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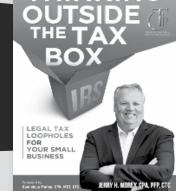
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NO. CALIFORNIA 7

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Patient, kind Sunnyvale - 2019 Grossed ~ \$450K Huntington Beach and Westminster Collected ~ \$359K on 4 days/wk Fresno County Opened 2019. and understanding - I ~45% Profit Margin. 5 eq.ops. +1 Shopping center. 8 eq. ops. highly recommend Loc Fresno - 2019 Grossed ~ \$340K ~50% PPO/FFS; ~50% Cap./HMO San Bernardino County, CA Beautiful practice in Shopping Center and his team! Vallejo - Gross ~ \$400K Just renovated and opened in 2019. ~10% Cash & 90% PPO Rialto - Gross ~ \$650K Accepts all insurances ~ Goretti Li, DDS ~1,250 sq.ft., 3 equipped ops. Seller retires. Associate run office 8 equipped ops., ~ 2,540 sq.ft. Low Rent. Front street location ~60% Dentical; ~35% FFS/PPO **Upcoming Practices** Shopping plaza. Affordable Rent We Offer Up to 100% Union City - New Listing! ~1,000 sq.ft. 3 equipped ops. Excellent Location! 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NORTHERN CALIFORNIA PERIO - 4 Ops, Consult Rm, Upgraded Tech with Digital, LANAP, Paperless. 2019 GR \$900K+. Draws from large area with little competition. #CA1553- Gina Miller -707-391-7048

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and 2020 is set to exceed. Seller can work back for a short term to assist with transition. #CA1824- Jay Harter

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SAN JOSE - 6 equipped Ops and 4 add'l available. Dentrix, Dexis Digital x-rays and Digital Pan. 2019 GR \$745K. #CA600- Kim Ta - 408-687-5001

SONOMA COUNTY - Large Family Practice 30+ years goodwill. Solo dentist owner with in-house specialists. 2019 GR over \$2.3M. Real Estate for Sale or Lease option. #CA544- Gina Miller - 707-391-7048

SONOMA COUNTY - General Practice located North of San Francisco. 32 Yrs of Goodwill, 5 Hyg & 3.5 Doc days. GR \$948K with high profits, low expenses. 1,000 sq. ft, 3 Ops w/opportunity to expand. Shared spaces bonus square footage. Paperless, Dentrix PM, Digital sensors, and Intra-oral camera. Selling both Practice and portion of dental building ownership. The doctor is retiring. #CA594- Gina Miller - 707-391-7048

VACAVILLE AREA - Great, centrally located, and high traffic location for with 28 years of Goodwill. 5 Ops in 1,700 sq. ft. with 3 computer workstations, film-based pano, and Dentrix. Good hygiene recall patient base, with hygiene booked 6 months out, with an average of 36 hygiene bours et week. Only 14 patients eligible for Delta Premier. 2019 GR \$556K on a 32 hour week. #CA645- Jay Harter - 916-812-0500

VALLEJO, BENICIA, MARTINEZ AREA: Rare opportunity to acquire downtown practice/bldg with additional income tenants. Recently remodeled with newer equipment in desirable area. 3 Ops with 4th available, not equipped, Dentrix, digital, Laser, and digital pano. Growth opportunities with 2 Hygiene days per week, most specialties referred, and practice only open 16 hrs./wk. 2019 GR \$412K. Seller will work back for 3 mo. to aid in transition. #CA321- Jay Harter -916-812-0500

CENTRAL CALIFORNIA

CENTRAL COAST - 5 Ops, digital, 25+ years of goodwill. Newly renovated, the practice sees 30 NP/mo with strong hygiene program. Beautiful Location. 2019 \$1.1M+. #CA1218- Kerri McCullough GR 949-300-0312

CENTRAL VALLEY - 11 Ops. figital, strong hygiene dept booked several months out 2/19 GR \$3.4M with \$900K+ Net after **Cast ep to**. Real Estate for sale also. #CA1444- Steve Castill - 951-314-5542

FRESNO AREA - PRACTICE WILL SELL FOR UNDER \$146,000: GP/Prosth Practice with 40 years Goodwill. Great for GP that does a lot of Restorative Dentistry to take over and complete procedures that aren't currently being done. Seller will remain on P/T to collaborate with a GP Buyer, 4 Ops with Intra-Oral Camera, Digital X-Rays, and film-based Pano. Average age of (mostly Adec) equipment is 7 years of age. 2019 GR \$409K. #CA588- Jay Harter - 916-812-0500

GREATER FRESNO: 4 Ops, 22 years of Goodwill, pricing is under \$300K or approx. 57% of last year's GR. Fast-growing area, low overhead, low community competition, Easy Dental, digital x-rays, and intra-oral cameras. No Delta Premier ~76% of patients PPO and/or Denti Cal, with remarker is ash/Out of Pocket. Practice avg. 18 NPC, recent out most specialties, and Seller may work back P/T to assist in transition. 2019 GR \$523K on a 32 hrs/wk. Stand-alone 1,200 sq. ft. dental building available for purchase or free rent to qualified Buyer with lease. #CA676- Jay Harter -916-812-0500

GREATER STOCKTON - NEW LISTING -Successful GP practice with 2,200 +- Dental Office Condominium. Digital x-ray & Pano. 5 Hygiene days per week. 2019 Gross Receipts \$812K on 32 hour work week. High level of Ortho expertise & production. Seller will work back. #CA2006- Jay Harter - 916-812-0500

GREATER STOCKTON - Purchase a 1/3 to 2/3 share of a 3 GP partner practice with 35+ years Goodwill sharing exp./rent for a 10-12 Op facility. Seller works mostly out of 2 Ops, hygiene is shared with the 2 other partners and practice has 9 days of hygiene/wk. I/O cameras, Digital, Paperless, QSI PMS, and most special-ties referred out. 2019 GR \$508K on a 4-day week. Add'1 1/3 ownership of separately listed practice available allowing 2/3 ownership. #CA1389- Jay Harter 916-812-0500

GREATER STOCKTON - PRICE REDUCED BY \$38K AND SELLER WILL CONSIDER A GOOD-WILL / PATIENT RECORDS (Charts) SALE !!! Unique opportunity to purchase a 1/3 share of a 3 GP (mostly PPO) partner practice with 30 years of Goodwill sharing expenses/rent for a 10-12 Ops facility with shared receptionist. This 1/3 share offering has its own Office Manager, RDA, and P&L entity. Seller works mostly out of 2 Ops. Hygiene and RDHs are shared with the 2 other Dr. partners; Seller's monthly hygiene is \$8K to \$10K/mo. Intra-oral camera, Digital x-ray, and QSI PM Software. All Ortho, and many specialty procedures referred out. 2019 GR \$462K on 4 days/wk. Add'1 1/3 ownership of separately listed practice in this group also available allowing 2/3 share of ownership. Seller will remain to help facilitate practice sale and transition. #CA1624- Jay Harter - 916-812-0500

MODESTO AREA: Established neighborhood with 60+ years goodwill. 5 Ops, 1,450 sq. ft. 2018 GR \$1.1M on 3 days per week. Dental Condo also available for purchase or lease. #CA635- Jay Harter - 916-812-0500

MONTEREY - 4 Ops, 1,600 sq. ft., Digital, 2019 GR \$938K on 4 days/wk. Dr. is Ttoking forward to retirement. Strong Housine population and most speciality procedures referred on the fast, this practice will sell quickly! #CA650- Kim Ta - 408-687-5001

SANTA CRUZ - NEW LISTING - This dental practice has been in the family for 40 years. The seller is looking to move out of town. Located minutes from the beach in a highly desirable area this beautiful, cozy 1,027 sq. ft. office features 3 Ops, digital x-ray, panoramic x-ray, and reasonable rent. 2019 GR \$592K on a 32-hour work week. Averaging 20+ NP/mo. #CA4709- Kim Ta -408-687-5001

STOCKTON AREA: Great or rtunity to purchase practice and building (2000+ 1) with 6 Ops, good hygiene recall. 2010 (2010) an average 37 hrs./wk. #CA616- Jay Harter 916-812-0500

SOUTHERN CALIFORNIA

BAKERSFIELD - 6 Ops, 40 years goodwill, with a great reputation in the area. 6 days of hygiene and most specialty work referred. There is digital pano and digital x-rays. 2019 GR \$600K.The real estate is also for sale. #CA1274- Kerri McCullough - 949-300-0312

BAKERSFIELD - 7 Ops with high-end equipment-CEREC, Digital X-rays, Cone Beam, Implant motor. 7 days of hygiene in the practice with room to grow. GR \$1M+ with low overhead. The building is for sale at \$650K. #CA1120- Kerri McCullough - 949-300-0312

BAKERSFIELD - This well-established practice is located in a medical/dental professional complex with 5 Ops, 4 equipped and a very warm and inviting feeling. The seller's income is based on a 3-day work week. Dental lab area, along with adaptability to repurpose office, with great potential. Practice is located on a main thoroughfare with very busy traffic flow. The condo suite is also for sale. The practice has a wonderful reputation and most patients are internal referrals from other happy patients with many years to generasoft appy patients with many years to genera-tions in the practice. Dr. is ready to retire. 2019 GR \$365K and 2018 GR \$416K. This practice has great potential for growth. #CA674- Kerri McCullough -949-300-0312

CORONA - *NEW LISTING* - 4 Op practice for sale with excellent growth opportunity. The seller is ready to retire and has been very conservative in diagnosing and treatment planning. There are digital x-rays and a Pano. The practice's location is on a main street with a mix of other small business in a small strip center. 2019 GR \$280K. #CA2002- Kerri McCullough 949-300-0312

EAST LOS ANGELES FACILITY ONLY - NEW LISTING - Great retail location in a small neighborhood center, signage, parking, on busy main street. 3 Ops, seller moving to new location, older equipment, non-digital but with a little work, ready to go. 35 years in the location. #CA1786- Steve Caudill 951-314-5542

EL CENTRO - Nice office in a great location with low rent! 3 Ops equipped plus 1 add'l plumbed. Practice utilizes EagleSoft with Digital X-rays. 2019 GR \$850K with a high Adj. Net. Growing patient base with 25+ years goodwill. A must-see! #CA680- Dr. Rishi Salwan 909-239-2800

HUNTINGTON BEACH - PRICE REDUCED FOR QUICK SALE! Highly desired location on a main street, 5 Ops, Digital x-rays, and a strong hygiene program. This nicely appointed, mostly cash practice is a much sought-after area and offers excellence in dental care to a well dental-educated patient base. 2019 GR \$604K. #CA685- Kerri McCullough - 949-300-0312

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HUNTINGTON BEACH - 4 Ops, located in a busy retail center with great visibility. Practice utilizes Digital x-rays and Easy Dental. 2019 GR \$466K. #CA673- Thinh Tran - 949-533-8308

LAGUNA BEACH - NEW LISTING - Private 2 Op practice for sale located in an office building on 2nd floor with elevator. Nice location, est. 1975 with low overhead. 2019 GR of \$161K. #CA1499- Steve Caudill - 951-314-5542

LONG BEACH - Real estate ownership an option. Grandchildren of original patients come to this upper-middle-class residential practice est. early 1950s. Existing: 4 Ops plumbed, 3 ops equipped. Easy expansion to next door-3 plumbed, 2 equipped. PLUS: Most specialties referred out. Better hurry! 2019 GR \$696K. Super-strong post-COVID production. #CA671- Kerri McCullough - 949-300-0312.

LOS ANGELES - *NEW LISTING* - 100% Associate-run office! Gross Receipts for 2020 were \$1.4M+. 6 Ops, Digital, Pano, spacious parking lot, with room for growth and potential. The practice has an excellent reputation in the area for high quality, personal care and has excellent cash flow, ready for a working dentist to take over! Call today! #CA1681- Dr. Rishi Salwan - 909-239-2800

N. ORANGE COUNTY - 5 Ops, open since 1965 with Dentrix and Digital Pano. Due retiring seller will assist with a smooth transition 22.8 GR \$231K with room to grow as massispendity procedures are referred out. #CA558- Dr. Rishi Salwan - 909-239-2800

ORANGE COUNTY - *NEW LISTING* - Beautiful office located at a major intersection in a strip center. 2019 GR \$329K. Low Overhead, great take-home Net. 5 Ops, 3 equipped, Seller is only working on average 25 hours a week. Great potential, low asking price \$175K. A must-see. #CA1728- Dr. Rishi Salwan - 909-239-2800

ORANGE COUNTY - 5 Ops, Digital, retiring seller. Excellent reputation in affluent area for high quality personal care. Modern, welcoming office with strong hygiene program and room to grow with specialties. 2019 GR \$642K. #CA1676- Kerri McCullough -949-300-0312

OXNARD - *NEW LISTING* - 7 Ops, very nice office, office building, 2nd floor. Bought practice in 9/98, paperless practice with 15 work stations, digital, 11 days hygiene per week, 2019 GR of \$1.55M. #CA1829- Steve Caudill - 951-314-5542

OXNARD - Very nice practice located in professional building in a great area with 4 Ops and Digital x-rays, opened 35+ years ago. Seller has owned it for 3 years and has a primary office in LA and wants to sell. 2019 GR of \$662K. #CA1164- Steve Caudill -951-314-5542

PALM SPRINGS AREA MULTI-SPECIALTY -PRICE REDUCED! 5 Ops, private office, lecture room, and lab, in a 2,500 sq. ft. suite. Practice has over 28 years goodwill and consistent collections over \$1M/year. Dentrix, Digital x-ray, Intra-Oral Camera, CT Scan, and Gemini Dual Wave Laser. Seller works 4 days/wk. with 8-10 weeks' vacation every year. 2019 GR \$1,260,000. Priced to sell at \$695K. This is a mostly cash practice, non-referral. Great opportunity! #CA604- Kerri McCullough - 949-300-0312

SAN GABRIEL VALLEY - 4 Ops, main road location with great visibility and 65 years goodwill. This PPO practice features Digital x-rays and most specialty work referred out. Nicely appointed and excellent opportunity for a growing area in Southern CA. #CA596- Kerri McCullough - 949-300-0312 SHERMAN OAKS - 5 Ops, 4 equipped with 44 years goodwill. Nicely appointed in high- nd building. Strong hygiene program, Ger Gui specialty work, room to grow. Legacy practice 2009 GR \$940K. #CA688- Kerri McCullough - 949-300-0312

SIMI VALLEY - Beautiful practice established for over 45 years, 6 Ops, 5 equipped, nitrous equipped in every op. 2018 GR \$297K. Doctor refers out most specialty work. Great location and very low rent. #CA637- Dr. Rishi Salwan - 909-239-2800

SOUTH BAY LOS ANGELES PEDO - Long-established Pedo practice centrally located to all of the South Bay. 3 spacious Ops plus an additional plumbed and used as a consultation/recovery for n, EagleSoft PMS, and digital x-rays, the bulling of also available for sale with the practice Didential upside with keeping Ortho in-house. 2019 GR of \$668K. #CA1653-Kerri McCullough - 949-300-0312 or Jaci Hardison -714-318-4911

SOUTH BAY LOS ANGELES - 7 Op practice on a large lot with parking. 50% Medi-Cal with CAP check of \$6K-\$7K per month plus PPO/Cash. The stand-alone building is for sale at \$700,000. The area has easy access for patients to walk from the adjoining neighborhood. #CA1050- Kerri McCullough - 949-300-0312

SOUTH ORANGE COUNTY PERIODONTAL - 4 Ops, 3 equipped is now available in a beautiful coastal community, open since 2008. Lg surgery suite for implants, nicely appointed, modern, and in a busy strip center location. Seller is open to helping to new owner with proper introductions to referring dentists. 2019 GR \$845K. #CA643- Kerri McCullough - 949-300-0312

SOUTHERN CA DESERT AREA - 4 Ops, 27 years goodwill. Strong hygiene program with high-end patient base with continued growth. Upstairs location with beautiful views, elevator access. Seller is open to a transition period. Great opportunity for growth as seller refers out most specialty work. #CA691- Kerri McCullough - 949-300-0312

WEST HOLLYWOOD-BEVERLY HILLS ADJA-CENT - NEW LISTING - 4 Ops in a high foot-traffic area near high-end residential and world class shopping. Practice utilizes digital radiography, Itero CAD/CAM, laser, and visiting specialists keeping many procedures in-house. Chartless with Dentrix and boasts a strong hygiene program with high NP count. Room to grow by leasing adjacent suite or adding additional specialties. This is an amazing opportunity with a motivated seller who will assist in a very smooth transition. 2019 GR \$1.6M+. #CA1784-Kerri McCullough - 949-300-0312 or Jaci Hardison - 714-318-4911

SAN DIEGO

EAST COUNTY - Established practice in a convenient location with 3 Ops, 2 Equippe 1 and Digital X-Rays. Retiring seller refer can may specially work, opportunity for growth. 20 20 35309K. #CA1236- Russell Okihara - 619-694-7077

ENCINITAS - 6 Ops in a busy retail center, remodeled 5 years ago with new equipment, Dentrix, Digital x-rays, Pano, and laser. 4 days hygiene per week. 2019 GR \$690K. #CA574- Russell Okihara - 619-694-7077

LA JOLLA FACILITY ONLY - Excellent UTC location with strong retail anchors, 7 Ops, Digital, and Dentrix. Practice does contain and currently sees patients. Priced for a quick sale! #CA663- Russell Okihara - 619-694-7077

LA MESA - NEW LISTING - 7 Ops, 4 Equipped. Practice features Digital X-Rays and Eaglesoft in a modern, clean, and attractive suite. Located in an excellent stand-alone office location with easy freeway access. 2019 GR of \$696K with room to grow keeping specialties in-house. Don't miss this rare opportunity. #CA1915- Russell Okihara - 619-694-7077 NATIONAL CITY - 6 Ops, 14 years of goodwill, in a highly visible strip-mall location. Digital X-Rays, Schick sensors, and intra-oral camera, and Eaglesoft PMS. There is a loyal patient base and staff. Excellent opportunity to purchase a thriving practice with GR of \$750K. #CA1465- Russell Okihara - 619-694-7077

SAN DIEGO - Excellent location and opportunity. 4 Ops with Adec equipment. Computerized in each op with EagleSoft, IOC, and ScanX. Modern and beautiful office with solid year-over-year collections. Highly desirable area of San Diego. 2019 GR \$881K. #CA1601- Russell Okihara - 619-694-7077

SAN DIEGO - 3 Ops in a busy strip mall location. Beautiful, organized, and up-to-date office in a well-established, growing area. Stable patient base with digital X-Rays. Excellent opportunity for an established dentist or for one starting out. #CA1905- Russell Okihara -619-694-7077

SAN DIEGO - Rare opportunity in a prime location. Solid practice with 17 years good via 5 days of hygiene per week, 6 Ops, ceculity de Letal X-rays, pano. Seller refers most sociated work. 2019 GR \$1.1M+. #CA1448- Russell Okihara - 619-694-7077

SAN DIEGO - 7 Ops, 5 Equipped located in a busy, large retail center. EagleSci, PPO Osh, 3-year average collections of \$5005 #0.187 - Russell Okihara -619-694-7077

OUTSIDE OF CALIFORNIA

BURIEN AREA, WASHINGTON - Efficient 3 Op practice is located in a busy mixed Dental/Professional building with great foot traffic, cross referrals and potential to be relocated into a bigger space in same building. 2019 GR \$551K. Very low overhead. Great price point! #WA102- Jessica Burbon - 503-332-6462

HILLSBORO, OREGON - 5 Ops, Scan-X, Pano, Laser, and recent cosmetic upgrade. Freat NP flow with 7 Hyg Days/wk and - I oc blogs. Near key employers, on a major thero gmare. Room to expand. GR \$1.1M+. #OR1355- Jessica Burbon - 503-332-6462

HONOLULU, HAWAII - Excellent opportunity in a highly desirable location with 3 Ops, 40 years goodwill. Digital X-Rays, DigiDoc, Planmeca E4D, Laser, Densys Operating System. Seller is retiring. #HI1112-Russell Okihara - 619-694-7077

SOUTH OF PORTLAND, OREGON - ORTHO-DONTIC - NEW LISTING - If you are looking for a growing community that's outside the "Big City" this is the place to put down roots! Well-established and very active Orthodontic practice resides near referring dentists and is updated, spacious, modern and most importantly, turn-key! Selling dentist is willing to stay on as an Associate if needed. 2019 Collections of \$1.3M+. #OR1550- Jessica Burbon - 503-332-6462

SOUTHWEST PORTLAND, OREGON - This established private practice is located in a SW Portland mixed business complex off a main thoroughfare. 2,634 sq. ft. leased building is well maintained with 6 Ops, 1 more plumbed/ready. Dentrix, Dexis Digital x-rays, intra-oral, Pano. 2019 GR \$598K. #OR115- Jessica Burbon - 503-332-6462

TACOMA, WASHINGTON - *NEW LISTING* - 4 Ops in 1,400 sq. ft. leased space located in a highly desirable area. 33 years of goodwill with MacPractice, Soft/Hard tissue laser, E4D/Emerald Scanner, Ivoclar oven, Kometa Bio Smart Dentin Grinder and more. 2019 GR \$877K. Owner is retiring but is very well versed in same-day dentistry (CAD/CAM) and implants; doctor is willing to help new doctor transitioning and utilizing technology. #WA2436-Jessica Burbon - 503-332-6462

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FAIR OAKS/CITRUS HTS GP FOR SALE - 4 Ops, Digital, 6 Hyg Days/ wk., Desirable Area. 2019 GR \$970K. HSPPT-Jay Harter 916-812-0500 #CA656

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CULVER CITY - (4) op comput. G.P. in a Prof. Bldg. Cash/Ins/ PPO. Ave. Collects. (\$330K/yr.) part time. Seller retiring. D&M Practice Sales 818.591.1401

STOCKTON GP FOR SALE - 1/3 Share of 3 Partner Practice. Digital. GR \$508K. HSPPT-Jay Harter 916-812-0500 #CA1389

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New Listing! Sacramento County, #1143 - Outstanding General Dental Practice, 4 ops, 1,200 sq. ft. space. 2019 Collections \$956k. Call 714-259-0501 for more details.

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New Listing!

Sacramento County #1143

Outstanding GD Practice

1,200 sq. ft. space w/ 4 ops

2019 Collections \$956k.

Asking \$725,000

Kern County #1137

Seller retiring after 40 years

FFS/PPO/GP 5 operatories 2019 collections \$1,431,120

Asking \$900,000

Price Reduction! South LA County #1142

7 Op/2,200 sq. ft. office PPO/HMO Practice 34 Year history 2019 Rev. collected \$880K Aug. 2020 collections \$75K

Asking \$575,000

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Coastal Orange County #1135

Restorative Practice - Seller retiring Prestigious NetCon 2019 P. Es Revenues \$522,000

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SANTA CRUZ: Practice produced >74k in Oct 2020! Priced lower than 50% of Gross Receipts! ~ 1,547 sf w/ 4 Ops \$395k (DG-1157) WPS/800-641-4179

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BAY AREA

AC-1162 SAN FRANCISCO Facility: Located in art-deco historical landmark! 1,200 sf w/ 4 fully equipped ops! Move-In Ready \$80k

AC-1213 SAN FRANCISCO: Loyal, Stable PT Base. 900 sf w/ 3 fully equipped ops. 2019 Collections were \$498k. Priced to sell at \$260k

AG-1079 SAN FRANCISCO: Quality Practice in Heart of City! 1931 sf w/ 5 ops offering in-house specialists \$685k

AG-1135 SAN FRANCISCO: Be the envy of your colleagues as you practice in heart of this vibrant neighborhood! ~900 sf w/3 ops + 1 add'l \$395k

AG-1147 SF RICHMOND DISTRICT: Priced below 50% of Collections! Seller Willing to Accept Reasonable Offers. ~1200 sf w/ 5 Ops \$150k

AN-1190 SAN FRANCISCO: Perfectly situated near Union Square! Dreaming of a practice in the heart of the city? Here it is! 1,275 sf w/ 4 ops & 1 Hyg op. \$425k/ Real Estate\$1.275m

BC-1122 BRENTWOOD: Amazing Opportunity in Retail Shopping Center. 1,633 sf w/ 4 ops \$450k

BC-1201 RICHMOND: Seller Recently Deceased. PRICED FOR IMMEDIATE SALE. 2 fully equipped ops & plumbed for 1 addl. ONLY \$40k

BC-1199 SAN LEANDRO Dental Office Space for Lease: ~ 770 sf w/ 3 ops offered at \$2500/month - Call for Office Visit

BG-1180 SAN LEANDRO: Family-oriented practice with the opportunity to own Real Estate. ~1500sf w/ 4 Ops \$350k / Real Estate Available

BN-1023 RICHMOND: This is a rich opportunity for the astute dentist! 1450sf w/2 ops + 2 add'l. \$50k/ Real Estate \$750k

BN-1103 BERKELEY: Seller is retiring from this beloved practice! It awaits your talent! Shared 1500sf w/ 7 ops. \$110k/ 1/3 Interest - Real Estate \$400k

BN-1140 CONCORD Facility: Come sink your roots in this major East Bay family-oriented, suburban community! 1500sf w/ 3ops. Reduced \$35k

BN-1149 PLEASANT HILL: in an attractive, well-maintained, single-story Retail Shopping Center. 900sf w/ 3 ops + 1 add'l. \$210k

<u>BN-1150 SAN PABLO</u>: This amazing practice & remarkable opportunity awaits your talent and skill! 1,300sf w/ 4ops. \$250k

BN-1163 CASTRO VALLEY: Delivering the highest standard of dental care to a stable and beloved patient base! 1,236 sf w/ 4ops. \$410k

BN-1164 SAN LEANDRO Facility: Conveniently located in an attractive, busy, and popular Retail Shopping Center! 2,500sf w/ 5 ops. \$95k

CC-846 SAN RAFAEL: Prof/Retail Building Complex. 3 ops 640 sf Collections \$433k in 2017 **\$275k**

CC-963 SANTA ROSA: Practice & Real Estate Available! 1765 sf w/ 5 ops Practice \$250k & Real Estate \$735k

CC-1030 SANTA ROSA: Extraordinary practice in prime location. Rock-Solid Staff & highly skilled competent Associates. Real Estate Also Available! DO NOT MISS THIS OPPORTUNITY! Only \$324k

CC-1049 SANTA ROSA: Fully Remodeled, Amazing Location. 2000 sf w/ 6 ops \$400k Real Estate: \$735k

CC-1161 SANTA ROSA: Perfect location could easily be adapted for a Specialist or for a Satellite Office or Start-up! Retail Shopping Center w/ excellent signage! 1,200 sf w/ 4 fully equipped ops \$149k

BAY AREA CONTINUED

CC-1203 PETALUMA: Views of Downtown & Mt Preservation from each op! 2,010 SF w/ 6 fully equipped ops. Plumbed for 2 addl \$525k

CC-1207 VALLEJO Facility: Move-In Ready Facility. 950+ sf w/ 3 ops Call for Address & Equipment List \$80k

CG-1110 PETALUMA: Imagine living in Sonoma Co. & purchasing this beloved practice w/ possibility of owning Real Estate! ~ 2300 sf w/ 6 Ops \$180K / Real **Estate Available**

CG-1158 SONOMA: Seller's Ready for Retirement! Will Consider All Reasonable Offers! ~1500 sf w/ 4 Ops Reduced \$495k/Real Estate Available

CG-1179 HEALDSBURG AREA: Priced to sell at 50% of collections! ~990 sf w/ 3 Ops \$315k / Real Estate Available

CN-911 SANTA ROSA: This fabulous practice is the heart of the Wine Country! 2250 sf w/4 ops + 1add'l. Seller Motivated \$405k

CN-1090 VACAVILLE: This amazing, state-of-the-art practice is an outstanding opportunity! 2400 sf w/ 7 ops + 1 add'l. \$695k / Real Estate \$780k

CN-1166 W. SONOMA CO: Established, quality fee-for-service practice with its stellar reputation! 1262 w/ 4 ops. \$725k

DC-1080 ALAMEDA: Established for 25 years. Seller retiring from this amazing practice. 1200 sf w/ 3 ops \$575k

DC-1153 REDWOOD CITY: Heavy foot traffic on busy major thoroughfare. 1,600 sf w/ 4 fully equipped ops \$319k

DC-1196 SAN JOSE Facility: ALL ABOUT LOCATION! 1500 sf w/ 3 fully equipped ops ONLY \$80k

DG-1112 LOS GATOS: Hesitate and you might just miss out on the opportunity of a lifetime! ~ 850 sf w/ 3 ops. \$350k

DG-1141 SAN JOSE: Imagine tens of thousands of people walking past your front door every day! ~1450 sf w/ 5ops \$965k

DG-1142 SAN JOSE: Family-oriented practice in a highly desirable neighborhood! ~1400-1600 sf w/ 3ops + add'l \$150k

DG-1157 SANTA CRUZ: Consistently voted as the BEST DENTIST in Santa Cruz 2014-2017! ~ 1,547 sf w/ 4 Ops \$450k

DG-1165 SAN JOSE: Located in highly desirable commercial and residential neighborhood! ~1,200 sf w/ 3 Ops \$120k

DG-1173 SUNNYVALE: Cash Flow Profit averaged much more than \$700k in last 2 yrs! ~1,350 sf w 4 ops \$1.1M

DG-1182 FREMONT: Rare Opportunity w/ 10 Ops in the Bay Area! ~ 2800 sf w/ 10 Ops \$495k

DN-1031 CUPERTINO: This remarkable practice awaits only your talent and skill! 1500sf w 3 ops + 1 add'l. Reduced! \$995k

DN-1107 SAN JOSE: Quality, family-oriented practice. Hesitate & you may miss out on the best decision of your life! 1200sf w/ 3op. \$535k

DN-1178 SAN JOSE Facility: This stunning facility is an excellent opportunity for any dentist! 1207sf w 2ops + 1 add'l. \$50k

DN-1200 FREMONT: Located in a well-established, attractive, single-story Retail Shopping Center! 1,155 sf w/ 3ops + 1 add'l \$395k











NORTHERN CALIFORNIA

EG-1012 EAST SACRAMENTO: A practice like this one does not come available very often! ~ 2900 sf w/ 8 Ops \$2.3M

EG-1039 EL DORADO HILLS VICINITY: Practice produced over \$60k in June 2020! ~1100 sf w/ 4 Ops Reduced Price \$295k

EG-1061 SOUTH AUBURN VICINITY: Come live, play and practice in the heart of this pristine town! ~1100 sf w/ 4 Ops Reduced Price \$295k

EG-1100 CARMICHAEL: Be rewarded for your talent and skill at this proven location. ~ 2,271 sf w/ 6 Ops \$535k / Real Estate Available

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EG-1137 SACRAMENTO: Price to sell! Seller is highly motivated! ~1500 sf w/ 2 ops \$45k

EG-1202 AUBURN: Great Location! Easy Access just off the Freeway. ~1000 sf w/ 3 ops \$350k

EN-1108 GRANITE BAY Facility: Prefect satellite or start-up practice! Updated w/ high-tech equipment! 1,500 sf w/ 5 ops. Reduced Price \$130k

EN-1198 SACRAMENTO: Location, Quality Relationships & Philosophy are only some of the attributes of this successful practice. ~ 1,671 sf w/ 4 ops + 1 add'l. \$395k

FG-1086 UKIAH: This excellent opportunity awaits your talent and skill ~1200sf w/ 4 ops \$550k

FG-1171 CALIFORNIA COASTAL TOWN: Highly esteemed practice in thriving coastal community. ~3900 sf w/ 8 Ops \$1.8M

FN-1105 HUMBOLDT CO: Laid-back office is the dream of any dentist aspiring to begin their own legacy! 1,884 plus sf w/ 2ops + 1 add'l. \$189k/Real Estate Available

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FN-1205 DEL NORTE CO: Established over 30 years & consistently averages more than \$1 million in Gross Receipts! 1,550 sf 4 ops w/ 1 add'l. \$495k

GN-1071 REDDING: Streamlined policies & loyal patient base, this quality practice is your springboard to success! 2264sf w/ 4 ops. \$525k

GN-1118 TEHAMA CO: Don't miss this ideal opportunity to write your own success story here! 3000sf w/ 6ops. \$495k Real Estate \$455K

GN-1123 MARYSVILLE: Streamlined office policies for efficiency & more than 40 vrs of goodwill. 2000sf w/6 ops + 1 add'l. Priced to Sell: \$175k

GN-1133 CHICO: Come, live, play, and practice in this vibrant city that values quality of life and sense of community. ~2500sf w/ 4 ops \$195k

HG-1089 CALAVERAS COUNTY: Est. 25 yrs w/ Stellar Reputation! 3000+ sf w/ 6 ops \$465k/Real Estate Also Available

HG-1116 AUBURN VICINITY: Practice produced \$82k for 30 days from July to August 2020! ~1430 sf w/ 4 ops \$525k

HG-1146 TRUCKEE: Family-oriented, information based, quality practice with modern equipment. ~ 1700 sf w/ 4 ops \$365k

NORTHERN CALIFORNIA CONTINUED

HG-983 GRASS VALLEY: Newly remodeled office in highly desirable neighborhood! ~1250 sf w/ 3 ops. Reduced Price \$185k/Real Estate Available

HN-991 PLACERVILLE: Quality, conservative and compassionate practice! Will consider work back. 1,654 + 812 sf w 5 ops. \$675k

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IG-1007 GREATER MODESTO AREA: Combines a guality learning environment with relaxed rural living. ~3000sf w/ 6 ops. \$645k

IN-1113 LODI: Small town charm, stable patient base and low overhead! 1,100sf w/ 3ops. Priced to Sell! \$75k

IN-1174 TRACY Facility: This Facility Only, it is all about location, location, location! 1,000sf w/ 3 ops + 1 add'l. \$95k

IN-1184 LODI: Well-known family-oriented practice providing quality restorative/ preventative dental care! 1,400sf w/ 4 ops. \$150k/ Real Estate \$295k

IN-1210 LODI Facility: Opportunities like these do not come by easily! Start living the life you were meant to live! 1,100sf w/ 3ops. \$50k

JC-811 FRESNO COUNTY: Seller willing to consider Associateship for qualified DDS w. intention to Buy In! Considerable Goodwill in Community! 3,000 sf w/ 6 ops \$350k

JC-823 LOS BANOS: Heavy emphasis on hygiene. 1000 sf w/ 3 ops \$80k

JN-1128/JN-1129 BAKERSFIELD: This is a unique opportunity to purchase two well-established practices. 4000sf w/11 ops. \$475k/ Real Estate Available

SPECIALTY PRACTICES

BG-843 WALNUT CREEK Perio: Priced at 50% of collections! ~1085 sf w/ 4 ops \$390k

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DG-1195 SOUTH BAY AREA Perio: Practice profits >\$960k/yr on a relaxed 3-day workweek! ~ 1550 sf w/ 5 Ops \$1.1M

EC-1192 SACRAMENTO Endo: Submit your CV to wps@succeed.net and reference "EC-1192" for more info! Real Estate Also Available

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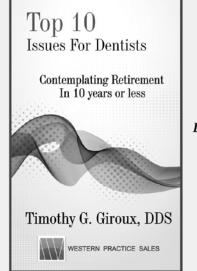
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Ask The Broker

How do you determine the listing price of my practice? COVID?

The single-most important factor in determining the practice sales price is the collection total of the previous calendar year. This is true even now with COVID. I believe that the 2019 return will be primarily used for practice evaluations until perhaps July of 2021. Lenders and Buyers like to see stability without large variances from year to year. It should be obvious that steady, slight increases in revenues are always better than even the slightest of decreases. Poor performance of one of three years should not affect pricing, unless it is the last calendar year that shows a significant drop. Therefore, try to maintain a stable practice, make sure you finish strong and make all your December deposits for that last year you will be filing!

Practices are priced based heavily on gross receipts. Let's work through some scenarios and options. If you plan to practice 2-3 more years, it is not worth investing extra money in the practice. In this case, I would just advise finishing strong, especially to reflect your last tax return which will be filed. If you plan to practice approximately 5 years, spending large amounts of money for new technology may not necessarily return the investment unless it helps to increase your production. However, this being said, purchasing new equipment may increase your enjoyment of practicing dentistry and therefore be a worthwhile investment.

With 8–10 years remaining to practice, modernizing the practice with the latest and greatest is generally a great idea. Leasehold improvements typically last 5-8 years, so making the investment at this time to spruce up the office will enhance the desirability of the sale. It may also give you greater satisfaction of working in a first-rate environment for the entire duration of the leasehold improvements. Most importantly, since practice values are based on gross receipts, keep up the good work!

With factors affecting the current practice market such as a large number of "Baby Boomers" choosing to retire coupled with a lower percentages of Millennials wanting to own dental practices, it is important to make decisions now that will help your practice stand out from the rest when you decide to sell! Call or email us today for a free copy of Dr Giroux's book "Top Ten Issues for Dentists Contemplating Retirement in Ten Years or Less".

Timothy G. Giroux, DDS is currently the Owner & Broker at Western Practice Sales and current President of the nationally recognized dental organization, ADS Transitions.

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- USC Dental School 1987
- USC Endodontic 1989
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- Sold 1/2 of Practice 1992
- Opened Second Office 1993
- Built-Out New Office 1996
- Work for Dental Manufacturer 1996-1997
 - Law School 1997-2000
- Transactional Attorney 2001 to Present
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- 6181 CARMEL VALLEY'S "THE VILLAGE" START-UP 48-year history providing dental care at this \$1 +Million location. Equipped & furnished 4-ops. Only practice in Village. Next practice 10-minutes away. Landlock 5 butcher of original dentist who worked as Hygienist and the Manager. Closed April. Purchase equipment & furnishings; enter into Lease, open doors, patients return. Operate out-of-network.
- 6177 MONTEREY BAY AREA SALINAS Exceptional opportunity to create a full-service practice. Under-performing practice collected \$935,000 in 2019. Current annualization is \$1+ Million in collections. 7-days of Hygiene. Has averaged 130-new patients/year the last 2-years. Housed in beautiful 6-op building. Free-standing condo included in package sale. Perfect platform to bring in specialists.
- 6176 SANTA CRUZ Delta PPO practice seeks Successor skilled in implants. Last 2-years averaged \$1,180,000 in Collections and \$735,000 in Available Profits. \$480,000 invested in technology. 4-days of Hygiene. Full Price \$650,000. Compare to similar nearby "For Sale" practice asking \$1.15 Million with another brokerage.
- 6174 HUMBOLDT COUNTY'S UNIVERSITY COMMUNITY ARCATA Best location, great foundation. Owner voted "Best Dentist" in 2020 Reader's Poll. Opened 3-day week by choice. 2019 collected \$360,000. Receives new patient calls constantly, and which are turned away. Will Practice will be full-time by simply working 5-days if that is your intent. Full Price \$25,000.
- 6172 WALNUT CREEK OUT-OF-NETWORK 2019 collected \$850,000 with Profits of 4.0 (20) 4-days of Hygiene. Great Downtown location. Seller-nall work-back to assist in transition.
- 6171 SANTA ROSA Great DNA in long-established practice. Strong patient foundation per 6+ day Hygien Schedule. 2019 collected \$990,000 with Available Profile f \$338,000. Great Team. 2020 is doing extremely well.
- **6165 ROSEVILLE ORTHO OUT-OF-NETWORK** Stanford Ranch. \$455,000 invested in build-out, furnishings, computers and equipment. 3-chair Bay. Digital Pan with Ceph. Averages 3 New Patients per month. Full Price \$125,000.



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For complete details on any of these opportunities, go to www.PPSsellsDDS.com

WANT TO BE A PRACTICE OWNER?

In the past, first time buyers had no problems making a decision. If a practice was located near where they wished to live and the economics penciled out, Offer submitted and practice acquired.

Many of today's want-to-be owners are so concerned about making a bad purchase decision, they simply cannot make a decision. Such buyers kick tires year-after-year while walking away from great opportunities. In contrast, dentists who own a practice, are quick to make Offers on another practice to expand their network. What is the difference?

Growing practice owners have confidence in their abilities and are not concerned about risk. They know which procedures they wish to deliver and they know they can hire dentists to infill the other areas. In contrast, many first time buyers lack confidence and are unable to take that leap of faith.

To assist you in becoming a practice owner, engage the best dental accountant you can find as your Advocate. Find someone who has been in the trenches a long time. Align with an established dental accounting firm as within that firm they have witnessed hundreds of transactions. They have superstar clients who have created successful Centers of Excellence. They have a collective data base that shall be a huge asset in your search in acquiring a practice. They understand "best practice" applications.

As your Advocate gets to know your designs on a to-be acquired practice, they can quickly ascertain if an opportunity is a good fit, if it is properly priced and if it warrants serious attention. They also understand what that practice can do if properly tweaked. They further know all of the players in this industry; the brokerages, the agents, lenders, consultants, attorneys, escrow agents, etc. And they are looking after your best interests as your fiduciary.

Consumers deserve optimum oral healthcare. For this to happen, the profession needs you to transition from wanting to buy a practice to being a practice owner. Thousands have done this. Why not you?



Ray and Edna Irving

Here when You need Us!

Professional Practice Sales of The Great West

Specialists in the Appraisal and Sale of Dental Practices Since 1966

(800) 422-2818 (415) 899-8580 Fax: (415) 899-8588 Ray@PPSsellsDDS.com www.PPSsellsDDS.com

Professional Practice Sales Celebrates Fifty-Five Years Selling California Dental Practices

How is this possible? PPS is not a Fortune 500 Company. PPS is not owned by Dentists. PPS is certainly not the largest brokerage.

Very simple.

It is about having the time and attention to properly devote to each engagement.

When you place your practice "For Sale", you will feel vulnerable. To assist you during this anxious period, you need to feel secure knowing that the requisite care and attention is being implemented so you can make the proper decisions.

And you expect to be properly protected!

It is PPS' focus, our attention to details, properly preparing our Client for this unique journey, preparing the best practice presentation, assembling a complete "tool box" before going to market, implementing the necessary risk management application to properly protect our Client and expertly papering the transaction which separates PPS from others.

We clearly understand that our reputation hinges on each engagement.

PPS does not wish to be the biggest. We simply strive to be the best!