice refers out Ortho, Molar Endo & diff. O.S. Seller is selling to reduce daily commute. **[SOLD]**

ARCADIA #3 - Beautiful, newly remodeled, (4) op computerized G.P. located in a well known Prof. Bldg. on a main thoroughfare. Cash/Ins/PPO pts. Annual Gross Collect \$300K on a (3) day week.

ENCINO – (3) op comput. G.P. located in a prof. bldg. on a main thoroughfare. Cash/PPO pts. No HMO, No Denti-cal, No Nights & No weekends. Gross Collect \$375K+/yr. on 3½ days/wk. Digital x-rays (XDR). Low overhead/high net. Seller refers out all Endo, all Perio Surgery, all Ortho, & most O.S. Seller is retiring but will transition. **[NEW]**

ENCINO TURNKEY – (5) Op Fully Equipped Turnkey Dental Office (no pts.). Located in an upscale well known Professional Building on a main thoroughfare with easy freeway access. Great for a new start, satellite office or to upgrade your existing office. Priced to sell! **[NEW]**

L.A. - KERN COUNTY LINE – G.P. PRACTICE & BLDG. Free Standing Duplex Bldg. & a (6) op comput G.P. for sale. Located just off the Fwy. less than an hour from the SFV. Cash/Ins/PPO pt. base with No HMO, No Denti-Cal, & No Nights. Consistently collecting mid to upper \$500K/yr on a (4) day wk. Seller does no advertising. Some newer eqt, digital x-rays & digital Pano. (46) years of Goodwill. Very limited competition. Seller retiring, but can stay on p.t. if buyers wishes.

SANTA CLARITA – COMING SOON! OWN THE REAL ESTATE & THE PRACTICE. \$ MILLION DOLLAR PLUS MULTI-SPECIALTY PRACTICE & CONDO FOR SALE. CASH/PPO/HMO PTS. MORE INFO FORTHCOMING! MUST PREQUALIFY. **[NEW]**

SILVERLAKE AREA (L.A.) - (3) op computerized G.P. located in a strip center in the trendy Silverlake area of Los Angeles. Newer equipment in ops, new compressor, new vacuum, new sterilizer, & Dentrix software. Annual Gross Collections of \$865K+ on a (4) day week. Low overhead/high net office. Net to an owner/operator before loan payment > 51%. Averaging (66) new pts/mos. Associate run office. (30) years of Goodwill. Patients: Cash/PPO and small amount of Denti-Cal. Refers out diff Endo & O.S., Ortho, Pedo, Perio, & Implant Placement. Growth opportunity by keeping specialty work in house & working a 5th day. Could easily do \$1 Million+/yr. Excellent advertising campaign in place. Seller to concentrate on his main practice & have a life. **[NEW]**

D&M SERVICES

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- Practice & Equipment Financing
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- Locate & Negotiate Dental Lease Space
- Pre-Sale Planning

WOODLAND HILLS ORTHO/PEDO – (4) op Ortho/Pedo plus (1) day/wk G.P.. Located on the 1st floor, end cap, with street frontage, exposure, & visibility. CASH/PPO/Denti-Cal. 2021 collect. \$369K+. Digital X-Rays & new Pano. Seller retiring but willing to stay to do Ortho, Pedo, and/or Mentor. **[PENDING]**

EXISTING BUILT OUT AND PLUMBED DENTAL OFFICE SPACES FOR LEASE - Are you looking to start from scratch, or to open up a second office? Or Maybe you wish to move your existing office to a better location? D&M has multiple built out and plumbed dental office spaces for lease located in the following areas: Anaheim Hills, Bakersfield, Brea, Burbank, Canoga Park, Fallbrook, Garden Grove, Downey, La Habra, Mission Hills, Northridge, No. Hollywood, Orange, Palm Desert, Reseda, San Fernando, Santa Ana, Sylmar, Tarzana, Tustin, West Hills, Whittier and Woodland Hills. In addition, we conduct customized space and building searches. **[NEW]**

ORANGE COUNTY

LAGUNA HILLS – (4) op computerized G.P. located in a Shopping Center with Excellent Exposure/Visibility/Signage & Parking. Fwy. convenient. Cash/Ins/PPO patient base. (25) years of Goodwill. Annual Gross Collections of (\$870K+). Newer Eqt., Eagle Soft software, Digital X-rays, & Laser equipped. Seller is retiring but will assist with a transition. **[SOLD]**

LAKE FOREST – (4) op comput. G.P. Store front location w exposure/visibility/signage. Cash/Ins/PPO/Denti-Cal patients. Annual Gross Collects. \$500K to \$600K. Eaglesoft s/w, CBCT, Itero Scanner, Digital x-rays & the practice is chartless. (9+) years of Goodwill w a low overhead/high net. Refers out most Endo, O.S., Perio & Ortho. Seller is retiring & moving, but will assist with a short transition. **[SOLD]**

MADERA COUNTY

Room for Your Madera County Practice Listing.

RIVERSIDE COUNTY

Room for Your Riverside County Practice Listing.

SAN BERNARDINO COUNTY

HIGHLAND – (4) op comput G.P. located on a main thoroughfare, in a shop ctr, end cap, with exposure, visibility, signage & parking. 2021 Gross Collections of \$660K+ on a (4) day wk. Cash/PPO/Denti-Cal pts. No HMO. (18) yrs of Goodwill. Digital X-Rays, Newer CBCT, Laser, & Digital Scanner. Assignable sweet heart Lease in place.

SAN DIEGO COUNTY

CLAIREMONT (N. SAN DIEGO COUNTY) – (3) op comput. G.P. located in a smaller prof. bldg. on a main thoroughfare. Cash/PPO pts. No HMO, No Denti-cal, No Nights & No weekends. Annual Gross Collect \$200K+ p.t. Remodeled office, digital x-rays, new compressor & vacuum, & newer eqt. Seller refers out all Specialty work and does no advertising. **[PENDING]**

SAN LUIS OBISPO COUNTY

Room for Your San Luis Obispo County Practice Listing.

VENTURA COUNTY

THOUSAND OAKS/NEWBURY PARK - (3) Op comput G.P. located in a shop ctr with exposure, visibility, & signage. Spic-n-Span Clean, Pride of Ownership, with newer eqt. Cash/Ins/PPO pts. No HMO & No Dentical. 2021 Gross Collect \$585K+ on an easy 3½ day wk. (7) Days of Hygiene/wk. Eaglesoft Software, Digital X-Rays, & Chartless. (40) years of Goodwill. Seller moving out of state, but will assist with a short transition. **[SOLD]**

UPCOMING PRACTICES FOR SALE

Carlsbad, Carson, Central Coast, Corona, Cypress, Hawthorne, Kern County, Los Angeles, Norwalk, Oxnard, Pasadena, Riverside, Santa Barbara, Tarzana, Thousand Oaks, Valencia, Ventura, Van Nuys, Westlake Village, West Hills, West L.A., Whittier & Yorba Linda

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FOR SALE Dental Equipment in Santa Barbara - CEREC BlueCam Acquisition Unit and MCXL Mill - \$9,995/pair. darren@integritypracticesales.com (855) 337-4337

Palo Alto - \$780,000 - Endo office, 4ops/2,000 sqft. 2022 gross \$992k+, net \$573k+ Dr. Rishi Salwan (888)8022340 DRE#02085289

FRESNO: Reduced Price – Located on desirable professional corridor. ~1,200 sf w/5 Ops. Reduced \$135k (JN-1375) WPS/800-641-4179

Close to Mt. Shasta Skipark - Nice, open, bright office with four ops, 1mil GR on 4 days/week. Practice is fee for service, refers out molar endo, 3rds, ortho, some implants. Good specialists and study club in the area. 30 minute drive to Mt. Shasta skipark and plenty of hiking, mountain biking, fishing, lakes. Good schools and community for your family. Contact forsale@superkevstudios.com or 530-925-5900.

GREATER LAKE TAHOE AREA GP FOR SALE - 6 Ops, 40 + Yrs. Goodwill, 3,460 Sq. Ft., Paperless, Digital, Beautiful Location! GR \$852K. HSDPT- Jay Harter 916-812-0500 - #CA3594 <https://dentalpracticetransitions.henryschein.com/listing/ca3594/>

Ultrasonic unit, Sybron Analytic Mini Endo. doc@ingersoldds.com

EUREKA: Fee-for-Service, out-of-network – located on busy intersection. ~1,100 sf w/4 Ops. \$295k (FG-1490) WPS/800-641-4179

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GLENN CO: 35 yrs of goodwill. 2022 collections >\$800k. ~2,200 sf w/5 Ops + 1 add'l. Reduced \$349k – Real Estate Also Available (GN-1457) WPS/800-641-4179

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ENCINO - (5) Op Fully Equipped Turnkey Dental Office (no pts.). Located in an upscale Prof. Bldg. Easy freeway access. Priced to sell! D&M (818) 591.1401

Dental practice for sale Whittier/Montebello area built in 2017 in great location, lots of walk-in cash & PPO patients with great sale production. Office amenities come with fully plumbed turn-key ready, 1600 sq ft, 5 opt, 1 xray, 1 pano, 2 sided lab, 2 restrooms, 1 tc room, 1 Dr's office, 1 emp. lounge, large waiting room. looking to sell fast, please call for any gross figures @ 951-544-7220 or email to anamgamadds@yahoo.com

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SONOMA: Fee-for-Service, Out-of-Network practice w/ state-of-art equipment. ~2,000 sf w/4 Ops \$388k (CG-1521) WPS/800-641-4179

Dublin - \$2,000,000 - Grossing over \$2.8MIL. 5ops/1,750sqft. Lots of new equipment! Dr. Rishi Salwan (888)8022340 DRE#02085289

DENTAL BOARD OF CALIFORNIA ALLOWS HALF OF REQUIRED CE UNITS FOR LICENSE RENEWAL IN HOME STUDY. PDS offers home study courses text 909-933-9076.

SACRAMENTO: Desirable neighborhood surrounded by new growth & development. ~1,625 sf w/5 Ops. Reduced Price \$495k (EG-1508) WPS/800-641-4179

NAPA COUNTY GP FOR SALE - 7 Ops, 30+ Yrs. Goodwill, Paperless, Dentrix PMS, Digital. GR \$906K HSDPT- Gina Miller 707-391-7048 - #CA3541 <https://dentalpracticetransitions.henryschein.com/listing/ca3541/>

NORTH BAY SF AREA, CA - 2 location ORAL SURGERY opportunity. Great equipment and technology. Rev \$1.5M www.ddsmatch.com 855-546-0044

4-unit Dental Bldg. For Sale - Woodland Hills (\$4.2m & Seller financing) owner/user rental income & desirable dental practice location. Has 1 vacant former dental unit (1,501 rsf) & 3 other leased units. Stunning curb appeal, appreciation from massive area growth. Call Christian Hayes, SVN-Rich Investment RE at 818.324.5386 DRE CA #01115674

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FOR SALE Dental Equipment in Santa Maria - PreXion 3D Elite CBCT X-ray - \$10,995. darren@integritypracticesales.com (855) 337-4337

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*~ Katherine L., DDS
Lake Forest, CA*

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Los Angeles County

Diamond Bar: Collections ~ \$849K

- Long term pt base. All Cash/ PPO
- Doctor does mostly GP works w/ hygienist.
- Doctor sees 8-10 pts/day.
- Professional suite. 6 eq.ops.

Los Angeles: New Listing!

- Strip mall off freeway junction 710 & 60.
- Collects ~ \$25K/month or ~ \$300K/yr
- Office opens ~ 6 days/month.
- 3 ep.ops. New equipment. Fair rent.

Panorama City: New Listing!

- Grossed ~ \$365K on 2 days/wk
- ~ 55% FFS/PPO & ~45% Denti-Cal
- Lots of outside referrals.
- 4 eq.ops. ~ 1,200 sq.ft. Fair Rent.

Van Nuys: New Listing!

- High production part time practice.
- Collects ~ \$600K on 3.5 days/wk.
- ~50% FFS/PPO & ~ 50% Denti-Cal.
- Strip mall. 3 eq.ops.
- Easy patient flow. 10-15 pts/day.

Whittier: New Listing!

- Stable practice & consistent income.
- **2023 Projections ~ \$520K.**
- Mostly PPO/FFS. 3 ep.ops.
- Seller semi-retires. Lots of outside referrals.
- Equipment includes iTero 5D

Riverside County:

San Jacinto - Grossed ~ \$1.58 Million

- Seller retires. 25+ yrs goodwill.
- Stable production for many years.
- Prominent retail ctr. Reasonable rent
- 4 eq. ops. + 1 add'l plumbed.
- Mix of Denti-Cal & PPO/Cash pt.
- All GP works & no specialties.

Ventura County

Ventura - Collections ~ \$780K.

- Mixed of insurances - mostly PPO.
- Turn key dental practice.
- Corner lot. Front street location.
- Across from large shopping plazas.
- High tech and beautiful practice.
- 5 ops. ~ 2,388 sq.ft. Reasonable Rent.

Dental Practice Wanted

We have buyers looking for practices in:

Northern CA - Bay Area

LA County: LA, Inglewood, San Fernando Valley, Santa Monica, Covina and etc...

Orange County: Upland, Irvine, Santa Ana, Yorba Linda and etc...

Orange County

Anaheim - Reduced Pricing!

- **Asking (~~\$175K~~) \$132,500!**
- Starter practice with bonus of pts.
- Strip mall: 3 eq. ops. + 2 plumbed
- Nice staff. Fair Rent. Low overhead.

Garden Grove: Collections ~ \$380K

- Large shopping plaza at the corner of Garden Grove & Westminster.
- Mixed insurances: ~30% PPO, ~30% Denti-Cal, ~20% HMO/Cap, ~20% Others.
- 3 eq.ops. Equipment includes CT Scan.

Newport Beach: Grosses \$500 - \$550K

- Prominent professional suite across from one of the largest shopping centers.
- Beautiful & classy practice
- ~2,500 sq.ft., rent ~\$10,500/month

Orange: Equipment and Leasehold.

- In large shopping plaza in Orange.
- 3 eq.ops. Rent ~ \$5,700/month.

Westminster - Collections ~ \$773K

- Located in a large shopping plaza in Westminster, close to Fountain Valley.
- Mostly PPO/Denti-Cal.
- 4 eq.ops. ~ 1,200 sq.ft.

Central California

Fresno - Collects ~ \$300-350K

- ~ 70% HMO, ~30% FFS/Cash
- Capitation check pays rent.
- Just renovated. New Equipment.
- 3 eq. ops. ~ 1,150 sq.ft.

Northern California

Daly City - Collections ~ \$300K

- Seller retires. Mostly PPO/Cash
- 4 equipped ops. Reasonable rent
- Single standing bldg. on main street.

Dublin: Collections ~ \$1+ Million

- **General and Orthodontics**
- Seller retires. 15+ years goodwill.
- Large shopping plaza close to freeway.
- 4 equipped ops. ~ 1,350 sq.ft.
- ~65% FFS/PPO, ~35% HMO/Cap

Fremont - Grosses ~ \$645K

- Large retail ctr. - close to Fremont Hub.
- 4 equipped ops. Fair rent value.
- ~ 50% Denti-Cal; ~50% Cash/others
- Runs with 1 Doctor + 3 staff

Milpitas - New Listing!

- **Office collects ~ \$490 - \$500K.**
- Office has 25+ yrs of goodwill & stable collection numbers.
- Mostly PPO/Cash. No Denti-Cal.
- Strip mall: 3 eq. ops + 1 plumbed.
- Multi-specialty practice.

Northern California

Sacramento - Reduced Pricing!

- **Asking (~~\$90K~~) \$70K!**
- Strip mall off Highway - 99
- 3 equipped ops. + 1 plumbed.
- Production ~ \$200K/yr.
- Part time practice. Low overhead.

Sacramento - Reduced Pricing!

- **Asking (~~\$150K~~) \$120K!**
- Collections ~ \$195K-215K/yr
- Between Highway 99 & Freeway 5
- Shopping Plaza.
- 2 eq. ops + 1 plumbed
- ~85% DentiCal & 15% FFS/PPO.

San Jose: Practice & Real Estate

- **Collections ~ \$800K**
- ~80% FFS/PPO and ~20% HMO/Cap.
- Cap check ~\$2k/month.
- Practice opens 3 days/wk.
- 4 eq. ops., ~1,000 sq.ft.
- Real estate - open air & prominent professional suite within walking distance from strip malls.

San Jose - Grosses ~ \$310K

- Seller retires. Low overhead.
- Opens 3 days/wk. Mostly PPO/Cash
- 3 equipped operatories. Low Rent.
- A Spanish speaking doctor will be at an advantage at this office.

San Jose - 2 practices for sale

- Office #1 - Collections ~\$400K
- Retail Center - 5 ops. Rent ~\$4,800
- Office #2 - Collections ~\$590K
- Retail Center - 5 ops. Rent ~\$8,300
- Both are ~50% Denti-Cal; ~50% Others
- Close to East San Jose & Vietnam town.

San Rafael - Grossed ~ \$600K

- Mostly PPO/FFS. Opens 4 days/wk
- Family practice & quality dentistry
- Good hygiene/ recall program.
- Fair Rent. 3 eq. ops.
- **Seller willing to negotiate price!**

Stockton - Practice & Real Estate

- **Collections ~ \$865K.**
- High profit margin.
- Doctor retires & selling practice with 15+ yrs goodwill. 3 eq. ops.
- ~60% DentiCal, ~40% PPO/others.
- Single standing bldg. w/parking lot.

Sunnyvale: Practice & Real Estate

- **Collections ~\$900K - \$950K**
- Stable & consistent income.
- Office accepts PPO/Cap/HMO & others.
- 2 - 3 doctor days/wk
- Prominent professional suite.
- 4 eq. ops. ~1,200 sq.ft.
- Golden opportunity to buy practice & real estate in the Silicon Valley!

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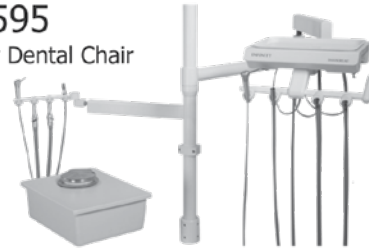
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Whittier. New Listing! Seller retires. 2023 projections ~ \$520K. Mostly FFS/PPO. 3 eq.ops. Right off highway - 72. Refers out wisdom teeth ext, braces, endo and perio. Call Loc Pham, BRE#0187578. (714) 550 -7494. <https://LCFpracticesales.com>

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MOUNTAIN VIEW Ortho: Ortho practice w/ stellar reputation - streamlined for efficiency. ~1,500 sf w/4 Ops. \$510k (DG-1502) WPS/800-641-4179

ORTHO PRACTICE - NORTH SACRAMENTO VALLEY'S CHICO Purposely throttled down to 3-days per week. Collections in 2022 totaled \$620,000 with 140 starts. Full Price \$150,000. To learn more, go to www.PPSsellsDDS.com.

OAKLAND/MONTCLAIR GP FOR SALE - 6 Ops, Modern Office, Cutting-Edge Technology, Established Goodwill. GR \$1.3M HSDPT - Nicole Lena 925-989-8118 - #CA3560 <http://dentalpracticetransitions.henryschein.com/listing/CA3560/>

Retiring Seller, Dental practice for sale in La Quinta, CA 92253. 6 eq. op., 1 not eq. laquintadentalpractice@gmail.com

BAKERSFIELD #30 - (4) op comput G.P. Cash/PPO. Collect. \$525K to \$550K/yr. on a (3) day week. Digital x-rays. Seller retiring. D&M (818) 591.1401

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WALNUT CREEK Ortho: Ortho Practice in enviable, prime location w/ proven success. ~1,050 sf w/5 Ops Reduced \$448k (BG-1501) WPS/800-641-4179

REDWOOD CITY GP FOR SALE - 6 Ops, 39 + Yrs. Goodwill, 2,000 Sq. Ft., Digital, Dentrux PMS, Great Location! Gr \$2.6M. HSDPT - Nicole Lena 925-989-8118 - #CA3598 <http://dentalpracticetransitions.henryschein.com/listing/CA3598/>

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FOR SALE San Francisco General Practice \$569,000: Lucrative practice in prime location. Tremendous growth in 2023! info@integritypracticesales.com (855) 337-4337

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\$1.5 Million Revenue, \$660K EBITDA, Fee for Service General Dentistry Practice in Davis, California. The owner is willing to work back up to several years. Contact Allen@Ahcteam.com

Free Retirement Plan Feasibility Study with every incorporation. Attorney Robert W. Olson, Jr., 805.963.1120, www.transdental.com.

Hanford – listing Practice with Real Estate, great treatment rooms, room for more. Stand Alone building. Great parking. Dentist (818) 522-9123 Sold

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Legal Tip: Does it matter whether the sale closes this or next year? Attorney Robert W. Olson, Jr., 805.963.1120, www.transdental.com.

SAN FRANCISCO: Practice collected over \$655k in 2022! ~972 sf w/3 Ops + 1 add'l. Reduced \$338k - Real Estate Also Available (AG-1135) WPS/800-641-4179

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San Carlos - \$850,000 - Endodontics office searching for an endodontist. 2022 gross \$1.14mil+. Seller is a diplomate of the American Board of Endodontists. Dr. Rishi Salwan (888)8022340 DRE#02085289

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- Dr. Kim

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**INTEGRITY
PRACTICE SALES**

SAN DIEGO, ORANGE COUNTY, INLAND EMPIRE & LOS ANGELES

NEW! Lawndale | \$850,000 | 8 ops | 10133 "Dental Mansion" with cottage rent! Turnkey leasehold with charts! 4,000 SF, stunning buildout, great views, located at a major 8-way intersection with HIGH visibility! Call Eddie (310) 595-0203

Los Angeles | \$525,000 | 4 ops | #10127 Very scalable and rapidly growing start-up w/15 total potential ops in the heart of Downtown LA! Incredibly modern, advanced dental technology with 5,500SF offering plenty of room for expansion. Call Ken (805) 338-5850

SOLD By Tim Miller: Garden Grove | \$620,000

Ladera Ranch | \$390,000 | 7 ops | #10131 Great option as a satellite office or standalone practice. Paperless system, seven operatories, elegant upgrades, and thoughtful design. Bustling commercial area ensures a steady flow of potential patients! Call Tim (714) 272-8404

Chula Vista | \$920,000 | 5+ ops | #10118 Lucrative and 25-year established General Practice is primarily Denti-Cal w/a modern office layout, experienced staff, and excellent visibility in a prime location. Call Tim (714) 272-8404

San Diego Ortho | \$284,000 | 4+ops #10125 TOP RATED Boutique Ortho Practice in affluent neighborhood with 26 years of goodwill. With \$455k in 2022 revenue, this one is a steal! Call Tim (714) 272-8404

Northridge | \$2,995,000 | 11 ops | #10117 Exceptional 3,800 sq. ft. incredibly scalable, high-volume Multi-Specialty practice! Strategic corner location in a modern high-vis medical building with stunning buildout and state-of-the-art facilities. Call Ken (805) 338-5850

SOLD by Eddie Delshad, DDS: West Hollywood | \$335,000

SOLD by Ken Skeate: Thousand Oaks | \$459,000

SOLD by Al Galvis: Tarzana | \$765,500

IN ESCROW! Anaheim | \$195,000 +\$495,000 RE | 6 ops | #10092 FAST-START GP with Real Estate! Hundreds of active patients, great jumpstart opp. in a bustling city! Call Tim (714) 272-8404

SOLD by Ken Skeate: Los Angeles | \$379,000

SOLD by Tim Miller: La Jolla | \$649,000

IN ESCROW! Lakewood | \$180,000 | 5 ops | #10141 Established General Dentistry Practice in vibrant and diverse neighborhood. 5 equipped ops + 2 additional plumbed, 1,800 square feet. Strategically located on busy corner in prominent shopping center. Call Ken (805) 338-5850

SOLD by Ken Skeate: Simi Valley | \$399,000

Chino Hills | \$160,789 | 3+ ops | #10066 FAST-START/MERGER in a magnificent newly built-out space! New Dansereau chairs, Infinity delivery systems, Belmont intraoral x-rays among others! Call Ken (805) 338-5850

SOLD by Ken Skeate: West Hollywood | \$800,000

Beverly Hills | \$549,000 | 4 ops | #10100 Located in a PREMIER medical building with sweeping views of the city, patients happily travel from all over to visit! Call Eddie (310) 595-0203

SOLD by Eddie Delshad, DDS: Encino | \$349,000

IN ESCROW! Santa Monica | \$500,000 | ops | #10101 Fast-start opportunity available at this 46-year est. GP with high-end buildout located on Santa Monica Blvd. 475-525 active patient charts, ALL FEE-FOR-SERVICE! Call Eddie (310) 595-020

SOLD by Eddie Delshad, DDS: Culver City | \$126,000

SOLD by Al Galvis: Santa Monica | \$702,000

La Quinta | \$170,000 | 4 ops | #10093 Phenomenally located fast-start GP in the stunning resort city of La Quinta! The practice is profitable, but most of the value is in the location, patient base, build-out, and equipment. Call Tim (714) 272-8404

SOLD by Ken Skeate: Los Angeles | \$265,000

IN ESCROW! Los Angeles | \$145,000 | 4 ops | #10106 Westside GP with excellent growth potential! Wilshire Blvd. west of the 405 in a beautifully remodeled building. Equipped for Restorative, Implant Surgery, and Endo. Call Ken (805) 338-5850

SOLD by Ken Skeate: Oxnard | \$395,000

Agoura Hills \$150,000 Fast Start -or- \$210,000 with patients | 4+ ops | #05906 Unique opportunity at this beautiful and contemporary office in upscale area! Impeccable office has modern technologies and high-end finishes throughout. Call Ken (805) 338-5850

SOLD by Al Galvis: Glendale | \$175,000

Mar Vista Live/Work | \$335,000 | 4 ops | #10114 Paperless GP in laid back neighborhood with unique Live/Work space. Easy-to-access location with private and street parking. Call Ken (805) 338-5850.

Palm Springs | \$240,000 | 4+ ops | #09904 Practice in style at open-concept 40-year established high-vis office! set up for all phases of dentistry w/room to grow. Call Tim (714) 272-8404

Larchmont | \$250,000 | 4+ ops | #10102 Fantastic FAST-START opportunity in the prestigious Larchmont Village neighborhood of LA. Located in a unique and impeccably maintained building! Call Eddie (310) 595-0203

SOLD by Al Galvis: Chatsworth | \$269,900

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SAN DIEGO, ORANGE COUNTY, INLAND EMPIRE & LOS ANGELES CONT.

IN ESCROW! Lancaster | \$380,000 | 7 ops | #10111 Thriving GP in great location off freeway in popular retail plaza w/great signage! Equipped w/Galileos CBCT, CEREC in 2,400SF. Located in the High Desert just 60 miles from LA! Call Al (818) 298-9770

Rancho Cucamonga Pediatric | \$1,085,000 | ops | #10113 Very scalable, 20-yr est. Pediatric Practice in newly built facility with modern, state-of-the-art amenities. Advanced equipment incl. LightScaple soft tissue laser, iTero Element scanner, Vatech CBCT, Kavo Nomad. Call Ken (805) 338-5850

VENTURA & SANTA BARBARA

SOLD by Darren Hulstine: Santa Maria Ortho | \$470,000

Santa Maria | \$647,000 | 4 ops | #10124 Established GP with a boutique feel offers spa-like amenities to patients in a cheerful, comfortable environment! Earn a typical dentist's income on just 2-3 days per week! Call Darren (805) 878-0633

SOLD! by Darren Hulstine: Santa Maria | \$765,000

Santa Barbara | \$74,995 OBO | 3+ ops | #09988 DISTRESS SALE! Recently thriving practice is now non-functional and in need of a new dentist! Modern office with custom build-out is in a prestigious location near beach, shops, and restaurants. Their loss is TRULY your gain! Call Darren (805) 878-0633

SOLD by Ken Skeate: Ojai | \$375,000

SOLD by Darren Hulstine: Santa Maria | \$1,135,000

Santa Barbara County | \$439,000 | 3 ops | #10004 Imagine yourself practicing in this laid-back beach town just a half mile from one of the most beautiful beaches in the world! Call Darren (805) 878-0633

SOLD by Darren Hulstine: Santa Barbara + RE | \$3,555,000

Santa Maria | \$180,000 | 3 ops | #09938 19 years goodwill at modest GP in fast-growing city. Lease is month-to-month so you stay and can practice here, or merge with your local office. Call Darren (805) 878-0633

Santa Maria Real Estate Turnkey | \$750,000 | 7 ops | #10109 Real estate, tenant improvements, and equipment are all included! Just move in, order supplies and you're in business! Call Darren (805) 878-0633

IN ESCROW! Oxnard | \$195,000 + \$950,000 RE | 5 ops | #10139 Charming GP in picturesque Downtown. Historic building has been a dental landmark since 1905! High volume of foot traffic, beautiful custom decor, 2,600 SF, with state-of-the-art technology. Call Ken (805) 338-5850



**INTEGRITY
PRACTICE SALES**

BAY AREA, SAN LUIS OBISPO & MONTEREY COUNTY

NEW! San Luis Obispo | For Sale -OR- For Lease | \$2,550,000 / \$30.25/SF | 11 ops | #10136 Available January 2024. 4,333 SF office in medical building near 101 Freeway. Newly remodeled with an option to purchase within 3-5 years. Call Darren (805) 878-0633

NEW! San Luis Obispo | \$419,000 | 3 ops | #10138 Very modern GP originally established in 1965! Must be seen to fully appreciate. Coveted downtown spot, freestanding building, new Adec chairs/units/lights Call Darren (805) 878-0633

King City Real Estate Lease or Purchase | #10132 Investment Opportunity in Monterey County! Visually appealing freestanding building with 2 units - 8-op dental office and fully renovated office/medical suite. Call Scott (650) 374-9383

Santa Cruz Perio + Real Estate | \$340,000 + \$800,000 | 4 ops | #10072 Own a literal piece of paradise with this phenomenally profitable Periodontic Practice set on an idyllic property. Call Scott (650) 374-9383

Central Coast | \$150,000 | 3 ops | #02910 Fully fee-for-service GP with relaxed schedule located in busy shopping center near 101 with well-known anchor tenants. Space to add 4th or even a 5th operatory! Call Darren (805) 878-0633

Watsonville + Real Estate | \$100,000 + \$495,000 | 4 ops | #10073 Own a piece of real estate in Santa Cruz County! There are 47 years of invaluable goodwill and tons of room for growth at this very well-location General Practice. Call Scott (650) 374-9383

San Francisco | \$150,000 | 4 ops | #10059 Work just 2 days per week and take home nearly \$200k annually. Practice is priced to sell fast, and time is of the essence so please call today with your best offers! Call José (925) 382-9525

SOLD by José: Pleasant Hill | \$550,000

SOLD by Scott Taylor: San Jose | \$1,700,000

Hayward | \$150,000 | 4 ops | #09970 21-year General Practice with a solid reputation for quality dental care. It's located in a busy retail center with popular anchor stores near university and downtown. Call José (925) 382-9525

SOLD by Scott Taylor: Monterey | \$1,350,000

SOLD by Nelson Reynolds: Newark | \$395,000

NEW! Carmel | \$790,000 | 6 ops | #10140 Two General Practices operating under the same roof collecting over \$1M annually. Modern equipment, 40+ years goodwill, and an outstanding reputation. Call Scott (650) 374-9383

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**INTEGRITY
PRACTICE SALES**

BAY AREA, SAN LUIS OBISPO & MONTEREY COUNTY

SOLD by Scott Taylor: Antioch | \$550,000

Santa Cruz | \$499,000 | 4 ops | #10065 Top-notch General Practice was recently rebuilt and is ready to impress! Large un-obstructed windows, vaulted ceilings, and exposed wood beams. This practice boasts 5-star reviews and is just steps from Monterey Bay. Call Scott (650) 374-9383

SOLD by Scott Taylor: Oakland | \$399,000

San Francisco | \$440,000 | 3 ops | #10091 One-of-a-kind boutique-style 4-operator General Dentistry Practice in a HOT neighborhood! This state-of-the-art office is unlike any dental office you have seen! Call Nelson (510) 501-1959

NEW! Santa Cruz | \$845,000 | 5 ops | #10142 Top-tier General Practice in fabulous neighborhood. Fee-for-service model. Very comfortable work schedule with a focus on restorative and aesthetic dentistry. Cutting-edge technology and a steady stream of new patients. Transition plan already in place! Call Scott (650) 374-9383

NEW! San Francisco | \$569,000 | 3 ops | #10143 Very lucrative GP in vibrant SF neighborhood. 3 ops + 2 additional plumbed. Tremendous goodwill service generations of families. 2023 in on track to far exceed 2022 revenue! Call Nelson (510) 501-1959

CENTRAL VALLEY, SACRAMENTO, & NORTHERN CALIFORNIA

Dinuba + RE | \$525,000 + \$420,000 | 5 ops | #10120 Thriving and profitable paperless GP, with significant growth potential! Collected nearly \$1M in 2022. Beautiful freestanding dental building, easy access and ample parking. Call José (925) 382-9525

Fresno + RE | \$425,000 + \$265,000 | 4 ops | #10121 Well-established GP located on a prominent thoroughfare w/good exposure to vehicle and pedestrian traffic. With its proximity to Highway 41 and Highway 99, patients from both within and outside of Fresno can conveniently reach the dental office. Call José (925) 382-9525

Sanger + RE | \$320,000 + \$150,000 | 3 ops | #10122 Modest GP in charming fairy-tale like setting on track to collect over \$500k this year. Prime corner location in picturesque tight-knit community just 13 miles from Fresno. Call José (925) 382-9525

SOLD by José: Bakersfield | \$1,202,000

SOLD by José: Bakersfield | \$995,000

Fresno + Real Estate | \$280,000 + \$849,000 | 5 ops | #10017 Pristine office ideally located off Highway 41 in beautiful neighborhood. Excellent word-of-mouth and tons of opportunity! Call José (925) 382-9525

Tulare County + Real Estate | \$300,000 + \$566,000 | 3 ops | #09916 Fast-start opportunity in centrally located dental office. Downtown near City Hall this 3-operator office can easily be converted to 6! Call José (925) 382-9525

SOLD by José: Visalia + Real Estate | \$1,836,525

SOLD by Nelson Reynolds: Modesto | \$535,000

Porterville | \$300,000 | 6 ops | #10067 Popular shopping plaza location, this 2,700 sq.ft. office has many quick opportunities for serious growth! Call José (925) 382-9525

Jackson + Real Estate | \$275,000 + \$667,000 | 5 ops | #10075 This is quintessential small-town America! 30 years of goodwill and situated in a beautiful freestanding building w/ potential for 8 ops! Call Nelson (510) 501-1959

SOLD by José: Delano | \$1,200,000

IN ESCROW! Visalia + Real Estate | \$350,000 + \$700,000 | 6 ops | #10104 Associate-run, bread-and-butter Pediatric Dentistry Practice. Collected \$585k in 2022. Located in a vibrant and active part of town! Call José (925) 382-9525

Fresno | \$340,000 | 5 ops | #09987 Family practice has w/5-star reviews located in a charming office complex surrounded by nature just off the Yosemite Freeway. Call José (925) 382-9525

Bakersfield Prosthodontic | \$320,000 | 4+ ops | #10107 Thriving Dental Practice with unique specialties and enormous potential! Fully fee-for-service and plenty of room for general dentistry or other specialties! Call José (925) 382-9525

SOLD by José: Clovis | \$779,000

Sebastopol | \$245,000 | 4 ops | #10023 Highly rated GP with 71 years of goodwill, paperless charts & state-of-the-art tech. in an ideal location. Call Nelson (510) 501-1959

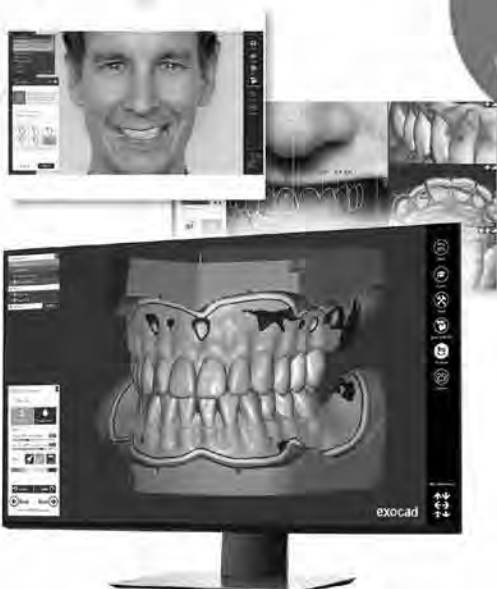
Bakersfield + RE | \$650,000 + \$800,000 | 6 ops | #10119 Established GP w/strong reputation, modern office, CBCT, and loyal patient base. Prime location near downtown! Call José (925) 382-9525

IN ESCROW! Fresno | \$325,000 | 5+ops | #10110 Well-established practice with a loyal 2,000+ patient base. Room to expand, amazing staff, and a phenomenal location off Yosemite Freeway and across from Hospital! Call Jose (925) 382-9525

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Orthodontic Practice for Sale: A well-established Orthodontic Practice in the San Joaquin Vally. Great location with little competition. Collected \$650K and \$675K in 2021 and 2022 respectively on a relaxed 3 days week. Account receivables of \$300K-400K. New server, computers and upgraded digital Ceph/Pano. Great Team. Offered at \$600K, call (510)882-6655 for a Non-disclosure agreement.

SALINAS GP FOR SALE - 4 Ops, 39+ Yrs. Goodwill, Advanced Technology, Digital, 1,446Sq. Ft. GR\$618K. HSDPT-Gina Miller 707-391-7048 - #CA3543 <https://dentalpracticetransitions.henryschein.com/listing/ca3543/>



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I believe Dr. Maddox is the best lawyer! I've been working with him for more than 10 years. He is very reliable, quick and honest. I believe that he is the best in his profession because he has extensive knowledge regarding both the law and dental aspects of the transactions, which means he can understand the reality of what you are going through. He always looks out for the best interest of his clients. He will defend and protect you like no other.

Hendrick Gonzalez, DDS - 9/25/18

I have used Lee's advice over the last 30 years, starting with reviewing my multiple office leases, associate agreements and finally with establishing a successful partnership agreement. Lee's advice is always fair and I respect his view of creating a "win-win" formula. I have and will continue to recommend his professional advice to all my dental colleagues!

Ari Rosenblatt, DDS, DMD

Dr. Maddox is a consummate professional. From our first discussion, I had the feeling that he was prepared for anything. He mentioned that every transaction is unique and will have its own twists and turns. He emphasized that the sales contract will address most if not all of these unpredictable events. Our sale went sideways at the 11th hour. Lee talked me off the ledge and was able to restructure the deal (at no additional cost) and eventually closed. I would recommend Dr. Maddox's services to anyone in the position of buying or selling a practice.

Dr. Jeff Javelet



A. Lee Maddox, DDS, Esq.

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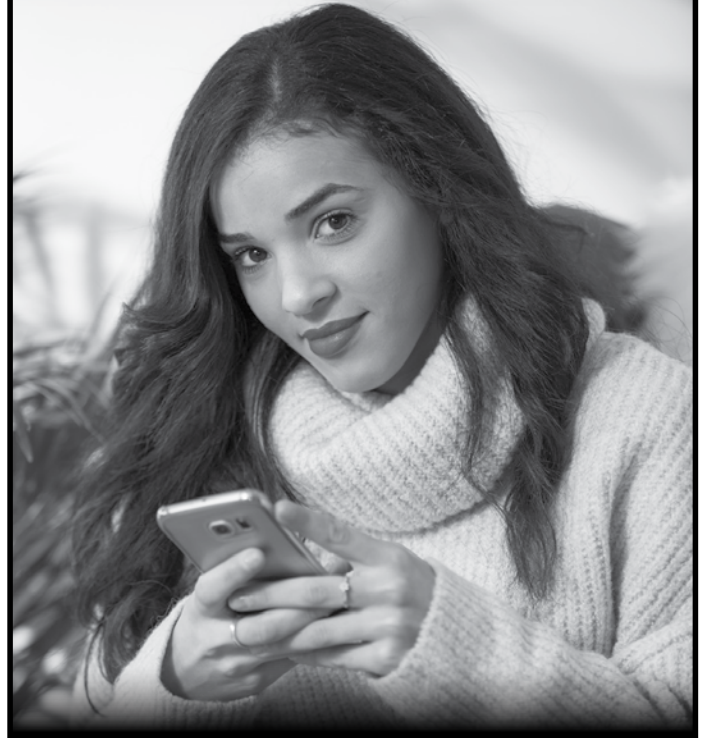
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NORTHERN CALIFORNIA

ALAMEDA - Beautiful Alameda Practice with over 34 years of Goodwill. 3 Ops with room to add 1. Located in 1,300 sq. ft. 2022 Revenue of \$755,000 on a 4 day work week. #CA3454- Nicole Lena - 925-989-8118

CA FOOTHILLS & GREATER SONORA AREA - \$2M+ 2022 Production GP Practice and High-End Real Estate Opportunity in desirable CA Foothills community, 9 Ops, Dentrrix, Digital Conebeam and CAD/CAM #CA3571-Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3571/>

CA FOOTHILLS AUBURN/GRASS VALLEY AREA - Best Bargain GP producing over \$1M and will sell at under 43% of last year's collections; 7 possible Ops in growing community. #CA3498- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3498/>

CHICO/PARADISE AREA - High-end GP in highly-desirable area, 7 Ops, Dentrrix, Cone Beam \$1.2M 2022 Collections. #CA3465- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3465/>

CUPERTINO - GP in Silicon Valley, Great location. 3 OP, 1,400 sq. ft, leased space. 2022 GR \$374K. Great start-up satellite office awaiting expansion and growth. Paperless and Digital. Seller retiring. #CA3424 - Gina Miller - 707-391-7048 <https://dentalpracticetransitions.henryschein.com/listing/ca3424/>

ELK GROVE/S. SACRAMENTO AREA ORTHO - Sacramento Metro Ortho Specialty with 20+ Years Goodwill, High Demand Area, 2021 Gross Receipts \$724K #CA3250- Jay Harter 916-812-0500

GREATER LAKE TAHOE AREA - Rural lifestyle GP practice away from the city in outstanding and growing resort community. 37+ years of Goodwill in approximate 1,586 SF w/4 Ops. 2021 Collections \$827K and 2022 Collections \$895,506 on 32 hours/week. #CA1715- Jay Harter 916-812-0500 <http://dentalpracticetransitions.henryschein.com/listing/CA1715/>

GREATER LAKE TAHOE AREA - NEW LISTING - Great Price for 6 Op beautiful Tahoe GP practice at \$984K Production in 2022. #CA3594- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3594/>

GREATER LAKE TAHOE & TRUCKEE AREA - NEW LISTING - \$1M+ 2022 Collections GP Practice in Lake Tahoe surrounding area, 4 Ops, Dentrrix, Dexis, Seller to work back up to 5 years. #CA3629- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3629/>

GREATER PLEASANTON - Affordable GP on a high-profile Pleasanton area, 4 total Ops, Dentrrix, \$486K GR in 2022. #CA3478- Jay Harter 916-812-0500 <http://dentalpracticetransitions.henryschein.com/listing/CA3478/>

GREATER SACRAMENTO METRO AREA - High-end Peds Specialty in highly-desirable area, 7 Ops, Dentrrix, Digital Pano & Sensors, \$766K 2022 Collections. #CA3505- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3505/>

GREATER SACRAMENTO METRO AREA - Rare Ortho Specialty Opportunity in highly-desirable socio-economic community, 7 Ops, Dolphin software, \$927K GR in 2022, RE may be available. #CA3450- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3450/>

GREATER AUBURN & NORTHERN CA FOOTHILLS AREA - Back on the Market and Asking Price reduced by over \$100K! Outstanding GP practice in a highly desirable area with nicely renovated 1,350 sq. ft. Professional Dental Office Building also available for purchase. Four (4) Operatory practice with over 60 years of Goodwill. GP \$664K Collections. #CA2809- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca2809/>

LAKE TAHOE AREA WITH LAKE VIEWS - High producing, well-established practice in magical Lake Tahoe area. 4 Op paperless practice with space to expand in a high-traffic retail area with 20+ years of Goodwill. Dentrrix, digital x-ray, Digi-Doc intra-oral cameras, soft tissue scanner, Glidewell IO CAD/CAM Scanner and digital Pano. Room for growth with all Endo and Implant Placements referred out. 2022 GR was over \$2M. This is a Delta PPO practice with NO Delta Premier patients. Seller will work back to assist Buyer in transition. #CA3100- Jay Harter 916-812-0500

SOLD! MARIN COUNTY - General Practice in Marin County, 10 Ops, Digital, 42 yrs. of Goodwill, 6 Op's, 6 days per week with pre-booked 7 days of hygiene. #CA3326 - Gina Miller - 707-391-7048

MARIN COUNTY - NEW LISTING - Above 1.1M in Gross Revenue Family Practice in an affluent Marin County location. Averaging 27 new patients per month. 6 Days of Hygiene. State-of-the-art equipment, including I-Tero and Cerec. 4 Op's, approx. 1288 sq. ft. leased space in a professional building. Solid Goodwill of patients. Opportunity will not last! #CA3653 - Gina Miller - 707-391-7048 <https://dentalpracticetransitions.henryschein.com/listing/ca3653/>

NAPA COUNTY - GP Practice, 7 Ops, 2,000 sq. ft. digitized with Dexis, paperless with Dentrrix PMS. 4 Days of Hygiene, majority production mix in restorative with growth to bring more specialized procedures in-house. 20 new patients per month. The office is adaptable to handle a high volume of patients and doctors working simultaneously. The business model is associate driven with a small-town private practice ownership feel. Seller offering smooth transition. #CA3541 - Gina Miller - 707-391-7048 <https://dentalpracticetransitions.henryschein.com/listing/ca3541/>

NORTHERN CALIFORNIA - GP, 8 Ops, 2,496 sq. ft. Fully Digital with CBCT Pano, Well established Practice with 53 years of family Goodwill. Averaging 30 new patients a month and 7 Days of Pre-Booked Hygiene. Located off a main central business corridor near a fast-growing housing development. The owner, established for the last 24 years, will continue to work post-sale with the Associate. #CA3481 - Gina Miller - 707-391-7048 <https://dentalpracticetransitions.henryschein.com/listing/ca3481/>

OAKLAND - PRICE REDUCTION!! Buyer MOTIVATED!!! Modern Practice in Downtown Oakland with over 20 years of Goodwill. 2022 Revenue of \$784,000 on 5 day work week. 6 Ops housed in 2,100 sq. ft. #CA3398- Nicole Lena - 925-989-8118 <http://dentalpracticetransitions.henryschein.com/listing/CA3398/>

OAKLAND - Discover an exceptional cosmetic dental practice for sale in desirable Montclair! This modern office has 6 Ops and cutting-edge technology! #CA3560- Nicole Lena - 925-989-8118 <http://dentalpracticetransitions.henryschein.com/listing/CA3560/>

RED BLUFF/CORNING/ORLAND AREA - 6 Op GP, 8 days per week of Hygiene with room to grow. \$826K 2021 Gross Receipts and the Office Building also available for purchase. #CA3161- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3161/>

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REDWOOD CITY - GP Practice ready for immediate sale! Two Doctor practice with over 39 years of Goodwill, 6 Ops in 2000 sq. ft offering room for expansion. Fully digital, Dentrix PMS, Dexis sensors. CBCT. Practice is a free-standing building with convenient freeway access & exposure to busy retail area. #CA3598- Nicole Lena - 925-989-8118 <https://dentalpracticetransitions.henryschein.com/listing/ca3598/>

SACRAMENTO METRO/CARMICHAEL/FAIR OAKS AREA - NEW LISTING - Great GP Practice and Real Estate Opportunity in desirable community, 5 Ops, Dentrix, Digital Pano & X-Ray, \$1.187M 2022 Collections. #CA3555- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3555/>

SALINAS - General Practice with 39 years in the community. Advanced technology equipped; Cerec, Dentrix, Digital sensors, intra-oral camera, and 2D Pano, to assist in high production procedures. 4 Ops, approx. 1,446 sq. ft space in a professional building centrally located. Excellent team staff. Seller retiring. #CA3543 - Gina Miller - 707-391-7048 <https://dentalpracticetransitions.henryschein.com/listing/ca3543/>

SAN JOSE - NEW LISTING - General Practice with 4 ops & over 40 years of Goodwill in the heart of Silicon Valley. #CA3644- Nicole Lena - 925-989-8118 <https://dentalpracticetransitions.henryschein.com/listing/ca3644/>

SAN JOSE - A large thriving General Practice established 45 years, \$1M in Gross Revenue on 4 Day Workday, 7 Days of Hygiene, 7 Ops in approx. 2, 296 sq. ft. in a desirable location in a professional building. Technology ready with Eaglesoft PM and Dexis digital x-rays. The owner and Associate support a high volume of patients. The Seller is retiring, offering a smooth transition. #CA3577 - Gina Miller - 707-391-7048 <https://dentalpracticetransitions.henryschein.com/listing/ca3577/>

SAN RAMON - Rare & Very Desirable Tri-Valley General Cosmetic Practice. 23 years of goodwill, 1,500 sq. ft., 4 Ops in a tranquil setting with the possibility of expanding to 5 Ops. \$714K in Gross Revenue on a reduced schedule with reduced advertising. Long-term staff dedicated to the success of the practice. This is a rare find and won't last long! #CA3570- Nicole Lena - 925-989-8118

SAN RAMON - General Practice, Modern, shows like new, 18 years Goodwill, Spacious 4 Ops, Digital and Paperless. Affluent and high demand area in San Ramon. Showcase Smile Design and preventive wellness. A tranquil and calming workplace. A skilled team awaits your expertise and artistry. The seller is available for mentorship and a smooth transition. #CA3516 - Gina Miller - 707-391-7048 <https://dentalpracticetransitions.henryschein.com/listing/ca3516/>

SANTA CLARA COUNTY / WEST VALLEY ORAL SURGERY - PRICE REDUCTION! Great OMS practice in affluent area with 2021 revenue of \$1,500,000 on 3 1/2-day week. #CA3237- Nicole Lena - 925-989-8118 **SOLD**

SOLANO COUNTY AREA - NEW LISTING - 8 Op beautiful paperless digital GP practice at \$1.595M Collections in 2022. #CA3586- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3586/>

SONOMA COUNTY - General Practice is located in affluent Sonoma County. 1600 sq. ft space, 4 Ops, turn-key Dentrix PM, Dexis Sensors, Gendex 2D Pano. Gross Revenue of 500,000. Booked four days of Hygiene. Below average lease rate and expenses. Doctor retiring. #CA3449 - Gina Miller - 707-391-7048 **SOLD**

SONOMA COUNTY - General Family Practice. Highly visible Sonoma County location. Featuring 6 Ops, in approx. 2016 sq. ft. space, 1 million in gross revenue, averaging 20 New patients a month, has a strong profitable hygiene program, high % of income from crown and bridge. Long-term Associate in place. Seller open to negotiate. #CA3542 - Gina Miller - 707-391-7048 <https://dentalpracticetransitions.henryschein.com/listing/ca3542/>

SOUTH SAN FRANCISCO - NEW LISTING - Benefit from almost 40 years of Goodwill! 4 Ops in a great location surrounded by nature in this open floorplan office with so much natural lighting! There is an opportunity to increase production by adding all specialty procedures. Carry on the tradition in a family atmosphere and serve an extensive loyal patient base! #CA3576- Nicole Lena - 925-989-8118 <https://dentalpracticetransitions.henryschein.com/listing/ca3576/>

UNION CITY - GP established 31 years in Union City, Digital, Roomy 3 Ops in a busy and visible mixed business center. Fully equipped turn-key, great for a new buyer, satellite office, or part-time Dentist with an established loyal patient base, consistent Gross Revenue above \$375K with a supportive staff team. Priced to sell at below market value with room to negotiate. The seller will support a smooth transition. #CA3473 - Gina Miller - 707-391-7048 <https://dentalpracticetransitions.henryschein.com/listing/ca3473/>

WATSONVILLE - NEW LISTING - Absolutely Beautiful General Practice with over 33 years of Goodwill in the heart of Watsonville. #CA3648- Nicole Lena - 925-989-8118 <https://dentalpracticetransitions.henryschein.com/listing/ca3648/>

CENTRAL CALIFORNIA

CENTRAL VALLEY COMMUNITY/ MODESTO AREA - 8 Ops GP, high visibility retail, 20+ years Goodwill, Dentrix, digital, IO Cameras, soft/hard tissue lasers, 3,300+ active patients, 24+ new patients/month, 4 days/week Hygiene, 18.5 hour Dr. work week. 2021 GR \$999k. #CA2721- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca2721/>

GREATER FRESNO AREA - 7 Ops in best part of Fresno area, 11 days of hygiene per week, strong Ortho production in-house, Dr. willing to work back up to 3 years, and 2021 Gross Receipts \$1.641M. #CA3405- Jay Harter 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3405/>

CENTRAL VALLEY MERCED & FOOTHILLS AREA - 2 Location Ortho Specialty Practices totaling 7 Ops with 2021 combined Gross Receipts at \$968K. #CA3456- Jay Harter - 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca3456/>

GREATER MODESTO AREA - Modesto Area GP 7 Ops in great location with \$614K 2021 Gross Receipts. #CA3286- Jay Harter - 916-812-0500 **SOLD**

GREATER MODESTO AREA - Modesto GP with 7 Ops, \$729K Gross Receipts & Office Condo RE available. #CA2795- Jay Harter - 916-812-0500 <https://dentalpracticetransitions.henryschein.com/listing/ca2795/>

PORTERVILLE - NEW LISTING - Established office with building for sale. 4 Ops, Digital Located in a 1,280 sq. ft. building, street visibility, fee for service, PPO, Collections for 2022 \$944,493. #CA3618 - Steve Caudill - 951-314-5542 <https://dentalpracticetransitions.henryschein.com/listing/ca3618/>

SANTA MARIA - Well-established FFS/PPO GP practice. with 40+ years Goodwill. Free-standing building with 1,300 sq. ft. Great visibility next to a large church and school. 4 Ops with room to add 1 more. The practice has a loyal patient base, fantastic staff, and produced \$582k in 2022 on 4 doctor and 5 hygiene days/week. Computerized and paperless throughout with Dentrix PMS, Dexis x-rays, and I/O cameras. #CA3581- Ben Sapir - 310-596-0961 <https://dentalpracticetransitions.henryschein.com/listing/ca3581/>


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SOUTHERN CALIFORNIA

APPLE VALLEY - Retail strip center practice for Sale. Over \$730,000 in collections. 5 ops with 1 additional room plumbed. CBCT System, Dexis, Eagle Soft, HMO, PPO, MediCal, and fee for service. Great opportunity for growth! #CA3340 -Kaira Stewart-949-220-6216 <https://dentalpracticetransitions.henryschein.com/listing/ca3340/>

ANAHEIM - Charming GP practice, 50+ years of goodwill. 4 Ops, 1,300 sq. ft. that includes a private office, staff lounge, lab, and front office area. All specialty referred out. GR of \$445,000 with 2 hygiene days a week. Gen-Dex X-Ray, Suzy PMS. Located central to 5, 57, and 91 freeways with plenty of parking and entrance to outside. #CA3509 -Kaira Stewart-949-220-6216 <https://dentalpracticetransitions.henryschein.com/listing/ca3509/>

BAKERSFIELD - Well-established GP practice, 19 years, Medical Office Building on Ming Avenue. 4 Ops, large consult room, digital, new Kavo 3D unit, X-Ray units in each Op, 1st floor space, and a great office. Average \$500,000 on 3.5 days a week. #CA3569 - Steve Caudill - 951-314-5542 <https://dentalpracticetransitions.henryschein.com/listing/ca3569/>

COSTA MESA - South Coast Plaza Dental Office for sale! 8 Ops, Dentrrix, Planmeca Pano, Biolase laser, digital x-ray, with 2500 sq feet. 2 docs share space with combined collections of \$645,000 for 2022. All Specialty referred out. #CA3514 -Kaira Stewart-949-220-6216 <https://dentalpracticetransitions.henryschein.com/listing/ca3514/>

COSTA MESA - South Coast Plaza Dental Office for sale! 8 Ops, Dentrrix, Planmeca Pano, Biolase laser, digital x-ray, with 2500 sq feet. 2 docs share space with combined collections of \$645,000 for 2022. All Specialty referred out. #CA3515 -Kaira Stewart-949-220-6216 <https://dentalpracticetransitions.henryschein.com/listing/ca3515/>

HESPERIA - Well-established General Practice in a free-standing building which is also for sale. Seller is retiring, great major street visibility, excess parking. Building is 2,176 sq. ft. with 5 Ops, Digital X-Ray, and Digital Pano. Office is open 4 days a week, FFS practice (no Denti-Cal or HMO). 2021 average GR \$500K, Seller prefers to sell building and practice together. #CA1500 - Steve Caudill - 951-314-5542 <https://dentalpracticetransitions.henryschein.com/listing/ca1500/>

HUNTINGTON BEACH - NEW LISTING - Beautiful remodeled 7 Op leasehold for sale! Located in a 2 story medical building across the street from a major retail shopping center. 2,600 sq. ft. with TVs in every room, 7 laptops, 4 desktops, 2 sterilization areas, lab, staff lounge, private office, and 3 restrooms. Plenty of space to add a CBCT machine and/or milling unit. Perfect for a dentist looking for a larger space or a dentist looking to start a practice and skip the buildout. #CA3642 - Kaira Stewart - 949-220-6216 <https://dentalpracticetransitions.henryschein.com/listing/ca3642/>

IRVINE - Brand New Leasehold for Sale! 2 ops, with 2 additional plumbed rooms. 1,283 sq. feet. Private office, restroom, staff lounge included in the space. Located on 2nd floor of a professional building. Priced at \$225,000. #CA3504 -Kaira Stewart-949-220-6216 <https://dentalpracticetransitions.henryschein.com/listing/ca3504/>

IRVINE/ORANGE COUNTY - Irvine practice with over \$1 million dollars in collections for sale! 5 Ops, Dentrrix, Dexis, Planmeca Pano, lab, employee lounge, and private office. 8 days of hygiene. All specialty referred out. 50% FFS and 50% PPO. Landlord is not Irvine Company. 40 years of goodwill. Great opportunity to grow a well-established practice! #CA3464 -Kaira Stewart-949-220-6216 <https://dentalpracticetransitions.henryschein.com/listing/ca3464/>

LAGUNA HILLS - Boutique Laguna Hills Practice for Sale! Collections of \$460,000. 3 fully equipped ops, plumbed for 4. Located in a newly remodeled open air professional building on main floor with 1,385 sq feet of space which includes private office, staff lounge, 2 bathrooms, and lab. Paperless office with Eaglesoft, Pano, Digital X-ray. All specialty referred out. Equipment is 8 years old. #CA3559 -Kaira Stewart-949-220-6216

LA VERNE - General Dentistry practice located in the quaint town of La Verne is for sale and has over 24 years of goodwill. GR in 2021 of \$220K. Practice is ready to grow and can be designed to your liking. 2 Ops with 1 additional room plumbed. 1,500 square feet. Retail location! #CA3353 -Kaira Stewart-949-220-6216

LOS ANGELES - Beautiful 4 Op high-tech Mid-Wilshire/Koreatown office for sale with room to add 4 more Ops. Over \$850,000 in collections. Open Dental Software, 3 Shape Scanner, 3D Cone Beam, digital x-ray, 80% fee for service, 20% PPO. All specialty referred out except for implants. Seller willing to stay on. #CA3376 -Kaira Stewart-949-220-6216 <https://dentalpracticetransitions.henryschein.com/listing/ca3376/>

MORENO VALLEY - 9 Op Practice for Sale in Moreno Valley! Over \$1 million in 2022 collections. 7 days of hygiene. Part time associate doc who's been there for 20 years. Most specialty referred out. Over 40 years of goodwill. FFS and PPO. #CA3459 -Kaira Stewart-949-220-6216 <https://dentalpracticetransitions.henryschein.com/listing/ca3459/>

ORANGE COUNTY - NEW LISTING - Dental condo for sale! 1,200 sq. ft. with gorgeous floor to ceiling windows, 4 ops, sterilization area, private office, 2 bathrooms, patio, and front office/lobby area. Low HOA. Great location and close to the 55 freeway. Rare opportunity to own real estate with a dental office. Seller will do possible seller carry financing. Fully equipped with 3 dental chairs. #CA3670 -Kaira Stewart-949-220-6216 <https://dentalpracticetransitions.henryschein.com/listing/ca3670/>

WEST HOLLYWOOD - Beautiful 6 Op GP practice located in a highly desirable location in West Hollywood. 2022 GR were over \$1.1M on 4 doctor and 4 hygiene days per week. Approx. 1,850 sq. ft. spacious and well-maintained office with over 35 years goodwill. The practice utilizes Dentrrix, digital x-rays, iTero, and I/O cameras. #CA3604 - Ben Sapir - 310-596-0961 <https://dentalpracticetransitions.henryschein.com/listing/ca3604/>

SAN DIEGO

CHULA VISTA - General Practice located in the heart of Chula Vista in a strip mall, retail space. Office has 3 Ops in an 800 sq. ft. space. Low Overhead, Strong Cash Flow, Dentrrix, Paperless. Currently working 2 days/wk in the office with \$432K collections in 2021. #CA3334 - Christy Conway - 619-889-6492 <https://dentalpracticetransitions.henryschein.com/listing/ca3334/>

CHULA VISTA - Orthodontic practice in a prime location in the growing, family-oriented community of Chula Vista. 1,050 square feet, 5 treatment chairs and 1 exam chair. Located in a professional building with easy access, plenty of free parking, walking distance to the library, schools and downtown. 21 years of Goodwill, working 2 1/2- 3 days per week. Low overhead of 46% and tremendous room for growth, this is not a practice you want to miss. #CA3343 - Christy Conway - 619-889-6492 <https://dentalpracticetransitions.henryschein.com/listing/ca3343/>

CHULA VISTA - Rare opportunity in San Diego to purchase a practice with RE. This spacious and bright 1,760 sq. ft. Medical Condo has 6 equipped Ops, with 2 more potential Ops. Located near Sharp Hospital with 52 years of goodwill and 4.5 days of hygiene per week. 44% FFS and 56% PPO. GR for 2021 of \$545K with 16 NP/mo. #CA3195 - Christy Conway - 619-889-6492 <http://dentalpracticetransitions.henryschein.com/listing/CA3195>

ENCINITAS - General Practice located in the highly desirable area of Encinitas in a strip mall, retail space. Office has 3 Ops and 1 unequipped. Over 20 years of goodwill with Ace Dental Practice Management Software. 2022 Gross Receipts were \$323k on a 3-day work week. The practice is 70% PPO and 30% FFS. Room for growth with most specialties referred out. #CA3375 - Christy Conway - 619-889-6492 <https://dentalpracticetransitions.henryschein.com/listing/ca3375/>

LA MESA - Thriving dental practice in La Mesa, San Diego! \$1.8M collections in 2022. 35 years of goodwill. 4 Ops, 2,000 sq ft, 50% PPO, 45% FFS, 5% In House. Latest technology: Dentrrix, Dexis, CBCT, Cerec Omnicam, soft tissue lasers, IntraOral cameras and more. 4-day work week, 3 days of hygiene. Located at the intersection of two major freeways. High cash flow and low overhead. Paperless office. Grab this opportunity now! #CA3471 - Christy Conway - 619-889-6492 <https://dentalpracticetransitions.henryschein.com/listing/ca3471/>

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NORTH COUNTY SAN DIEGO - Exceptional practice in N. County San Diego! Modern office, 5 operatories, cutting-edge technology, including an Imaging Scanner, CBCT, Intraoral Cameras, Dentrax and Dexis. The patient base is 71% FFS and 29% PPO, with collections reaching \$1.3 million in 2022 on four days per week. 38 years of Goodwill. 1,900 sq. ft., reasonable rent, and refers out all specialty work. Conveniently located on a freeway access road with free parking. #CA3553 - Christy Conway - 619-889-6492

NORTH COUNTY SAN DIEGO - FFS, holistic, dental office in N. County San Diego. CBCT, Cerec, lasers, microscope, and much more. \$2.2 million in collections in 2022 and exceptional cash flow. Located in a free-standing building right off the freeway. The selling doctor is willing to work back, ensuring a smooth transition for the new owner. #CA3489 - Christy Conway - 619-889-6492 <https://dentalpracticetransitions.henryschein.com/listing/ca3489/>

OUTSIDE OF CALIFORNIA

NORTH SCOTTSDALE, AZ - 6 Ops in 1,688 sq. ft. space. Features a beautifully decorated waiting area, Dentrax, Dexis digital sensors. Room for growth and seller is highly motivated. You won't want to miss out on this practice with unlimited upside! #AZ3338 - Jaci Hardison - 714-318-4911 <https://dentalpracticetransitions.henryschein.com/listing/az3338/>

CENTRALLY LOCATED PUGET SOUND, WA - 26 years Goodwill, 2,257 sq. ft., 4 Ops (with the potential to add 3 more), modern technology, including Eaglesoft, digital x-ray access in all operatories, and an intra-oral camera. In the last 18 months the practice has seen 1,923 patients, with an average of 8 patients per day seen by the hygienist. 2022 GR \$1.2M. #WA3511 - Jessica Burbon - 503-332-6462

GREATER SEATTLE - NEW LISTING - Beautiful Prosthodontic Practice in the Greater Seattle area. Features 3 Ops, iCAT flex, Nobel, Nitrous. Large in-house lab w/ tech. \$1.8M collections on 3.5 days a week. #WA3625 - Jessica Burbon - 503-332-6462 <http://dentalpracticetransitions.henryschein.com/listing/WA3625/>

EUGENE, OR - Highly sought-after high-tech Eugene location with building for sale. 6 Ops, dentrix, laser, I-CAT, Primescan. Features spacious private office, consult room, remodeled patient waiting area. Only complex cases referred out. 2021 collections \$1,036,837. #OR3355 - Jessica Burbon - 503-332-6462 <http://dentalpracticetransitions.henryschein.com/listing/OR3355/>

FEDERAL WAY - Turnkey, meticulously maintained, great location! 5 Ops, Itero, Gendex Pano, IO camera. Hygiene 35% of revenue on 9 days. Doctor 4 days a week. 2022 Collections \$1.25M. #WA3484 - Jessica Burbon - 503-332-6462 <https://dentalpracticetransitions.henryschein.com/listing/wa3484/>

OLYMPIA, WA - GP Practice in great location with easy freeway access. 2,900 sq. ft., 5 Ops, with 1 plumbed, large lab, remodeled waiting area and restroom. 2022 GR \$630k on 2 doctor days a week. #WA3438 - Jessica Burbon - 503-332-6462 <https://dentalpracticetransitions.henryschein.com/listing/wa3438/>

PUGET SOUND, WA - Beautiful Centrally located Puget Sound "lifestyle practice", features over 40 years of goodwill in the same location. Practice is growing with approx. 25 new patients per month. 4 Ops + 1, Curve software, private office, welcoming reception. 2021 GR \$1.09M. #WA3191 - Jessica Burbon - 503-332-6462 <https://dentalpracticetransitions.henryschein.com/listing/wa3191/>

SEATTLE, WA HIGH END NEIGHBORHOOD - Pristine 4 Op beautifully designed practice located in a highly sought-after area. With excellent condition chairs and cabinetry, new sterilization center, new vac and suction, Planmeca CBCT, Dentrax software, paperless. 26 NP/mo. 2021 GR: \$641K. #WA3331 - Jessica Burbon - 503-332-6462 <https://dentalpracticetransitions.henryschein.com/listing/wa3331/>

SPOKANE, WA - 3,100 sf, 5 Ops, 2 doctors, 3 days a week. 448 new patients in 2022. 54% OH and strong cashflow. #WA3510 - Jessica Burbon - 503-332-6462 <https://dentalpracticetransitions.henryschein.com/listing/wa3510/>

WHITE SALMON, WA - Location nestled in the highly desirable Columbia Gorge which is the outdoors enthusiast's dream! 3 Ops, Dentrax, open 3 days a week. Building for sale- stand-alone building, high viz, free parking. #WA3360 - Jessica Burbon - 503-332-6462 <https://dentalpracticetransitions.henryschein.com/listing/wa3360/>

WILLAMETTE VALLEY - NEW LISTING - Willamette Valley true bread and butter GP practice. 5 ops, new ADEC equipment (3-5 years), 4 days a week, 5 days of hygiene. Average of 19 new patients a month. Refers out all endo, ortho, pedo, and OS. Poised for growth! 2022 collections \$845,924. #WA3664 - Jessica Burbon - 503-332-6462 <https://dentalpracticetransitions.henryschein.com/listing/wa3664/>

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SAN JOSE GP FOR SALE - 4 Ops, 40 + Yrs. Goodwill, Practiceworks PMS, 1,100 Sq. Ft. GR \$770K. HSDPT - Nicole Lena 925-989-8118 - #CA3644 <http://dentalpracticetransitions.henryschein.com/listing/CA3644/>

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Luis Kong, DDS (San Francisco, CA)- Thank you Dr. Chester Jeng of Law Offices of Jeng and Associates. Your prompt attention to my concerns is something I am so thankful for. Definitely, you are the "go to" attorney for me. Call Jeng & Associates 714-858-0536

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Retiring Seller, Dental practice for sale in La Quinta, CA 92253. 6 eq. op., 1 not eq. laquintadentalpractice@gmail.com

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BAY AREA

AC-1470 SAN FRANCISCO: Attractive 2-story commercial/residential building w/ window storefront visibility. ~1,380 sf w/4 Ops **\$399k**

AC-1516 SAN FRANCISCO: Practice collected over \$1.24M in 2022 – highly desirable, vibrant neighborhood. ~1,500 sf w/ 4 Ops + 1 add'l. **\$800k**

AG-1135 SAN FRANCISCO: Practice collected over \$655k in 2022! ~972 sf w/3 Ops + 1 add'l. **Reduced \$338k - Real Estate Available**

-AG-1419 SAN FRANCISCO: Easy accessibility, free parking & low rent in SF Outer Sunset District! ~736 sf w/2 Ops + 1 add'l. **\$198k**

BC-1487 ANTIOCH Facility: Well-equipped Facility adjacent to major Food Market. ~1,300 sf w/4 Ops **\$75k**

BC-1499 BERKELEY Facility: Well-equipped, "turn-key" ready Facility ~1,040 sf w/4 Ops **Facility Included at NO CHARGE – Buyer to Assume Lease**

BC-1503 MARTINEZ Facility: Six Months of Rent & Facility Included at NO CHARGE! ~2,600 sf w/2 Ops + 6 add'l. **Buyer to Assume Lease**

BC-1510 OAKLAND Facility: Turn-key facility included at No Charge! ~968 sf w/3 Ops **Buyer to Assume Lease**

BG-1343 CONCORD: Free-standing, landscaped building – located on busy commercial zoned street. ~1,118 sf w/3 Ops. **\$275k – Real Estate Available**

BG-1404 Alamo: Price Reduced! Busy retail shopping area in highly desirable neighborhood. ~860 sf w/3 Ops. **\$195k**

BN-1372 SAN RAMON Facility: Amazing Location at corner of 2 major thoroughfares with easy access to 680 freeway. ~623 sf w/2 Ops **\$95k**

BN-1473 SAN RAMON Real Estate: Well-maintained, free-standing Medical/Dental Professional Building. ~3,403 sf w/8 Ops. **\$2.4M**

BN-1485 SAN LEANDRO: Busy professional corridor w/ close proximity to public transportation. ~1,100 sf w/3 Ops. **\$595k**

CC-1389 SANTA ROSA: Premier Cosmetic & Restorative Practice. Fully-remodeled, modern, free-standing building. ~1,800 sf w/5 Ops. **\$660k**

CC-1509 SANTA ROSA: Remarkable practice w/ stellar reputation. ~900 sf w/2 Ops. **\$245k**

CG-1451 VACAVILLE: Highly-visible, busy intersection in popular downtown corridor. ~2,300 sf w/5 Ops. **Reduced Price \$30k**

CG-1521 SONOMA: Fee-for-Service, Out-of-Network practice w/ state-of-art equipment. ~2,000 sf w/4 Ops. **\$388k**

CN-911 SANTA ROSA: Well-established & priced for immediate sale! ~2,250 sf w/4 Ops + 1 add'l. **Seller Motivated \$325k**

CN-1417 MILL VALLEY: Opportunity like this rarely comes along! Mill Valley is a thriving artistic community. ~1,000 sf w/4 Ops. **\$295k**

CN-1477 SANTA ROSA: Practice & Real Estate in pristine building. ~1,000 sf w/3 Ops. **Reduced \$245k – Real Estate Available**

DC-1409 DUBLIN Facility: Well-maintained retail shopping center. ~1,662sf w/5 Ops **\$250k**

BAY AREA CONTINUED

DC-1449 SANTA CRUZ: Retail Center Location at one of city's busiest intersections. ~1,700 sf w/4 Ops + 1 add'l **\$265k**

DG-1141 SAN JOSE: Practice on track to collect nearly \$2M in 2023! ~1,450 sf w/5 Ops. **Reduced Price \$845k**

DG-1399 LOS GATOS: Stunning, high-end w/ ~\$500k in build-outs to duplicate this first-class practice! ~1,400 sf w/2 Ops + 1 add'l. **Reduced \$299k**

DG-1427 SANTA CRUZ: This high-tech practice collected over \$1.29M in 2021! ~1,600 sf w/4 Ops. **\$888k**

DG-1488 FREMONT: Enviaible street-signage & excellent visibility. ~1,600 sf w/3 Ops. **\$115k**

DN-1243 SAN JOSE: Reduced Price – Located in popular Retail Shopping Center! ~2,204 sf w/4 Ops + 2 add'l. **Reduced \$695k**

DN-1506 SUNNYVALE: Practice is on track to collect over \$8M in 2023! ~6,000sf w/22 Ops. **\$6M**

DN-1523 HOLLISTER: Practice collected over \$1.5M in 2022! ~1,800 sf w/5 Ops. **\$850k**

NORTHERN CALIFORNIA

EG-1430 CITRUS HEIGHTS: Attractive Professional building in desirable established Retail corridor. ~1,304 sf w/4 Ops. **Reduced \$115k**

EG-1442 FAIR OAKS: Practice had best year in 2022 - Collected more than \$540k and cash-flowed more than \$240k. ~1,264 w/4 Ops. **Price is a Steal at \$268k**

EG-1480 ELK GROVE: Enviaible visibility and easy accessibility – well traveled, 4-way intersection. ~1,959 sf w/3 Ops + 3 add'l. **\$285k**

EG-1504 CITRUS HEIGHTS: Excellent visibility w/ high-traffic flow in desirable corridor. ~1,800 sf w/ 3 Ops. **\$725k – Real Estate Available**

EG-1508 SACRAMENTO: Desirable neighborhood surrounded by new growth & development. ~1,625 sf w/5 Ops. **Reduced Price\$495k**

EG-1518 SACRAMENTO: Outstanding out-of-network practice – fully digital office. ~2,734 sf w/5 Ops. **\$625k**

EN-1204 FAIR OAKS: 2021 Gross Revenues exceeded \$1.3M – equipped w/ state-of-the-art technology. ~1,272 sf w/4 Ops. **\$875k**

EN-1335 ELK GROVE: Well-appointed and digitally equipped office. ~1,420 sf w/3 Ops + 1 add'l. **Seller Highly Motivated: \$130k – Real Estate Available**

EN-1436 CITRUS HEIGHTS: Excellent visibility generated by good traffic flow. ~3,067 sf w/9 Ops. **\$550k – Real Estate Available**

EN-1471 ELK GROVE: High Tech, State of the Art Elk Grove Practice Just Listed. ~2,500 sf w/6 Ops. **\$700k**

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NORTHERN CALIFORNIA CONTINUED

EN-1472 ELK GROVE: One-of-a-kind opportunity in heart of Elk Grove. ~1,500 sf w/4 Ops. **\$250k**

EN-1496 PLACERVILLE: Highly-desirable neighborhood w/ proximity to Retail & Restaurants ~950 sf w/4 Ops. **\$395k – Real Estate Available**

FG-1490 EUREKA: Fee-for-Service, out-of-network – located on busy intersection. ~1,100sf w/4 Ops **\$295k**

GN-1240 REDDING: Practice collected >\$770k on a 3-day work-week in 2021! ~1,800sf w/5 Ops + 1 add'l. **\$295k - Real Estate Available**

GN-1393 CHICO: Seller willing to work-back for new owner! ~1,425 sf w/ 4 Ops. **\$595k – Real Estate Available**

GN-1456 BUTTE CO: Located in Historical Landmark Bldg. Collected \$421k in 2021. ~1,832 sf w/3 Ops + 1 add'l. **\$200k – Real Estate Available**

GN-1457 GLENN CO.: 35 yrs of goodwill. 2022 collections >\$800k. ~2,200 sf w/5 Ops + 1 add'l. **Reduced \$249k – Real Estate Available**

HG-1146 TRUCKEE: All Reasonable Offers Will be Considered! ~1,700 sf w/4 Ops. **Seller Motivated \$270k**

HG-1517 SONORA: Live and practice in the captivating beauty of this scenic town! ~1,950 sf w/3 Ops **\$125k**

HN-1465 GRASS VALLEY: PERFECT MERGER OPPORTUNITY! ~1,245 sf w/ 2 Ops + 1 add'l. **Seller Retiring! \$165k**

HN-1498 SONORA: On busy thoroughfare in desirable mixed residential/commercial neighborhood. ~2,202 sf w/4 Ops. **\$425k – Real Estate Available**

CENTRAL VALLEY & SOUTHERN CALIFORNIA

IN-1349 LODI: Well-established, practice in highly desirable professional corridor. ~1,500 sf w/3 Ops + 1 add'l. **\$335 – Real Estate Available**

IN-1396 STOCKTON: Established 50 years. Located in Medical-Dental Professional Building. ~1,200 sf w/ 3 Ops + 1 add'l. **\$225k**

IN-1429 STOCKTON: Huge potential for growth by increasing the current 2-day work-week. ~3,000 sf w/6 Ops + 2 add'l. **Priced at only \$100k – Real Estate Available**

CENTRAL VALLEY & SOUTHERN CALIFORNIA CONTINUED

IN-1463 LODI: Seasoned, knowledgeable staff. Seller Retiring. ~1,400 sf w/4 Ops + 1 add'l. **\$495k – Real Estate Available**

IN-1482 STOCKTON: Practice collected over \$1.54M in 2022 – in close proximity to UOP. ~1,850 sf w/5 Op + 2 add'l. **\$950k**

JN-1301 LINDSAY AREA: Quality practice has been established for ~60+ yrs. ~1,700 sf w/3 Ops. **Reduced \$90K**

JN-1375 FRESNO: Reduced Price – Located on desirable professional corridor. ~1,200 sf w/5 Ops. **Reduced \$135k**

SPECIALTY PRACTICES

BG-843 WALNUT CREEK & VALLEJO Perio: Two Perio Practice for the price of one – Collections over \$1.54M in 2021! **\$390k for 2 Practices!!**

BG-1361 EAST BAY Ortho: Ortho practice collected more than \$660k in 2022! ~890 sf w/3 Chairs. **Reduced \$375k**

BG-1501 WALNUT CREEK Ortho: Ortho Practice in enviable, prime location w/ proven success. ~1,050 sf w/5 Ops **Reduced \$448K**

CC-1330 VACAVILLE Endo: Seller retiring after 25 years! Stellar Reputation. ~2,565 sf w/5 Ops + 1 add'l. **\$350k – Real Estate Available**

CG-1444 WINE COUNTRY Endo: On track to collect almost \$900k in 2022! ~1,537 sf w/3 Ops + 2 add'l. **Reduced \$395k - Real Estate Available**

DG-1502 MOUNTAIN VIEW Ortho: Ortho practice w/ stellar reputation – streamlined for efficiency. ~1,500 sf w/ 5 Ops. **\$510k**

HG-1484 SIERRA FOOTHILLS Ortho: Ortho practice collected more than \$1.19M in 2022. ~2,500 sf w/4 Ops. **\$975k – Real Estate Available**

IG-1489 STOCKTON Perio: Long-established, beloved Perio practice located off busy, main thoroughfare. ~2,250 sf w/6 Ops. **\$395k**



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SACRAMENTO METRO/CARMICHAEL/FAIR OAKS AREA GP FOR SALE - 5 Ops+ RE, 17+ Yrs. Goodwill, Dentrix PMS, Digital Pano & X-ray. GR \$1.187M. HSDPT- Jay Harter 916-812-0500 - #CA3555 <https://dentalpracticetransitions.henryschein.com/listing/ca3555/>

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SOLANO COUNTY AREA GP FOR SALE - 8 Ops, 45 + Yrs. Goodwill, Beautiful Location, Paperless, 3,800 Sq. Ft., Digital. GR \$1.5M. HSDPT- Jay Harter 916-812-0500 - #CA3586 <https://dentalpracticetransitions.henryschein.com/listing/ca3586/>

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NORTHERN CALIFORNIA PRACTICE OPPORTUNITIES:

BRENTWOOD - Partnership opportunity in 9 Op office. Nicely appointed with updated equipment and technology. Rev \$3M

FOLSOM - Coming Soon – “Associate with Intent to Own” opportunity in this 5 Op GP practice with 2 more rooms ready to be equipped. Rev \$1.1M

GRASS VALLEY - VERY MOTIVATED SELLER of this nice, 3 OP small practice with free standing building also available for sale. Considering all offers. Rev. \$320K

NORTH BAY - Oral Surgery - Multi-site opportunity with great locations and equipment. Rev \$1.5M

OAKLAND – Scenic views of downtown and SF from this high rise corner office. 3 equipped ops with a 4th ready to go. Just built 3 years ago with brand new equipment. Rev. \$390K

RANCHO CORDOVA – “COMING SOON” 6 Op GP family practice (4 equipped – and 2 plumbed and ready) well located with easy access for patients. Rev. \$750K

RED BLUFF - 4 Ops practice with free standing building for sale. Can generate great income with little to no stress. Rev: \$720K

SACRAMENTO– 4 Ops. Nice GP practice located on Scripps Drive in dental building. Great light in treatment rooms and great revenue opportunity. Rev. \$890K

SAN FRANCISCO NORTH BAY - Oral Surgery Practice - Nicely designed. Two Locations within 20 min of each other. Rev \$1.5M

SAN FRANCISCO EAST BAY - Periodontics Practice - Two locations with lots of room for growth. Rev \$1.2M

SAN FRANCISCO EAST BAY - Alameda General Practice Coming Soon Rev \$815K

SACRAMENTO – 4 Ops, great patients, great care. Rev. \$800K

SACRAMENTO – Nice 4 OP GP practice. Excellent staff, well kept, space for sale with practice. Revenue \$540K

SANTA ROSA - MOTIVATED SELLER. WILLING TO NEGOTIATE. Beautiful 5 op practice. Gorgeous views from every room. Wonderfully styled, great equipment. Rev \$1M

SANTA ROSA - 4 Ops. All “Fee For Service” with everything you would need & want. Excellent equipment, location & office styling. Can accommodate 4 more rooms to total 8. Rev \$1.4M

STOCKTON AREA - Beautiful office and a tremendous opportunity. Long-established, growing 6 Op office. You will be impressed. Rev \$1.5M

VALLEJO – Nice 4 Op family GP practice, looking for the next owner to carry on the excellent care. Rev. 840K

WEST CONTRA COSTA COUNTY - Historic area. Wonderful office, beautiful interior in a great area, close to water and views. Rev. \$1.3M

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ASSOCIATE OPPORTUNITIES:

BUTTE COUNTY - Full time associate wanted. High-tech, three-location General Practice. Partnership/ownership opportunity and attractive compensation package.

FOLSOM – Coming Soon – “Associate with Intent to Own” opportunity in this 5 OP GP practice with 2 more rooms ready to be equipped. Rev \$1.1M

MODESTO – Full or Part time position available in Private pedo practice - with excellent compensation available.

S. SACRAMENTO – Full or Part Time Pediatric associate position. Modern practice with the latest technology and strong referral base. Experience preferred. Excellent compensation.

S. SACRAMENTO – Full or Part Time Oral Surgeon associate position. Modern practice with the latest technology and strong referral base. Experience preferred. Excellent compensation.

SAN LEANDRO – Full time endodontist associate wanted. Exceptional compensation, guaranteed rate. Room for growth.

VISALIA - Full Time general practice associate wanted. High producing practice in San Joaquin Valley. Future partnership/ownership opportunity. Excellent comp. package.

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Canoga Park: NEW NEW NEW Includes REAL ESTATE on large lot on busy street, just remodeled with new ADEC chairs and ADU. This will go quick.

Rialto: NEW NEW NEW Elegant digital small practice in shopping center in growing area. Great rent and lovely staff.

Santa Clarita Valley: Larger turnkey office fully equipped. Everything but patients.

Calabassas: Now with REAL Estate! Incredible upscale office with more than 2200sqft. 5 Ops and with room for expansion to at least 7. Great private office. Newer equipment in modern building. Dentrux and Dexis. Just under \$900k in collections. Ground floor, and street signage gives you a great marketing boost. No L.A. City TAX.

West Covina: 35 year practice, fully digital in a retail strip center. Lots of activity, great parking room to grow. Sold Sold Sold

Costa Mesa: Want to be next to Starbucks and McDonalds with great parking and an awesome office? This is the location. Its a great 4 op office with Eaglesoft/Schick and Cerec room for CBCT. Ground floor retail. Ready for sale now. Price reduced.

Valley Village: Well designed office in a great area of North Hollywood, located in a retail center with active business neighbors. 3 treatment rooms and digital sensors. Opportunity and Location.

West Hills: Ortho Office – Spacious, elegant office with great views. 5 treatment areas, two enclosed rooms, digital pan and Eaglesoft over \$350K on 1 day a week.

Long Beach: 5 op's in stand alone building, room for more, over 2000 sq feet. All digital over 30 years and great rent, with high visibility.

Marina Del Rey: Newish 5 treatment rooms in upscale office with large private office in great building and great location. Eaglesoft software and great views In ESCROW.

Valencia: Great revenue, Fully digital, Adec equipment, OWN YOUR OFFICE – No more rent. 5 treatment rooms. Sold

Yorba Linda: 5 Ops, 3 elegantly equipped in this 2000 sqft office. Room for 7 ops if needed. Fully digital, Dentrux and dexis. Doing reat numbers in a busy retail center.

West Hollywood: 4 treatment rooms, fully digital Dentrux, Dexis, digital scanner al in popular strip mall.

Anaheim: With Real Estate – 4 Ops beautiful building all new equipment on corner lot., With growing practice.

San Gabriel: 3 op General Dental office with lots of tradition and room for growth. Fully digital, Low overhead and great rent. You need to see this opportunity.

Central Valley

FRESNO: Centrally located Fresno dental office. Five (5) ops. Name brand equipment and technology. Includes real estate. Dentrux office.

CLOVIS: Centrally located Clovis Office near a major shopping center. Sale includes real estate. Building is approximately 4500 sq ft. Building includes a dental facility and two rented professional spaces. Fit and finish is fantastic. Name brand equipment.

HANFORD: Centrally located iconic dental office. Sale includes real estate. Dental practice includes five (5) luxurious high tech operatories and more. Includes two residential apartments that generate \$2,400.00+ per month in passive income.

MERCED: Perfectly located turn key dental office. 1800 square feet. Four (4) equipped operatories. Name brand equipment in near perfect condition.

LEMOORE: Fantastic five (5) operatorly dental facility located in downtown LEMOORE. Tons of parking. Perfect for all types of dentistry offerings. Ready to go.

REEDLEY: Long standing well respected highly profitable four (4) operatorly practice. Includes real estate. Attractive. Name brand equipment. Planmeca CBCT. Doctor would consider working back. If you are not familiar with Reedley, you should become familiar. Great place to live. Great place to do business. Easy commute from Fresno, Clovis, Visalia, and/or Hanford.

OAKHURST: Beautiful Mountain Community four (4) operatorly dental practice. Sale includes real estate. Name brand equipment. Centrally located with high visibility.

Fresno: Ortho - Retiring Orthodontist in Fresno with great reputation. Approx 120 cases in process. Respected by local patients and referral sources. Will stay on to transition if necessary. First class office and building with 6 stations and 2 consult rooms. DEXTA equipment. Sirona Pan Ceph. Includes REAL ESTATE.

Kerman: Four operatories. Open for 20 years. Multi specialty. Dentrux office fully digital in great location.

Coming soon: Visalia, Tulare, Porterville, Turlock, Modesto, Madera, NW Fresno

Kerman: Dental Office in prime location in Kerman, California. Kerman is a growing bedroom community 20 miles west of Fresno, California. This practice offers four nicely equipped operatories. Practice has been active in the community for over 20 years. Offers many services to the community. Great office for first time purchasers or established dentists wanting to add a profitable additional location.

Turlock: Real Estate available for purchase. High production office located in downtown Turlock. Eight (10) operatories. Real estate may be available to purchase

Visalia: Historic dental office located in downtown Visalia. Corner lot. 10 parking spaces with additional street parking. Ideal for all types of dentistry. This is real estate only, equipment and build-out sale. Well manicured property.

Lemoore: Vacant 2700 sq ft dental office, located in downtown. Room for expansion. Great to own your own real estate.

Lemoore: Well maintained 1600 square foot modern dental practice located in historic downtown Lemoore. Located minutes from Hwy 198 and Hwy 41. Thoroughly updated throughout. Occupied by a busy long time long term dental tenant.

Visalia: Very nice, highly productive and profitable 9 op practice located just off highway 198 in Visalia, California. Digital. Seller willing to work back.

Fresno Adjacent: Pediatric Dental Practice with Surgical facility. Four (4) op pedo practice with two (2) surgical ops. Very busy. Highly profitable. Well respected. Sale includes real estate. Doctor willing to work back. Perfectly located to service Visalia, Porterville, Hanford, and etc.

North Fresno: Fantastic practice located in North Fresno. Three (3) ops. Can be expanded to four (4) ops. Located in a great part of town. Profitable.

Tulare: Very Profitable. Nine (9) ops. Eight (8) equipped. New Adec equipment. Cerec, iTero, and Schick. Includes real estate. Beautiful building in the best part of town.

Tulare: Fantastic 4 op office located in Tulare, CA. Includes real estate. Practice is very well run and profitable. Real estate is best in class. Long term committed staff. Well respected owner. Dentist is willing to work back.

Fresno: 3 ops room for more in NE Fresno room for expansion.

Visalia: Profitable four (4) op practice located just off Mooney Avenue. Includes 4000 sq ft building with long term tenant occupying 1800 sq ft. Generates \$30,000.00 in passive income annually. High traffic area.

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Modesto, CA: Established general dental practice in Modesto. 6 operatories, \$1.064M collections, \$420K SDE. 1,350 patients, growth potential. Real estate available. Contact: BAILEY@PROFESSIONALTRANSITION.COM, REF #CA81623.

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SANTA ROSA: Remarkable practice w/ stellar reputation. ~900 sf w/2 Ops. \$245k (CC-1509) WPS/800-641-4179

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Pleasanton 5 ops 1500 sq ft property for sale building has additional 1400 sq ft office space as a 2 nd floor facility and equipment for sale Call or text. Dr Hanna 650-454-0023

WATSONVILLE GP FOR SALE - 6 Ops with Room to Grow, 33 + Yrs. Goodwill, Digital, 2,700 Sq. Ft. GR \$423K. HSDPT - Nicole Lena 925-989-8118 - #CA3648 <http://dentalpracticetransitions.henryschein.com/listing/CA3648/>

SACRAMENTO: Outstanding out-of-network practice – fully digital office. ~2,734 sf w/5 Ops. \$625k (EG-1518) WPS/800-641-4179

Danville, CA-satellite dental office for sale in upscale Danville, 1/2 block off 680 near downtown; 3ops, IDEAL FOR ENDODONTISTS, office space & patient list can be sold separately jimkobayashi@att.net

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Retiring Seller, Dental practice for sale in La Quinta, CA 92253. 6 eq. op., 1 not eq. laquintadentalpractice@gmail.com

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Dublin - FFS office grossing over \$2.8 MILLION! 5 ops, 1,750 square feet. Shopping center location. Eagle soft OS, Forrest & Danserau chairs and units, Cerec prime scan, Itero 5 D, CBCT & Ceph and so much more new equipment! Near a mall, Best Buy and movie theater. Great location with plenty of free parking! For Sale - \$2,000,000

Endodontics practice in San Carlos - Established endodontics practice searching for an endodontist. 4 ops, 1,226 sq ft. Cash & PPO only. Periodontist works as an associate in the office. 2022 gross \$1.14 mil+, 2022 endo only collections \$658k+, 2022 net \$452k+. Seller willing to stay on post sale to help with transition. Seller is a diplomate of the American Board of Endodontists. For sale - \$850,000

Endodontics practice in Palo Alto - Cash & PPO only. 4 ops, 1,396 square feet. 2022 gross \$992k+, net \$573k+. TDO OS, ADEC chairs, CareStream CBCT, Son Endo Gentle Wave System and more!. Over 2,000 patients in the last 18 months. For Sale - \$780,000

San Jose - 5 ops, 2,600 square feet. 2,461 active patients. Seller only working 2 days a week. 2022 gross \$904k+, net \$557k+. For Sale - \$720,000

Fresno Dental Office w/ REAL ESTATE - Practice asking \$436,500. Real estate asking \$350,000. 4 ops, 1,800 square feet. 2022 gross \$623k+. Over 10,000 active patients. Seller only working 2-3 days a week.

San Rafael - 3 ops + 2 unfurnished ops. 2,000 sq. ft. Cash & PPO only! 2022 gross \$601k+. Seller only working 24 hours a week. For sale - \$450,000

Mountain View - Associate run! Seller only works twice a month. 4 ops, 1,200 square feet. 1,332 active patients. 2022 gross \$475k+. For Sale - \$380,000.

Vacaville - 2 ops, 1,008 square feet. Near McDonald's and a shopping mall. 1,800 active patients. 2022 gross \$533k+. For Sale - \$280,000

Selma - 4 ops, 1,800 square feet. Seller retiring with 20+ years of goodwill. Fully digital office. Strip mall location. 2022 gross \$433k+, net \$158k+. For Sale - \$150,000

Lockforde - Equipment & facility sale. 4 ops, shopping center location. Base rent only \$1,400/month. Fully digital. Kodak X Ray. For Sale - \$150,000

Quincy - 4 ops, 1,400 square feet. Base rent only \$1,425/month. 1,200 active patients. 2022 gross \$336k+. Belmont chairs, GX-Pan Panoramic unit. Seller retiring with 25 years of goodwill. For Sale - \$125,000

Fremont - 4 ops, 3 plumbed & equipped. 1,325 square feet. Equipment & leasehold sale. Base rent \$3,254/month + CAM \$1,312/month. Strip mall location near McDonalds & Walgreens. For Sale - \$125,000

San Francisco - Equipment & leasehold only. 3 ops, 1,500 square feet. Base rent only \$2,480/month, includes water & power. Located in the Mission district. Belmont chairs & systems. GE X Rays. For Sale - \$50,000

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6234 "COMING UP" – SAN FRANCISCO'S EAST BAY'S TRI-VALLEY Owner never able to devote time here. Beautiful office with \$400,000+ invested before opening doors. Revenues last 2-years have been \$600,000. Fictitious business name shall continue.

6233 SACRAMENTO'S LOWER SIERRA FOOTHILLS ALONGSIDE INTERSTATE 80 4.5-day Hygiene schedule. Collections in 2022 totaled \$622,700. Housed in sun-filled free-standing building. 4-ops. Enjoys corner location. Building also available.

6232 EAST BAY PEDIATRIC PRACTICE Consistent \$3+ Million/year performer. Owner nets \$1.2+ Million on 3-day work week. No Delta. Great upside as Ortho and OS is referred. Biggest asset is the staff. Free-standing building optional.

6231 YOLO COUNTY'S DAVIS \$1 Million year performer. 2022 logged \$345,000 in Hygiene and \$780,000 in Doctor production. Seller seeks Group Buyer with his working back focusing on high-end procedures. Facility designed to accommodate additional services. Facility perfect for full-service oral healthcare center.

6230 SAN FRANCISCO'S OUTER RICHMOND DISTRICT 2023 has practice tracking \$775,000. 3-ops, 2-more available. Great signage for sidewalk practice. Includes condo. Ideal for nearby dentist wishing to stop paying rent.

6228 SOUTH SOLANO / NORTH CONTRA COSTA COUNTY 2023 tracking to collect \$1.6 Million. Very strong profits. Package sale includes free-standing building. Seller can work back to effect an orderly transition if so requested.

6227 SAN FRANCISCO'S MARINA DISTRICT 2023 tracking another year of \$1+ Million in collections. Available Profits trending \$500,000. Delta PPO. Great patient flow. Attractive office with today's technology.

6226 MARIN COUNTY'S MILL VALLEY Best location draws patients from Belvedere and Tiburon. Collected \$500,000 in 2022 with \$215,000 in Available Profits. Full Price \$150,000.

6225 PEDIATRIC PRACTICE – MORGAN HILL Has been mid-\$500,000-year performer on part-time schedule. Attractive office in great location. Excellent platform to infuse with new business plan and become dominant.

6224 ORTHO PRACTICE - NORTH SACRAMENTO VALLEY'S CHICO Highly regarded. Purposely throttled down to 3-days per week. Collections in 2022 totaled \$620,000. 140 starts in 2022. 287 Active Patients as of January 1st. Full Price \$150,000.

6223 SAN FRANCISCO BAY AREA - 2022 REALIZED \$4+ MILLION IN EBITDA Owner seeks partner to form powerful strategic alliance. Has grown from 2019 revenues of \$11,500,000 to 2023 tracking \$18.8 Million.

6222 CONCORD Perfect foundation to grow into busier practice. Long established. 2022 collected \$400,000. Paperless, digital Pano and upgraded ops. Dedicated staff includes long-term Hygienist. Sale includes condo.

6220 PLACER COUNTY Relaxed country-setting for Delta PPO practice. 2022 collected \$1+ Million and realized \$422,000 in Available Profits. 7-days of Hygiene per week. Beautiful office. Paperless.

6218 SACRAMENTO'S INTERSTATE 80 Delta PPO. 2022 collected \$1.16 Million on 4-day week. Available Profits of \$340,000. 8.5-days of hygiene. Beautiful facility. "Bread & Butter" practice. Successor should contract with specialists allowing additional income stream to pay for the practice.

6215 SANTA ROSA ORAL SURGERY 2022 collected \$1.2 Million. Available Profits \$550,000+. Can do more with New Doc who wishes to be busier.

6211 SACRAMENTO'S FAIR OAKS Phenomenal exposure at busy intersection. 5-ops \$500,000 per year performer by Owner's choice. Tremendous investment includes free-standing building.



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