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No. Calif. Edition

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NOVEMBER 19, 2017

"California Dental Practice Act"

"How to Grow, Manage & Protect Your Dental Practice"

XCEL Seminars – Four Points Sheraton, San Jose, California

Patrick J. Wood

<u>DECEMBER 3, 2017</u>
"The New Economics of Dentistry"

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Jason P. Wood

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FOR SALE Hu-friedy H2 hemostats, Various scissors New/like new. \$9.00/each (323) 851-6622

Dentist Needed: DentiCal and PPO in Hayward, 1-2d/wk, % coll, haywardsmiles@yahoo.com.

2015 Gerec omincam, mill and porc. oven. Light use. \$122,000. jb2thdoc@yahoo.com, 408-227-0910

Ultrasonic Scaler 2 brand new Biosonic tips for ~\$60 each/2 used Biosonic tips for ~\$30 each/2 VectorR&D tips for ~\$20 each drderekwongdds@gmail.com

Prime downtown SF office available for subleasing Mon, Wed, Fri with pano, ceph and 3 fully equipped ops. Great view of square. jacobth25@gmail.com

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Endodontist, experienced, gentle, available for your GP office in Sacramento/Bay Area. Steve Murphy, D.M.D. 412.855.9914

7 ortho/pedo chairs, office furniture, pictures avalible, Redwood City, CA, call Jose 7077719998

FT DENTIST NEEDED in Castro Valley/Hayward. send resume to mary@transdentalgroup.com

Associate Dentist VaraniSmile Needed 1-2 days per week, \$600 a day or 25% DOE, Turlock, Ca. email resume to drvarani@yahoo.com or call (209)667-8874.

Articulator -Denar Mark 330 Used. New price is ~\$1300. Selling for \$950. Some small missing parts but works fine. Contact bayareadds1@gmail.com

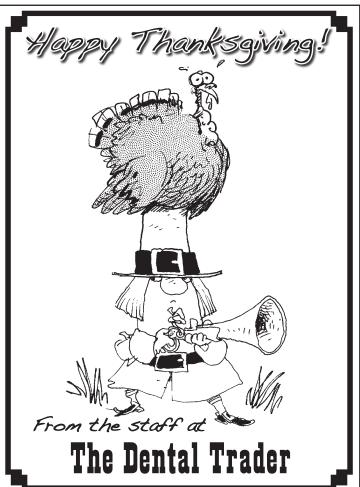
FOR SALE Oral/periodontial surgery Hu-Friedy Periosteal Elevator (PPR3) and P9A. New/ Like-new \$25.00/each (323) 851-6622

Zeiss OPMI pico microscopes (2) for sale. Perfect condition, halogen light, inclined optics, integrated video. \$8000 each gearingendo@yahoo.com

Fresno dental established GP for sale \$179K 4 ops complete digital X-ray sensor & HD Intra-oral cameras. Easy Dental Software. Call (559) 313-1751

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Dental office for rent/sale in historic Jamestown. Great location on Main St. 2 ops plumbed. \$600/mo. 209-984-3035



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Associate Dentist Needed 1-2 days per week, \$600 a day or 25% DOE, Turlock, Ca. email resume to drvarani@yahoo.com or call (209)667-8874.

Fresno Dental Office for sale \$155K 3 ops Great location, rare opportunity, near Community Hospital & Business/residental area. call (559) 313-1751

For Sale Used Belmont chairs, Xray, Compressor, Vacuum, reception chairs. Walnut Creek, CA --(510)910-9105 or drdaledds@yahoo.com

PRACTICE FOR SALE--Chula Vista. GP with 4 equipped Ops. Digital and new Panorex: SDPS: 760-599-7828

Looking for a specialist to share or sublease a space 2 days a week in Danville, CA . Please call at 510-579-4981 or email at pooja.malik@gmail.com.

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Paul Maimone Broker/Owner CA Broker #01172430

CA REPRESENTATIVE FOR THE NATIONAL ASSOCIATION OF PRACTICE BROKERS (NAPB)

PRACTICE SALES AND LEASING

KERN COUNTY

SO. EAST KERN COUNTY - (5) Op comput G.P. VERY LIMITED COMPETITION! In a free stand bldg. Bldg also avail. Exposure/visibility/signage. Cash/Ins/PPO. Digital CT Scan, Digital X-Rays, soft tissue laser, & a regular Pano. 2016 Gross Collect \$600K+ on a (4) day wk. (24-25) new pts/mos. (4.5) Hygiene days/wk. Seller Retiring.

LOS ANGELES COUNTY

ANTELOPE VALLEY #4 - Pract. & Bldg. for sale. (6) op comput. G.P. & 4,192 sq ft duplex free stand. bldg. on a main thoroughfare with exposure/visibility & signage. (30+) years of Goodwill. Cash/Ins/PPO pt base. Gross Collect \$1.0MM+/yr with no advertising. Eqt'd with digital x-rays, (2) lasers, (2) wands, & Eagle Soft s/w. Refers out most Endo, all Perio, all O.S., all Ortho & all Implant Placement. Seller works (3) days/wk with (2) associates each (2) days/wk. (6+) Hygiene days/wk. Seller is retiring, but is willing to stay on p.t.

ARCADIA #3 - Beautiful, newly remodeled, (4) op computerized G.P. located in a well known Prof. Bldg. on a main thoroughfare. Cash/Ins/PPO pts. Annual Gross Collect \$300K on a (3) day week.

CARSON - (3) op comput. G.P. on a main thoroughfare w HUGE SIGNAGE! Newer eqt. Paperless, digital x-rays & pan/ceph. Started from scratch late 2012. Mixed pts. \$2.0K+/mos Cap. Cks. 2016 Collect. \$244K & growing. Seller moving. MAJOR PRICE REDUCTION!

ENCINO #7 - (5) op comput G.P. (4) ops eqt'd/(1) add plumbed. Cash/Ins/PPO. Gross Collect approx. \$270K p.t. (2) days of Hygiene. Refers out: most Endo, Perio, Implant place, Ortho & major O.S. Digital, Paperless, & Waterlase Laser. Seller retiring.

GLENDORA - (3) op comput G.P. (2) ops eqt'd, 3rd op plumbed. Located in a strip ctr, on a main thoroughfare, we excell exposure, visibility & parking. Cash/Ins/PPO w no HMO, no Denti-Cal, no nights & no weekends. Very low overhead. Seller refers out implant place, O.S., some Endo, Perio Surgery & Ortho, & does no advertising. Priced at well below build out & eqt costs. This is a great starter Pract or satellite location. Seller retiring, but is willing to help transition.

ORTHO PRACTICE WITH (2) LOCATIONS - (#1) in SFV & (#2) IN EAST VENTURA CTY. Collect. approx. \$700K/yr. Cash/Ins/ PPO. (14-15) new starts/mos. 45+yrs of Goodwill. 500+ Active pts & 550+ in retainers. **PENDING**

PANORAMA CITY #3 - (3) op comput G.P. in a retail ctr @ a major intersection. Excellent exposure, visibility, & signage. Cash/PPO pts. Digital x-rays. Gross collect ~ \$185K p.t. Does no advertising. Sale due to partial disability. REDUCED

SAN FERNANDO VALLEY #10 (CALABASAS) - Located in an Exclusive Area of the Valley. (5) op comput G.P. \underline{w} high end buildout & decor. Digital x-rays, CT Scan, Laser, Dentrix s/w & (2 to 5) year old eqt. 2016 Gross Collect. \$1M+. Cash/PPO/Small Amt HMO. Reasonable overhead w high net! NEW

SIERRA MADRE - (3) op comput G.P. in desirable foothill area. Gross Collect \$350K - \$400K/yr on (3) day wk. (3) days of hygiene. Cash/Ins/& one PPO. Refers out Endo, O.S., Perio, Ortho & Implant Place. Does no advertising. Seller retiring.

SUNLAND - Practice and Real Estate. (3) op comput G.P., Free Standing Bldg., & two additional store fronts for sale. On major thoroughfare w excellent exposure, visibility & pole signage. Cash/Ins/PPO/HMO/Denti-Cal pts. Seller working p.t. Annual Gross approx. \$200K. "Diamond in the Rough." Come build your dream clinic. Seller retiring. **NEW**

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- Locate & Negotiate Dental Lease Space
 - Pre-Sale Planning

TORRANCE - (2) op comput G.P./Prost. Pract. 75% G.P./25% Prost. 2016 Gross Collect \$445K+ on an easy (3) day wk. Cash/Ins/PPO. Very low overhead. Digital x-rays. Seller does no advertising. Seller retiring, but willing to transition. Back on the Market.

WEST L.A. (MAR VISTA) - Recently remodeled, (4) op comput. G.P. on the very desirable West side. (3) ops eqt'd, 4th plmbd. Located in a strip ctr w excellent exposure. Annual Gross Collect \$250K+ on a p.t. schedule. Growth potential. **SOLD**

WESTLAKE VILLAGE #6 - (4) ops/3 fully eqt'd turnkey office. Located in a highly desirable upscale demographic area with easy access & ample free parking. Location has been a successful dental office since 1979. Office is networked, digital, has central nitrous & 2 1/2 year old eqt. Seller bought a bldg. & is moving. Offered at less than buildout costs.

ORANGE COUNTY

Room for Your Orange County Practice Listing.

RIVERSIDE COUNTY

Room for Your Riverside County Practice Listing.

SAN BERNARDINO COUNTY

VICTORVILLE - (6) op comput. G.P. (3) ops eqt'd. (3) add. plumbed. Located in a one story prof. bldg. on a main thoroughfare. Cash/Ins/PPO & 10% Denti-Cal. Gross Collections approx. \$275K/yr. 30+ years of Goodwill. Seller retiring. **PENDING**

SAN DIEGO COUNTY

CLAIREMONT - (3) Op fully eqt'd comput G.P. Located in a one story prof. bldg. on a main thoroughfare w exposure/visibility. Cash/Ins/PPO/ pts base. (2) year old eqt., Practice Web s/w & Digital X-Rays plus regular Pano. 2015 Gross Collect. \$265K+ on a (3) day wk. **SOLD**

SAN LUIS OBISPO COUNTY

CENTRAL CA COAST - High producing & very profitable G.P. with Seller work back. (7) op comput. G.P. located street level in a smaller professional bldg. near the downtown business district. 2016 Collections of \$1.6M. Projecting \$1.8M in 2017. Pract. does no advertising. Averages (12) days of Hygiene/wk. Cash/Ins & one PPO. 78+yrs of Goodwill. Digital x-rays & digital Orthopantomograph. Refers out Implant placement, diff O.S., all Ortho, all Perio Surgery and most molar Endo. The two Sellers wish to work back for 8-24 mos. to facilitate a successful transition, & to wind down their careers with less administrative demands prior to retiring. This practice is ready to go to the next level & Sellers are anxious to help. PENDING

VENTURA COUNTY

NEWBURY PARK/T.O. - (4) ops/(2) equipped. Computerized Turnkey Office (no Charts). Located in a Professional Office Condo. Purchase or rent the condo. Easy fwy access. Prof. designed. Newer P&C eqt, Dentrix, digital, & set up to be paperless. Priced to Sell! NEW

OXNARD #9 - Practice and Condo for sale. (3) op computerized G.P. Located on a main thoroughfare. Cash/Ins/PPO/HMO patients. 2016 Gross Collect \$224K+ p.t. \$4K+/mos Cap Cks. Excellent Buy & Combine, Satellite, or Starter. PENDING

UPCOMING PRACTICES FOR SALE

Bakersfield, Beverly Hills, Carlsbad, Conejo Valley, Culver City, Encinitas, Escondido, Foothills, Glendale, Laguna Hills, La Jolla, Los Angeles, Palos Verdes, Pasadena, San Diego, Santa Clarita Valley, Tarzana, Ventura Cty., West Covina, West Hills & West L.A.

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Dental office for rent/sale in historic Jamestown. Great location on Main St. 2 ops plumbed. \$600/mo. 209-984-3035

CHICO 7 Ops, Digital, Dentrix, Pano, Laser, 3M True Definition. 2015 GR 757K. HSPPT-Steve Caudill 951-314-5543 #CA402

Dentist looking to partner/purchase general practice northern ca, please email myhuynhmyhuynh@yahoo.com

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Endodontist Needed 1-2 times per month in Turlock, Ca. GP office. \$600 a day or 50%, Email resume to drvarani@yahoo.com or call (209)667-8874.

ANTIOCH: The perfect place to work, live and play! Located in desirable professional neighborhood. 1,323 sf w/ 4 ops. \$315k (BN-734) WPS/800-641-4179

2011 Lightwalker Erbium Laser, Light Use. \$15,000. 408-227-0910, jb2thdoc@yahoo.com

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Dental office looking dentist possible partnership. Immediate hiring, excellent pay. Email your resume mycitydental777@gmail.com or fax (408) 848-3408

Nouvag Implant setup ...new....includes. motor, handpiece LED, and unit. save 3K, \$2250 with a one year warranty. Handpeice Trading Post 800-445-6719.

Kodak 9000 cone beam, barely used, 5 years old.\$29K!! includes, software, local installation and warranty. Handpiece Trading Post, 800-445-6719.

PRACTICE FOR SALE-- GP LA MESA. Long established. 3 Ops in Prof Bldg. Residential neighborhood. Digital. SDPS: 760-599-7828.

The First Few Transitions as a New Dentist – Free eBook from Dental CPA Firm. Visit www.onlyfordentists.com to request.

Orthodontist Needed 2-4 times per month, Turlock, Ca. \$600 a day for 50%, email resume to drvarani@ yahoo.com for call (209)667-8874.

Dental Chair for rent daily, weekly or monthly in San Carlos. Walk to CalTrain and downtown. Creekside views. Contact hartdentistry@yahoo.com



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Bob is easy to get a hold of and he was instrumental in me getting the best terms possible in this transaction. He is very knowledgeable about the law for dental transitions and a smart negotiator on behalf of his clients. He also charges a fair fee for the amount of work that he does. I am very happy for the service that he provided and could have not done it without his help.

Avvo® Review #122 Posted September 13, 2017

Robert W. Olson, Jr., APC

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Former dental office for 40 years (5 to 9 operatory), 1000 to 2000 sq. feet. Great street visibility, situated on the busiest street in town in the heart of Carmichael, Sacramento county. Easy transferable lease, if needed. Possible satellite location. Excellent parking, convenient access, located in medical/dental surroundings. Owner on site. Reasonable rates. Call owner, Alain at 916 752 7706.

DENTAL PRACTICES WANTED in Anaheim Hills, Fountain Valley, Newport Beach, Tustin, Irvine 6-8 ops. 20+ new patients per month. Sellers call Loc Pham, Broker BRE#01875780. (714)550 7494 practice@lcffin.com|LCFPracticeSales.com

DENTIST SEEKS PART TIME POSITION Experienced, friendly, fully licensed, restorative dentist seeking part time or fill-in position in Fresno area. 559-392-6916 jacklesterdds@gmail.com

INVENTORY LIQUIDATION ZEN-PX2 Gen-O-Ray Handheld X-Ray; (comes with long cone, shot switch, tripod and back-scatter); Lightweight; Rechargeable Battery; Built-in Screen; Low radiation; Sharp Images. Reg: \$6,495. Liquidation Price= \$4,295. Full Warranty. Brand New. Call 800-273-5033.

Los Angeles Beverly Hills: Exclusive Wilshire Blvd practice adjacent to Beverly Hills. 4 ops. Call Jack at (818) 522-9123 – integritypracticesales.com – BRE #01911548

Getilia Chen, Esq. negotiated a 3-months rent abatement for my practice purchase, giving me the much needed capital during the transition period. – D. Aminov, DMD. Call us for a complimentary consult. Toll Free: 855-850-4111,

Cecilia@practiceatty.com or www.practiceatty.com.

DENTIST. Consulting firm seeking Practice Transition Consultant. Immediate need in northern CA. Must have/obtain a real estate license. Full Training and support. Unlimited earning potential.

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PRACTICES FOR SALE—November, 2017

CHULA VISTA--NEW LISTING!! Owner retiring from 35 year established GENERAL Practice, situated on corner of major thoroughfare. High Collections/ High Net! 6 Ops in approx. 2000 sq.ft., with digital X-Rays. Softdent updated 2016. Seller owns Building and there is possible sale in future.

CHULA VISTA-- GENERAL Practice with 4 equipped Ops. Digital with new Panorex. PPO, Cap, DentiCal and Cash.

LA MESA-- Long established GENERAL Practice in Prof Bldg in residential neighborhood. 3 Ops in approx. 1000 sq.ft. FFS and PPO.

RANCHO BERNARDO-- GENERAL Practice (established 6 yrs) situated in Professional Bldg, located on the corner of a major intersection. 2 Doctor office; seller has 4 Ops. FFS and PPO.

SAN DIEGO-- (San Carlos area) GENERAL Practice with 3 Ops in approx. 1000 sq.ft., situated in Prof Bldg along Busy street. FFS & PPO with 18 yrs of Goodwill. **VERY MOTIVATED SELLER!**

Recent Sales: POWAY, SAN DIEGO

for updates, please visit us at **WWW.SDPRACTICESALES.COM**

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Valley, yearly grosses \$1,000,000.00 doc works only 11 days a month. Office has low overhead with no debt. Practice has treated thousands of patients and is recognized as one of the top Ortho offices in Central Valley. Digital/Pan Ceph, Apple imaging hardware, software data base powers entire office from any IPad or computer. Please contact orthocentralvalley@gmail.com.

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Establish dental office looking for a general dental associate and orthodontist associate. Please Send your resume to: Kellyhoang1315@gmail.com

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SUNLAND - (3) op comput G.P., Free Stand. Bldg., & two add. store fronts for sale. On major thoroughfare w excellent exposure, visibility & signage. Cash/Ins/PPO/HMO/Denti-Cal. Seller working p.t. Annual Gross approx. \$200K. "Diamond in the Rough". Come build your dream clinic. Seller retiring. D&M Practice Sales 818.591.1401



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GENDEX SIZE 2 SENSOR \$2,500 or best offer 510-562-0508 email drjsiii@aol.com.

Cecilia Chen, Esq. is very knowledgeable in dental law, particularly when it comes to partnership buyouts and practice acquisition. – Richard Lindsay, DMD. Call us for a complimentary consult. Toll Free: 855-850-4111, Cecilia@practiceatty.com or www.practiceatty.com.

Dental Practice for sale in Van Nuys and take over lease. Current dentist is moving and taking patients with her. Currently space is 6 operatory office. Everything inside office for sale, ie., 6 belmont chair units, compressor, sterilizer, 2 wall mounted belmont xray units. Sale of practice and equiptment open to negotiation. Current practice has been at this location for 13 years. Please call 818-787-3053.

DENTAL PRACTICES WANTED in West Los Angeles, Burbank, Pasadena, Westlake Village, Culver City 4-6 Ops. Retail center. Sellers call Loc Pham, Broker BRE#01875780. (714)550-7494

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Dental Practice for Sale Los Angeles County, CA

Baldwin Park - Main Street! Retail Shopping Center, 18 Ops ■ EQ & Leasehold, ~4,369 sq.ft.

Beverly Hills - Modern Office

- Gross ~\$855K in 2016 General & Specialty Practice
- facing main street. 3 Ops + 1 Plumbed, ~1000 sf

Beverly Hills - 4 Operatory
Collecting ~\$500K.

 Professional Building in highly desirable area.

Glendale - Gross ~\$580K.

- Seller Retiring. GP with Ortho.
- Busy high traffic location. 4 Eq. Ops, ~1,000 sq.ft.

<u>Lancaster</u> - Shopping Center

- Gross ~\$225K on 3 days/wk
- PPO/Cash, ~1,300 sq ft
- 2 Eq. Ops + 1 Add'l Plumbed

<u>La Puente</u> -Low Rent!

Corner Lot in Strip Plaza. ■ 3 Equipped Ops, ~1,400 sq.ft.

<u>Lawndale</u> -Busy street!

- Equipment & Leasehold
- Strip Mall, Facing Main Street ■ 5 Belmont Chairs, ~2,240 sf

Los Angeles - Gross ~\$415K.

- This 5 Ops Practice is located in freestanding building on busy main street. Heavy foot traffic. 21 vrs. Goodwill.
- Mixed Patient Base, ~1420 sf

Pico Rivera - Real Estate & **Dental Practice for Sale!**

- ~\$459K Revenue in 2016
- Building ~3,800 sq.ft. ■ GP. 4 Ops, ~1,200 sq.ft.
- Income Producing Property!

Pico Rivera - Busy Street!

- Nearby shopping plaza, major anchor stores. 4 Ops
- Reasonable rent. ~1,300 sf

Pico Rivera - Well Established

- Gross ~\$440K in 2016. Corner Bldg. 25+ yrs goodwill.
- Retail Shopping Center.
- ■7 Ops +1 plumbed, ~2,450 sq.ft.

Santa Monica - Beautiful

- Leasehold & Equipment
- Renovated. 3 Dental Chairs

Van Nuys - Shopping Center Starter Practice on main street.

■ 3 Eq. Ops., Approx. 1,100 sq.ft

Dental Practice for Sale Orange County, CA

<u>Anaheim</u> - Large Pediatric Ortho Practice for Sale. Please call for more details. Great opportunity for expansion!

Brea - Gross ~\$350K

- Cash/PPO, ~2,400 sq.ft.
 3 Eq. Ops + 2 Add'l Plumbed
- Fountain Valley Shopping Ctr
- Busy intersections, major anchor. ■ 5 Ops, Approx. 1,625 sq.ft.
- Fullerton Well Established Supermarket Shopping Ctr
- 3 Equipped Ops, ~1,300 sq.ft.
- Garden Grove Busy Street! ■ Street Front Location! ~1,700 sf ■ 3 Eq. Ops + 3 Add'l Plumbed

Huntington Beach - Low Rent!

- Walks from shopping mall,
- major anchor stores.
- 3 Ops + 1 Plumbed, 1180 sq.ft.
- Laguna Hills State of the Art! Modern office located on busy intersections in retail shopping center, major anchor stores.
- Cash/PPO! 4 Ops, ~1750 sqft

Laguna Hills - Shopping Center!

Starter Practice on main street. 4 Eq. Ops, Approx. 1,500 sq.ft.

Westminster - Gross ~\$400K

- Major intersections in strip center with national anchors.
- 4 Eq. Ops, ~1,600 sq.ft.

Yorba Linda - Strip Mall

- Starter Office facing main street. Close to shopping centers, major anchors.
- 4 Equipped Ops, ~1,200 sq.ft.

Dental Practice for Sale Riverside County, CA

Hemet - Major shopping center

- Corner of busy streets
- 18+ yrs of Goodwill. 4 Ops
- Reasonable Rent! ~1,200 sf

Dental Practice for Sale San Diego County, CA

San Diego - Strip Mall

- Good Exposure to Main Road
- 3 Ops + 1 plumbed, ~1,200 sf

Dental Practice for Sale Ventura County, CA

Ventura - Busy Main Street!

- Starter Office. Shopping ctr
- High Visibility. 5 Eq. Ops.
- Easy access to freeway.

Dental Practice for Sale Northern California

Concord - Dental Practice & Real Estate Available

- ■1 Story Building on busy corner Mostly Cash/PPO. ~1500 sf
- 2 Eq. Ops + 2 Add'l Plumbed

Fremont - Real Estate & **Dental Practice for Sale!**

- Main Shopping Center
- New Office, Built in 2012 5 Ops. Approx. 2,000 sq.ft.

Pittsburg - New Listing!

- Gross ~\$441K in 2016. Mostly PPO/FFS. Paperless.
- Nearby large shopping ctr. 4 Ops. Approx. 1,500 sq.ft.

San Jose - Real Estate & **Starter Practice for Sale!**

- Constructed in 2014.
- Modern. Retail Center. 6 Eq. Ops, ~2,500 sq.ft.

Turlock - Shopping Center Gross ~\$215K on 5 days/mo Cash/PPO, Off Highway 99

- Vacaville Cash/PPO Part-time Starter Practice. GP. All phases with some
- Ortho. Rarely refers out. Corner lot. 3 Ops. ~750 sqft

Dental Practice for Sale San Bernardino County, CA

<u> Crestline</u> – <u>Real Estate &</u> Starter Practice for Sale!

- Corner Real Estate with its own parking lot. 4 Ops.
- Mostly Cash/PPO/Ins.

No HMO. No Denti-Cal. Fontana - Gross ~\$310K

Retail shopping center. 3 Ops + 1 add'l, ~1250 sf

Ontario - Seller Retiring!

Busy main street. Low Rent! 3 Equipped Ops, ~1,100 sf.

Rialto & Rancho Cucamonga Both Dental Practices are in Large Retail Centers. Lots of goodwill & excellent visibility.

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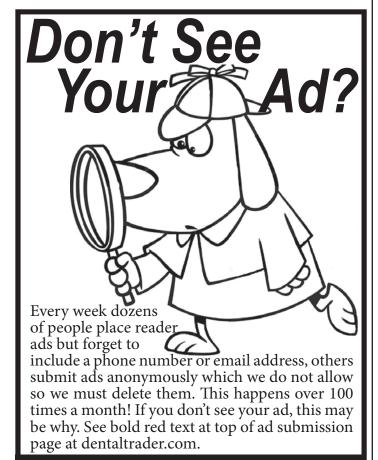
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Inland Empire - Hemet: Price just reduced! Professional office with 10 ops (7 fully equipped) located in a strip mall with great visibility. Seller collected over a million dollars in 2016, and this mostly cash practice averages 30 new patients per month. Listed for \$580,000. Call Linda at (619) 933-6225

Bakersfield, CA: Stunning aesthetics in a high-tech office with 7 masterfully designed and equipped operatories. The office resides in a professional complex with room for expansion and plentiful parking. Estimated buyer's net income after loan payments is a robust \$455,000 on just three days a week! This incredible opportunity is being offered at \$850,000. Call Jack at (818) 522-9123.

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ASK THE BROKER

As the year comes to a close...

Timothy Giroux DDS/Broker

As we approach the end of the year, interestingly enough, it is still a "seller's market" out there. Having said that, practices in the smaller, rural areas still take more time to sell and "facility-only opportunities without patients" are not moving as well as they had in the pre-economic shake-up, even in the larger urban markets. At some point in the next few years, hopefully sooner than later, we do expect a large increase of inventory as the baby boomers who graduated in the late 70's and early 80's will finally retire. I believe we are just starting to see a more normalized market and sellers who have been hanging on are finally starting to decide to hang up their drills.

Here is my year end advice for Sellers

If your practice is currently on the market or you are contemplating selling your practice next year, finish the year strong!! Lenders and Buyers value your practice almost exclusively on the most current yearend P&L. Try **not** to take too much time away from the office until January. Make all of your December bank deposits on time and try to have them posted before January, as opposed to some accountant's advice for you to wait until January so that the tax burden is delayed for a year. If you are currently in contract, most accountants will again advise their sellers to close in January. If you are thinking of selling next year, begin the process to put your practice in tip-top condition with strong financials and "ready to market curb appeal" in mid-to-late January, which is traditionally the busiest time of the year for buyers coming into the market!

Here is my year end advice to Buyers

If you are frustrated searching for the right opportunity, we are expecting a healthy surge in listings and our inventory sometime soon. I expect that this activity will continue to increase. Sellers who have been holding on may decide that it is finally time to retire next year as they probably realize that taxes and expenses will only increase in the future. Their investment portfolios should have rebounded from the 2008 crisis and hopefully they can now consider retirement on their own terms!

Again, I wish you much success and continued prosperity for the years ahead and a safe and happy holiday season with the people you care about.

Timothy Giroux, DDS owns Western Practice Sales and is a member of the nationally recognized dental organization, ADS Transitions.

Contact Dr. Giroux at wps@succeed.net or 800.641.4179

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FRESNO. GR past 3 years averaging \$1.5M. Priced for expedient sale. Delta PPO, no HMO'S. HSPPT-Dennis Hoover 209-605-9039-#CA445

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NORTHERN CALIFORNIA

BERKELEY - Most desirable Berkeley neighborhood practice is 100% fee for service. This Advanced Restorative "spa" practice schedules 4½ days of hygiene with 23 new patients per month. Housed in 1,700 sq. ft. with 4 **Solub**ely equipped treatment rooms, Dentrix Software, Digital X-ray, Laser, Patient Education and I.O. Camera. 2015 Revenue of \$1,288,000 with adjusted net of \$494,000. Average age of equipment is 10 years. Owner is relocating out of the area but will help with a smooth transition and ongoing consultation. #CA379- Jim Engel - 925-330-2207

BRENTWOOD - 1,600 sq. ft. with 4 Operatories in a large upscale strip mall. Dentrix, Digital X-ray, Pano, intra Oral Campara and Oral Surgery and implants referred out 4 days of hygiene. Owner willing to work a couple days a week for new owner. 2015 collections \$600K. #CA391- Dennis Hoover - 209-605-9039

CHICO - General Dentistry Practice with 7 Operatories, Dentrix, Dexis Digital X-rays, Pano, Diode Laser, and 3M True Definition. Practice has been established for over 60 years with current and previous owner. 6 days of hygiene per week. 2016 Gross Receipts of \$715K and Adjusted Net Income of \$212K. Building also available for sale. #CA402-Steve Caudill - 951-314-5542

CLEARLAKE - NEW LISTING - Well-established 2001 General practice inside a professional building. Approx. 1,600 spacious sq. ft., turn-key facility, 4 OP's with the latest technology: Dentrix, Dexis, Intraoral camera, Laser, Surgical Microscope & Panoramic x-ray machine. Over 1,200 patients averaging \$650,000+ in gross receipts. Area is known for its family-friendly, relaxed community. Surrounded by scenic nature "Live where you play" outdoor activities including fishing, hunting, and water sports. Doctor is retiring. #CA457- Gina Miller – 707-391-7048

CONTRA COSTA COUNTY - Endodontic Practice - This professionally designed Endo office has served the community for over 36 years. Gross Revenue of \$672K, with adjusted net over \$300K on 4 days per week. 4 completely furnished treatment rooms with PBS Endo Software, Digital X-ray and Microscopes and packaged tastefully in approx. 1,200 sq. ft. Average age of the equipment is 10 years with other new items. Owner is retiring but will help buyer with introductions to all key referrals. Office space ownership is also available. #CA284- Jim Engel - 925-330-2207

EASTERN CONTRA COSTA - This small, but very profitable practice is waiting for the right owner to take it to the next level. 2016 Gross Revenue of \$274,000 with 52% adjusted net profit. 3 fully equipped treatment rooms with room to expand in 1,300 sq. ft. Upscale Strip Mall to help draw new patients and very low rent for this market. Average age of the Equipment is 10 years with 5 computer workstations, Softdent PMS, Dexis Digital X-Ray, Intraoral Camera and Laser. Owner is relocating out of state after 18 years at this location and ready to help a first time buyer or existing practice looking for expansion. #CA454- Jim Engel - 925-330-2207

EL DORADO COUNTY - 960 sq. ft. office in Professional building with 4 equipped operatories, intraoral camera, Diggram ays, and PracticeWorks software. Practice established for 30+ years, 2016 Gross Receipts of \$453K. Neighboring suite of 960 sq. ft. available with 1 year free rent if desire to expand the office space. #CA339-Thomas Wagner - 916-812-3255

EL DORADO COUNTY - 1,200 sq. ft. office with 3 Operatories, equipped with Pano, and EZ 2000 software. 2016 Gross Revenue of \$334K on 3 day week. Great satellite practice! #CA390- Thomas Wagner - 916-812-3255

ELK GROVE - Facility Only Sale - Completely furnished office in a strip shopping center. Seller moved to larger location in Old Elk Grove, approximately 3 miles away. Signage faces Elk Grove Bl., plenty of parking in front of office. A total of 5 Ops with 4 fully furnished. The 4 Ops have touch screen computers, nicely furnished. A separate room has an Orthpralix 8500 Pano unit. The 4 Ops share 2 X-ray units that swing into each Op. #CA411- Steve Caudill - 951-314-5542

FOLSOM - Well-designed, state of the art, Digital, paperless, 2,900 sq. ft. office with 9 equipped Operatories, 1 additional plumbed in standalone building (purchase available; in great location. Intraoral cameras, Fiber Charles, Schick Digital X-ray, Zoom system, and Eaglesoft software. 2016 GR of \$931K\$ with low overhead on three day work week. Must see to appreciate. Owner relocating. #CA406-Thomas Wagner - 916-812-3255

GREATER EL DORADO HILLS - Beautiful standalone 1,500+ sq. ft. office with 4 Ops, Dentrix software, 2 Schick Digital X-ray sensors, new server & CPUs. Building available with practice. Seller Retiring. #CA407- Thomas Wagner - 916-812-3255

GREATER EL DORADO HILLS - Well-designed 2,400+ sq. ft. office with 6 Ops, Digital X-rays, Ortho phos XG 3D Digita**\$01** erec, Picasso Laser, and Dentrix software. 2016 collections: \$1.8M. Desirable location. Owner relocating/retiring. #CA414-Thomas Wagner - 916-812-3255

GREATER SACRAMENTO - NEW LISTING - Approximately 2,000 sq. ft. leased office with 6 operatories in great location. Practice is equipped with Intraoral camera, Digital X-rays, Laser, CEREC, and Eaglesoft software. 2016 Gross Receipts of \$934,829. Established for over 20 years. Owner retiring. #CA455- Thomas Wagner - 916-812-3255

GREATER SACRAMENTO - Oral Surgery Practice - 5 Operatories in a 2,282 sq. ft. suite. Practice utilizes Digital X-rays and a Pano. 2016 Gross Receipts of \$798K. Selling doctor is retiring. Call for more information. #CA438- Steve Caudill - 951-314-5542

GREATER SACRAMENTO - *NEW LISTING* - 1,200 sq. ft. leased office in great neighborhood with 4 Operatories, equipped with Intraoral Camera, Dexis Digital X-ray, Dentrix software. 2016 GR \$435K on 3 day work week. Practice established for over 30 years. #CA456-Thomas Wagner - 916-812-3255

GREATER SACRAMENTO - NEW LISTING — Orthodontic Practice - 2,140 sq. ft. leased office with 4 bays, established for 20 years and the only Ortho office in the community. Equipped with intra-oral camera, non-digital Pan/Ceph, Laser, and OrthoTrac software. 2016 GR of \$640,000. Solid 3 day/week practice with opportunity for growth. Owner retiring. #CA458- Thomas Wagner - 916-812-3255

OAKLAND - General Dentistry - Beautiful Office and great City Center location! 12 treatment rooms in 5000 sq. ft. with all the amenities of today's modern office. Gross Revenue of \$1,500,000 with PPO, HMO and FFS patients. Average age of equipment is 4 years and looks brand new! Practice Web software, Digital X-ray, Cone Beam & CAD/CAM. Owner is downsizing but management systems are in place for a new owner and seller will help with a smooth transition. #CA360- Jim Engel - 925-330-2207

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OAKLAND - General Dentistry - This is a great neighborhood practice near Laney College, Lake Merritt and just blocks from Downtown. Gross Revenue of \$355,000 with adjusted net of 42% on a 4 day work week. 3 Treatment rooms in approx. 1,000 square feet with Dexis Digital X-ray with Carestream PMS. Average age of equipment is 15 years with some newer items. Owner is retiring after 28 years in this location and will help with a smooth transition. #CA396- Jim Engel - 925-330-2207

SACRAMENTO - 1,567 sq. ft. office with 4 equipped operatories, 1 additional plumbed, established for 25+ years. 250 Libbs Receipts of \$680K on a 4 day work week. Equipped with an Intra-Oral Camera, Digital X-ray, Pano, and Carestream software. Owner is retiring. #CA441- Thomas Wagner - 916-812-3255

SACRAMENTO - General Practice: 40+ year established practice in a professional building in a central Sacramento location. 1,000 sq. ft. with 2 equipped Operatories, 2 additional plumbed. DentalMate software. #CA332- Thomas Wagner - 916-812-3255

SACRAMENTO - Very nice, updated 3 Op office with Eaglesoft software. Located in single story bldg. on mid-central Watt Salip Sacramento. Rent less than \$1,900 per month. Practice priced to sell at less than 50% of collections. Seller Retiring due to health issues. #CA400-Thomas Wagner - 916-812-3255

SACRAMENTO - 1,200 sq. ft. stand-alone office with 3 equipped Operatories, Intra-Oral camera and Patient Base software. Practice established 40+ years, owner retiring. #CA408- Thomas Wagner - 916-812-3255

SACRAMENTO - 1,150 sq. ft. office with 4 Operatories. Equipped with Intra-Oral, Dexis Digital X-ray, Carestream software. Established over 30 years, 2016 Gross Receipts of \$535,000. #CA424-Thomas Wagner - 916-812-3255

SAN FRANCISCO - General Practice: This highly regarded practice has an exceptional ground floor location and practice history in the heart of the Financial District. 5 treatment rooms with room for a 6th in 1,760 sq. ft. 2015 Gross Receipts of \$1.2 mil with adjusted net of \$480,000. 5 days of Hygiene, Dentrix/Dexis and 12 workstations, laser and open floor plan with high ceilings throughout. Owner will work back 1-2 days per week if buyer desires. 36 years in practice, 26 years at this location. #CA357-Jim Engel - 925-330-2207

SAN FRANCISCO: FINANCIAL DISTRICT - Periodontal Practice and Condo Unit. This four op office in downtown San Francisco has gross receipts of \$714,000 and a net income of \$363,000 in 2014. The seller is also selling his condo unit occupied by his practice. The condo unit has 1,160 sq. feet with a northwest exposure and beautiful view. Excellent opportunity to work and own your own office space in the downtown area of one of the world's most vibrant cites. #CA274- Dennis Hoover - 209-605-9039

SAN JOSE - GP Chart Sale: Saratoga Avenue lease cannot be renewed and owner wants to retire! 2015 GR of \$550,000.00 on two and a half day work week. Selling all Active and Historical Charts. Computers and some equipment as los sale if needed. Enhance your current practice with an influx of patients and revenue. #CA330- Jim Engel - 925-330-2207

SAN RAMON - Beautiful office on one of the busiest corners in the city. General Dentistry for Children and Adults with an emphasis on Children boasts 5 treatment chairs including a private operatory in 1,700 sq. ft. 2016 revenues of \$440,000 on minimum work week due to illness, but great history in past years. Dentrix PMS with Paperless Charts, 9 workstations, Digital Sensor and Digital Pan in a light and bright atmosphere. Seller willing to stay on to help with introductions and beyond. If you like kids, you'll love this practice! #CA439- Jim Engel - 925-330-2207

SAN RAMON - Facility Only Sale: This is truly a gorgeous office, boasting 4 completely equipped treatment rooms with high-end Pelton & Crane Equipment, Digital X-ray, Digital Pan and I.O. Cameras. Professionally designed and decorated in approx. 1,654 sq. ft. corner suite. This office is located in Bishop Ranch, home to Fortune 100 & Fortune 500 companies, entrepreneurial & professional business' and healthcare. Priced at less than 1/3 the cost to set up a similar office. #CA370- Jim Engel - 925-330-2207

SONOMA COUNTY - NEW LISTING - Wine Country Practice and Condo in the beautiful Sonoma County town. Owner is retiring after 46 years of stable growth in this great community. 2016 Gross revenue of \$680,000 on a 3 day work week with 3 days of hygiene. 3 fully equipped treatment rooms with Panoramic X-Ray, Intra Oral Camera and Soft Tissue Laser in approx. 950 square feet. Office utilizes Datacon PMS with 2 computer workstations. Condo is also for sale at market rate or owner will provide a favorable lease. Please call soon or lose out on this great business opportunity and affordable living. #CA463- Gina Miller 707-391-7048 or Jim Engel 925-330-2207

SONOMA COUNTY - Highly desirable General Practice established over 36 years in Sonoma Wine Country, Santa Rosa. Street exposure of the 2,415 sq. ft. office helps drive 13 new patients per month and nearly 8 days of Hygiene per week. 5 fully equipped treatment rooms with Dated equipment and ongoing remodeling has kept this beauty sparkling! 2016 Revenue of \$1,315,000 with average adjusted net of 45%. The office utilizes "Dentrix" PMS with 12 workstations and digital sensors. Real Estate is also for sale and buyer will be treated to a smooth transition from the retiring owner. #CA444- Gina Miller -707-391-7048

STOCKTON - General Practice: Great West Side location near College and Shopping Mall! 7 treatment rooms in 2052 sq. ft. with a great lease and options to renew. Gross Revenue of \$750,000 with PPO, HMO and FFS patients. Average age of equipment is 2-14 years. Practice Web software & Digital X-ray. Owner is downsizing but management systems are in place for a new owner and seller will help with a smooth transition. #CA361- Jim Engel - 925-330-2207

VACAVILLE - 1,400 sq. ft. leased office established 25+ years, with 4 Operatories, equipped with intraoral camera, Gendex SQLD X-ray, and Dentrix software. 2016 GR of \$807,000 on 3½ days/week. Owner is retiring. #CA416- Thomas Wagner - 916-812-3255

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- PERIODONTAL PRACTICE. Located in the beautiful wine country of Northern California, the 2016 receipts were \$1,997,000 with a \$978,000 adjusted net income in this 3,000 sq. ft. office space. Building is also for sale. Sellers are retiring but will remain for the transition. #CA418- Dennis Hoover - 209-605-9039

CENTRAL CALIFORNIA

FRESNO – NEW LISTING - Office is located in the North Fresno Area on a main thoroughfare. Collections for the last 3 years have averaged \$1,505,000 with an adjusted taxable income of \$900,000 plus each year. 4 days of hygiene. Owner is retiring. Priced for an expedient sale. Delta PPO but no HMO'S. #CA445- Dennis Hoover - 209-605-9039

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MODESTO - NEW LISTING - Great history for this Central Valley gem. 35 years at this location, 4 years with current owner who is relocating to the Bay Area. Gross Revenue of \$706,000 on 4 day work week. Great lease rate in 1,100 sq. ft., 3 completely equipped treatment rooms including computer workstations, Dentrix PMS and Dexis Digital Sensor, Fiber Optics and Laser. Updated interior and high end building on the main thoroughfare. A great practice for a first time buyer or satellite practice for existing owners. #CA451- Jim Engel - 925-330-2207

MODESTO - General Dentistry Practice: This office had receipts of \$918,000 in 2015 with net of \$441,000. The practice as 4 days of hygiene, Digital X-rays, Pano, Dentrix Software, and no associates. 27 years in same location. The office is approx. 2,800 sq. ft. in a two tenant free-standing building. Owner is retiring. #CA380- Dennis Hoover - 209-605-9039

SANTA CRUZ - Great Central Coast Santa Cruz Location with soothing interiors, this practice has been established for over 55 years, 16 years with present owner. 4 fully furnished treatment rooms in approx. 1,000 sq. ft. Age of equipment is 5-15 years and includes a Panoramic X-ray. FFS, PPO & DeltaCare. 2016 revenues of \$383,765 with an adjusted net of \$186,000 on a 3 day work week. Great upside potential and owner will work with buyer to insure a smooth transition. #CA427- Jim Engel - 925-330-2207

SOUTHERN CALIFORNIA

BAKERSFIELD - *NEW LISTING* - General Dentistry Practice with 6 Ops, 5 equipped, located in a duplex building with great signage in front. 2016 GR of \$509K with room to grow as most specialty work is referred out. This is a PPO/Denti-Cal practice, no HMO. #CA459- Kerri McCullough - 949-300-0312

BURBANK - NEW LISTING - Beautiful practice available for a quick sale with long-term staff and over 28 years of goodwill. 3 Operatories in 1,650 sq. ft. with 3 days of hygiene and digital X-rays. Located in a great Burbank building close to downtown. 2017 Gross Receipts of \$477K. #CA464- Kerri McCullough - 949-300-0312

BURBANK - This General/Prosth/Implant practice with 15 years of goodwill is located in a retail center. 5 Ops, 3 equipped Cold Dental and Digital X-rays. 2016 GR of \$290K with \$143K Adj. Net on 3 days per week plus one Saturday per month. #CA348- Kerri McCullough - 949-300-0312

CENTRAL ORANGE COUNTY - NEW LISTING - General Dentistry Practice with 4 Ops has 3 days of Hyg./wk and 50+ years of goodwill with retiring seller plus previous owner. Practice utilizes Intra-Oral Camera and Pano. Great upside - most specialty procedures are referred out. 2016 GR of \$358K. #CA442- Thinh Tran - 949-533-8308

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FULLERTON - NEW LISTING - General Dentistry Practice with 5 Ops, 3 Equipped, is located in a shopping center. PracticeWorks, CEREC, Digital X-rays, 4days of Hyg./wk. Retiring seller has 30 years of Goodwill. 2016 GR of \$633K. #CA453- Kerri McCullough - 949-300-0312

GREATER LOS ANGELES AREA - Periodontal Practice - 5 Ops, Dentrix, Digital X-rays, Laser, Intra-Oral Camera. Great referral base, 34 Years of Goodwill. 2016 GR of \$712K with \$304K Adj. Net. #CA173- Kerri McCullough - 949-300-0312

INLAND EMPIRE - General Dentistry practice with 5 Ops, PracticeWorks derial software, and Digital X-rays. Practice has a days of hygiene per week. 2016 GR of \$937K with low overhead. #CA393- Kerri McCullough - 949-300-0312

LA QUINTA - General Dentistry practice with 8 Ops in Shopping Center at La Quinta's busiest intersection, 25 years goodwill. Last year's GR \$1.59M, Adj. Net of \$435K. PPO/Cash only, seller works 4 days/wk. with specialist working 1 to 2½ days/mo. State-of-the-art, Digital. Great Opportunity, seller retiring. #CA425- Steve Caudill – 951-314-5542

LAGUNA BEACH - *NEW LISTING* - General Dentistry practice with 4 Ops, 3 Equipped is now available in beautiful Laguna Beach. Practice features Dentrix G4, Dexis Digital X-rays, and is paperless. 2016 GR of \$344K and 2017 on track to increase significantly. #CA443- Thinh Tran - 949-533-8308

LANCASTER - NEW LISTING - This downtown General Dentistry practice with 9 Ops is located in a free-standing building. Practice utilizes EagleSoft, Digital X-rays, Microscope, CBCT machine, and Digital Pano. 2016 GR of \$593K and \$166K Adj. Net. Building also for sale. #CA437- Kerri McCullough - 949-300-0312

LOS ANGELES WEST SIDE - This General Dentistry practice with 5 Ops, 4 Equipped is located on LA's West side. The practice's busy main street location has great visibility. Open Dental, Digital X-rays. 2016 GR of \$461K with \$185K Adj. Net. #CA415- Kerri McCullough - 949-300-0312

MANHATTAN BEACH - NEW LISTING - Facility Only Sale - This 4 Operatory office has a modern design in a great Manhattan Beach location near retail and residential. Includes computers, furnished Ops, Lab equipment, Zoom Bleaching light, curing lights, 2 X-ray heads. Move-in ready, just bring your patients! #CA467- Thinh Tran - 949-533-8308

MANHATTAN BEACH - Periodontal Practice - This Manhattan Beach Perio Practice is priced to sell. It features 3 Options, Dentrix, Dexis Digital X-rays, Laser, and an Intra-Oral Camera. 20+ years of Goodwill in the community. 2016 Gross Receipts of \$857K. #CA410- Kerri McCullough - 949-300-0312

NEWPORT BEACH - General Dentistry Practice with 3 Ops is located near the hospital and features EagleSoft, Digital X ays, and Digital Pano. 52 years of Goodwill with seller and previous owner. 2016 GR \$401K. #CA452- Kerri McCullough - 949-300-0312

NEWPORT BEACH - Facility Only - This Newport Beach Facility features 4 Ops, 3 Equipped, Dentrix Software, Digital **SOLD** with sensors, High-End Equipment <10 years old, and a modern design. Seller is moving out of the area. #CA420- Thinh Tran - 949-533-8308

ORANGE COUNTY - *NEW LISTING* - Endodontic Practice in a highly desirable city with 3 Ops, 2 Equipped, Cone Beam CT, Microscope, Digital X-rays, and a paperless TDO system. 28 years of goodwill with a very strong referral base. 2016 GR of \$603K and 309K Adj. Net. #CA466- Kerri McCullough - 949-300-0312

ORANGE COUNTY - *NEW LISTING* - General Dentistry practice with 4 Ops located on a busy street with plenty of foot traffic. 40+ years of goodwill, 9 years with present doctor. Practice utilizes OpenDental with XDR Digital X-rays. 2016 GR \$533K with \$179K Adj. Net. #CA440- Kerri McCullough - 949-300-0312

ORANGE COUNTY - Endodontic Practice in a highly desirable city with 4 Operatories, 3 Equipped, Cone Beam CT, Mic**301D**s, Dexis Digital X-rays, and a paperless TDO system. Over 20 years of goodwill with a very strong referral base. 2016 GR of \$598K and 317K Adjusted Net. #CA412- Kerri McCullough - 949-300-0312

ORANGE COUNTY - Orthodontic Practice in an upscale Orange County community with 5 chairs and 36+ years of good **SQLD** actice utilizes OrthoTrac Management with paperless charting and Dolphin Imaging. 2016 GR of \$514K with low overhead. #CA409- Kerri McCullough - 949-300-0312

OXNARD - General Dentistry Practice with 4 Ops, Est. for 30+ years in a professional building. Dentrix, Digital X-rays, Paperless, an professional building. Dentrix, Digital X-rays, Paperless, an practice and camera. 6 days of Hyg./week and long-term staff. Seller plans on retiring but will assist with a smooth transition. GR of \$795K. #CA387- Thinh Tran - 949-533-8308

PALM DESERT - General Dentistry Practice with 8 Ops, 3,200 sq. ft., 2016 GR \$1.1M, Digital X-rays, nice location, building has signage. Owner plus 3 Associates work in the practice. #CA426- Steve Caudill - 951-314-5542

PALM DESERT - General Dentistry Practice with 9 Ops, 8 Equipped. High-end build-out with Dentrix, Digital X-rays, Pano, and Lasers. Selling doctor works a 4 day week with 2016 GR of \$1.3M and Adjusted Net Income of \$479K. #CA401- Steve Caudill - 951-314-5542

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PALM SPRINGS - General Dentistry Facility with 4 Ops, 3 Equipped. Seller is practicing here only 12 hrs./wk. and there are patients in the practice, included in asking price. PracticeWeb, Digital X-rays. #CA429- Steve Caudill - 951-314-5542

PALM SPRINGS - This General Dentistry practice with 4 Ops has 30 years of goodwill. Good location, Doctor wants to remain and work part time if possible, 2015 GR of \$549K. #CA351- Steve Caudill - 951-314-5542

PLACENTIA - General Dentistry Practice with 3 Ops is new on the market Est. for 35+ years in this family community. Suppose off, Digital, in a single-story building. 2016 GR \$438K. #CA422- Kerri McCullough - 949-300-0312

RIALTO - General Dentistry Practice and historic free-standing Building for sale. Over 50 years of Goodwill. Dentrix and Intra-oral camera. 2016 GR of \$253K. Seller is retiring. #CA421- Kerri McCullough - 949-300-0312

SAN PEDRO - *NEW LISTING* - General Dentistry with 4 Ops has been est. 6 years with EagleSoft, Digital X-rays and 6 year new equipment. Office is bright and spacious with a modern design. 2016 GR of \$519K and Adj. Net of \$157K. #CA449- Kerri McCullough - 949-300-0312

SANTA ANA - *NEW LISTING* - General Dentistry practice 4 Ops in a shopping center on a busy corner. Plenty of signage from two sides of the building. PPO/Denti-Cal practice. 2016 GR of \$434K with \$199K Adj. Net. #CA460- Kerri McCullough - 949-300-0312

SANTA BARBARA - This General Dentistry Practice is in a beautiful creekside location. Established for 40+ years with 4 Ops in 1,500 sq. ft., 2,600 active patients, and 7 days of hygiene per week. FFS/Delta Premier only. 2016 GR were \$955K on a 4 day work week. #CA291- Kerri McCullough - 949-300-0312

SANTA CLARITA VALLEY - This large General and Multi-Specialty Practice with 15 Ops and 4 chair Ortho bay is located in a shopping center with great visibility. 11 years of Goodwill, Intra-oral camera, Pano, and Digital X-rays. 100 NP/mo. Accepts most PPO and HMO plans with large CAP check. #CA435-Kerri McCullough - 949-300-0312

SOUTH PASADENA AREA - General Dentistry practice located in a great corner shopping center on main street with signage. 5 Ops, 4 equipped, 23 years of Goodwill. Digital X-rays. Great opportunity. 2016 GR \$408K. #CA436- Kerri McCullough - 949-300-0312

TEMECULA - *NEW LISTING* - General Dentistry Practice with 5 Ops, 4 Equipped in beautiful wine country. Practice Web, Digital X-rays, Pano. 2016 GR \$548K and \$241K Adj. Net on a short 3 day week. #CA430- Kerri McCullough - 949-300-0312

UPLAND - *NEW LISTING* - General Dentistry with 3 Ops (4th Op. is used as office), is located in a shopping center with 30 years of Goodwill. 2016 GR \$324K. Great opportunity. Hurry, this one won't last. #CA450- Steve Caudill - 951-914-5542

UPLAND - *NEW LISTING* - General Dentistry practice with 4 Ops with Dentrix, Digital X-rays, Laser, and Digital Pano, in a prof. building. 3 days of hyg./wk. 2016 GR \$863K with \$501K of Adj. Net. #CA446- Kerri McCullough - 949-300-0312

UPLAND - Facility Only - 4 Ops, 3 equipped, all brand-new equipment. Includes Open Dental software with 4 workstations, hand instruments, handpieces, all large equipment needed and some patients. #CA434-Thinh Tran - 949-533-8308

VALENCIA - This General Dentistry Practice with 5 Ops, 4 Equipped, 1 Plumbed, E4D, Dentrix, Dexis, and is paperless. 29 years **50** Dedwill, long-term staff, and 4 days of hyg./week. 2016 GR \$723K with \$358K Adj. Net. #CA413- Thinh Tran - 949-533-8308

VAN NUYS - General Dentistry/Multi-Specialty Practice with 6 Ops in a busy retail center. Digital X-rays, paperless. PPO/HMO/Denti-Cal. 2016 GR of \$1.09M with \$384K Adj. Net. #CA431- Kerri McCullough - 949-300-0312

WESTERN SAN FERNANDO VALLEY - Pediatric Dentistry - In an upscale location, this 4 Op practice features EagleSoft, Intra-oral camera, and a Pano. 9 years of goodwill, professional building near hospital. 30 NP/mo. #CA399- Kerri McCullough - 949-300-0312

YUCCA VALLEY - General Practice for sale. 5 Ops, Retiring seller works a 4 day week with 27 years of Goodwill. Office condo also for sale if desired. 2016 GR \$586K. #CA423- Steve Caudill - 951-314-5542

SAN DIEGO

INLAND NORTH COUNTY SAN DIEGO – 5 Op General/Prosthodontic Practice, EagleSoft, Digital X-rays, Intra-Oral Cameras, Planmeca 2D Digital Pano, and E4D machine. Great location with 26 years of Goodwill. 2016 GR \$802K with \$316K Adj. Net. #CA432- Russell Okihara - 619-694-7077

NORTH COUNTY SAN DIEGO - 5 Op General Practice, PPO/FFS, Satto is and Clean, Prof. Bldg, Convenient Location, Dentist Retiring. GR of \$453K with low overhead. #CA354- Russell Okihara - 619-694-7077

SAN DIEGO - North County General Practice with 5 Ops, Dentrix, Digital, and Pano. PPO Practice, convenient Location. 2016 GR \$635K and Adj. Net of \$242K. #CA428- Russell Okihara - 619-694-7077

SAN DIEGO - This General Practice is in a great location, features 3 Ops EagleSoft, and Digital X-rays in a Profession Profile ding. The space is shared with another dentist, utilizing some common areas. 2016 GR of \$322K. #CA404- Russell Okihara - 619-694-7077

OUTSIDE OF CALIFORNIA

CENTRAL COAST, OREGON – This well-established 1,080 sq. ft. office with 3 fully equipped Operatories is located in a great Central Coast location with a vibrant local community. Equipped with Digital X-ray and Daisy software. Doctor refers out all Endo, Surgery, and Perio Surgery. Building also available for sale. Owner is retiring. #OR106-Valerie Higgins - 209-627-9347

CENTRAL OAHU, HAWAII - NEW LISTING - Family-oriented rural General Dentistry Practice with 3 Ops, Digitized X-Rays, Pano, and Innova. Seller accepts PPO and Medicaid and will be retiring. 2016 GR of \$923K with \$322K Adj. Net. #HI109- Russell Okihara - 619-694-7077

HONOLULU, HAWAII - 5 Op General Dentistry Practice in the Pearl City/Waipahu area, Dentrix, Pano, Dexis, Laser, ISOLO t Location with ample parking, Highly-profitable, Rare opportunity. #HI108- Russell Okihara - 619-694-7077

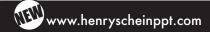
HONOLULU, HAWAII - NEW LISTING - General Dentistry Practice with 4 Ops Plumbed, 2 Equipped, Easy Dental, Excellent Location with Ample Parking, 811 Sq. Ft., Dentist is Retiring, Excellent Opportunity, Priced for Quick Sale. #HI106- Russell Okihara - 619-694-7077

HONOLULU, HAWAII - General Dentistry FFS/PPO Practice. 6 Ops plumbed, 4 Equipped, Dentrix. Excellent location wis Quart visibility. Established for 30 years. 2015 GR of \$921K with \$314K Adj. Net. #HI105- Russell Okihara - 619-694-7077.

MAUI, HAWAII - NEW LISTING - General Dentistry Practice with 3 Ops, Innova, equipped with a Planmeca Panoramic X Ray, excellent location and patient base, dentist retiring, seller is motivated. #HI107- Russell Okihara - 619-694-7077

OAHU, HAWAII - General Dentistry. 3 Ops, Dentrix, Dexis Digital X-rays, located in a shopping center. Estab**Solu** for 28 years, on most major PPOs. GR over \$350K. #HI102- Russell Okihara - 619-694-7077

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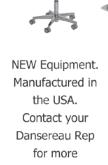
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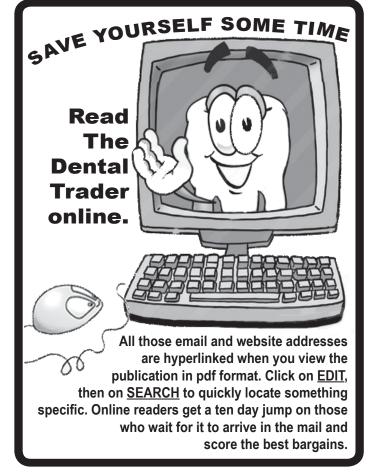
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EN-628 ORANGEVALE: Great place to work, play & live. HMO 1310sf w/ 4 ops + 1 add'l \$375k

EN-654 CITRUS HEIGHTS: Well established & loaded with 30+ years of goodwill! 1300sf, 3 ops + 2 add'l. **\$150k**

EN-660 ROSEVILLE: Highly-esteemed, well-respected, fee-for-service practice w/ loyal patient base. 2950sf w/ 5 ops **\$995k**

EN-664 SACRAMENTO Facility: Great corner location, excellent visibility & easy access! 2300sf w/ 4 ops \$55k

EN-702 SACRAMENTO: Long-established practice w/ emphasis on preventative dentistry! 1600sf w 4 ops + 1add'l. **\$450k EN-708 SACRAMENTO:** Family-oriented practice with appre-

ciative & loyal patient base. 1600sf w 4 ops + 1add'l. \$150k

EN-747 CITRUS HEIGHTS Facility: Be the only dental office in this attractive, papular Patall Shapping Center! 2200cf w/5

in this attractive, popular Retail Shopping Center! 2200sf w/5 ops + 6 add'l. **\$150k**

EN-749 LINCOLN: Come sink your roots down and enjoy a fantastic lifestyle which can't be beat! 1877sf w/4 ops + 1 add'l. \$320k FC-650 FORT BRAGG: Family-oriented practice. 5 ops in 2000sf, 6 npts/mo \$350k for the Practice & \$400k for the Real Estate

FC-677 FORT BRAGG: Beautiful, FFS Practice, 4 ops +1 add'l, in 2375sf, Gross \$1M+/yr **\$500k**

<u>GC-472 ORLAND:</u> Live & practice in charming small town community. 1000sf w/ 2 ops. Seller Retiring \$160k

GG-454 PARADISE: 2550sf w/ 9 ops. 40 yrs goodwill! Amazing Opportunity! **\$450k**

<u>GN-606 BUTTE COUNTY:</u> Hesitate & you'll miss out on this one-of-a-kind opportunity! 1700sf w/ 4 ops \$125k

<u>GN-656 NO. TEHAMA CO:</u> Great Location! Ideal place to work, live & raise a family! 2468sf w/ 5 ops \$275k

GN-667 OROVILLE: Great place to work & play! Constant growth attracting an influx of residents! 1000sf w/ 3 ops \$195k

NORTHERN CALIFORNIA CONTINUED

GN-668 BUTTE COUNTY: Remodeled in 2010! Well-maintained, long-established professional complex. 1200sf w/ 2 ops \$95k GN-717 YUBA CITY: Seller Retiring. All reasonable offers considered. Building available for purchase! 2400sf w/ 5 ops \$475k

GN-746 YUBA CITY: State-of-the-Art Equipped! Includes the latest technology in CBCT Imaging. Real Estate also available! 1600sf w/ 3 ops +1 add'l. Practice \$480k/ Real Estate TBD.

HG-732 GRASS VALLEY: Seller retiring. Well established practice. 1250sf w/ 3 ops. Real Estate also available. \$215k HN-280 NORTHEAST CA: Only Practice in Town! 900sf w/ 2 ops \$60k

HN-618 SIERRA FOOTHILLS: Seller Retiring! Huge opportunity for growth by increasing office hours! 750sf w/ 2 ops \$95k HN-740 SHASTA CO: Warm, caring atmosphere that is magnified by the exceptional, long-term staff. 2400+sf w/ 5 ops + 1 add'l \$475k

CENTRAL VALLEY

IC-468 SAN JOAQUIN VALLEY: High-end restorative practice! 6 ops in 2500+sf office. Call for Details! \$425k IG-687 TURLOCK: Established quality practice - remarkable opportunity! 2000sf w/ 5 ops \$298k

SOUTHERN CALIFORNIA

KC-678 LOMPOC & SANTA MARIA: Live & practice along the central coast. Plenty of room for growth, Call for Details! \$240k

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AC-748 SAN FRANCISCO Perio: Practice in this prestigious building in desirable central location. 3 ops, 980sf \$800k IC-543 CENTRAL VALLEY Ortho: 1650sf w/ 5 chairs in open bay & plumbed for 2 add'l. Strong referrals and PT base \$125k

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January 3, 2017 Art Fries 917 Jordan Court Nipomo, CA 93444-6625

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When I initially hired Art he evaluated my disability policy and reviewed the coverage with me, making sure I fully understood my benefits and any possible loopholes. When it came time to file my claim he had specific ideas and examples on how to go about that, from the application itself to medical reports to detailed narratives. I feel some of his recommendations, especially the added narrative, made acceptance of my claim more straightforward than it possibly could have been. Art reads and reviews everything one submits to the insurance company prior to doing so. His critique of the application and his availability for any questions along the way, brought much comfort and decreased my uncertainty. After being in this business for many years, Art knows what the insurance companies are looking for and has great advice on the appropriate verbal terms to use to be successful.

Going on disability and filing for benefits is an intimidating and stressful process. I felt the insurance company was not working with me, but against me. Having Art on your side gives you an advocate and someone extremely knowledgeable to turn to during an uncertain time. Art has your back through the entire process! Not only that, but he has filing for disability down to a science, one that is thorough and successful.

Sincerely,
DDS (Doctor's name withheld by request)

Whether you want peace of mind knowing your disability coverage is sufficient to meet your needs, need to file a partial or full disability claim or are struggling with an existing claim, please call me for a complimentary consultation. The other side may be shadowing you with video surveillance, progress reports and other tools designed to reduce or eliminate your monthly benefits. Call or e-mail me for a **FREE** copy of my book, "**Preparing For Battle**"...a complete guide to the ISSUES related to a disability claim.



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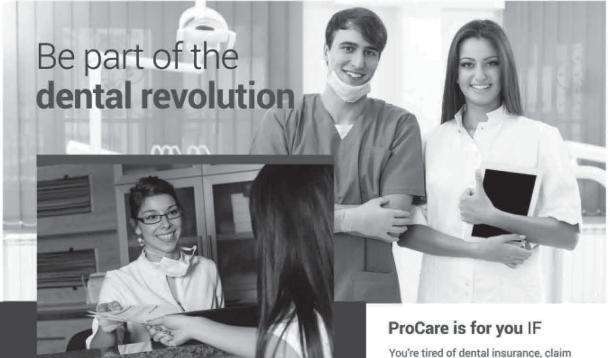
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LEGAL TIP Does it matter whether the practice sale closes this year or next year? Attorney Robert W. Olson, Jr., APC, 888.963.1120, www.trans.dental.

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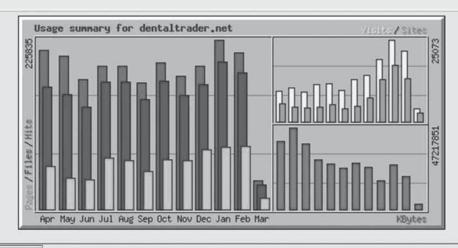
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DDS Rank Doubled Our Website Traffic

"Just out of curiosity, I tried the free automated website evaluation from DDS Rank. I instantly got a highly detailed report showing our site's strengths and weaknesses. I don't speak "BINARY" and some of it was jargon was "over my head" so I contacted the company and was amazed to learn that the "corrections" would not entail lots of expensive blogging, social site

activity, uploading of videos, adding secondary websites and paying for Google ads (like most SEO companies recommend). Instead DDS Rank recommended a half dozen programming changes to our website. I forwarded their instructions to our webmaster (this was midApril 2016) and was told to give it six months to take effect. Look at our server logs now!



| Summary by Month | | | | | | | | | | |
|------------------|-----------|-------|-------|--------|----------------|-----------|--------|--------|---------|---------|
| Month | Daily Avg | | | | Monthly Totals | | | | | |
| | Hits | Files | Pages | Visits | Sites | KBytes | Visits | Pages | Files | Hits |
| Mar 2017 | 6331 | 5456 | 2545 | 641 | 2592 | 3340946 | 3848 | 15273 | 32738 | 37987 |
| Feb 2017 | 7448 | 6507 | 2991 | 773 | 13197 | 18872257 | 21645 | 83769 | 182216 | 208553 |
| Jan 2017 | 7285 | 6325 | 2657 | 808 | 17187 | 25868895 | 25073 | 82371 | 196086 | 225835 |
| Dec 2016 | 6157 | 5363 | 2572 | 617 | 12824 | 16711146 | 19137 | 79747 | 166280 | 190867 |
| Nov 2016 | 5924 | 5053 | 2162 | 474 | 7191 | 24454475 | 14241 | 64878 | 151599 | 177733 |
| Oct 2016 | 6298 | 5514 | 2141 | 420 | 4792 | 26890591 | 13027 | 66386 | 170958 | 195254 |
| Sep 2016 | 5613 | 4860 | 1689 | 323 | 3965 | 23829358 | 9711 | 50686 | 145824 | 168404 |
| Aug 2016 | 6163 | 5487 | 2088 | 376 | 5360 | 26412057 | 11679 | 64741 | 170116 | 191070 |
| Jul 2016 | 6159 | 5490 | 2195 | 370 | 4428 | 28593593 | 11492 | 68061 | 170205 | 190958 |
| Jun 2016 | 5777 | 4525 | 1312 | 305 | 4167 | 37958864 | 9150 | 39372 | 135773 | 173326 |
| May 2016 | 6571 | 4919 | 1354 | 330 | 4420 | 47217851 | 10238 | 41992 | 152497 | 203715 |
| Apr 2016 | 7045 | 5439 | 1899 | 311 | 5445 | 39060766 | 9341 | 56978 | 163171 | 211377 |
| Totals | | | | | | 319210799 | 158582 | 714254 | 1837463 | 2175079 |

Almost 6 months to the day we saw a 33% increase in traffic and it continued to climb consistently. After eight months our monthly traffic is up nearly 2.5 fold! From an average of 10,000 visitors to 25,000 visitors a month. That's doing NOTHING but changing some basic stuff on our website to make us more search engine-friendly. In fact, the revisions were so simple to implement, our webmaster didn't even charge us for them.

I am not in the habit of endorsing our advertisers and personally believe most SEO companies are selling snake oil but I cannot argue with server log stats. If you haven't tried the free automated website review well, it may be costing you money. DDS Rank never tried to sell us anything...we came to them and the results speak for themselves. I am still in shock."

Bruce Carter, Publisher The Dental Trader

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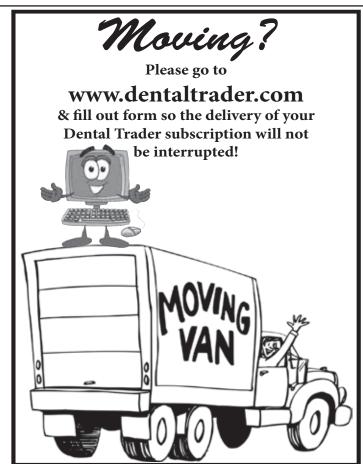
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Cecilia Chen, Esq. always made herself available to answer our questions, many times getting back to us in the middle of the night to make sure everything was addressed. –Rita and Frank Woo, DDS. Call us for a complimentary consult. Toll Free: 855-850-4111, Cecilia@practiceatty.com or www.practiceatty.com.

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- 6130 SIERRA FOOTHHILLS EAST OF MERCED Relaxed lifestyle in Sierra Foothill community. 2016 collected \$1 Million. Extremely strong Hygiene Department. Seller can work-back if Buyer desires.
- 6129 PROSTHODONTIC PRACTICE SAN MATEO 2016 collected \$775,000 on 3.5 day week. Beautiful 5-op office. Excellent candidate for acquisition by nearby practice. Seller shall work back to assist in orderly transition. Acquire here or move into nearby practice. Choice is yours.
- **6128 LOS GATOS AREA** Capitation & PPO. 3-Adec equipped ops, Pano, Digital charting. Collects \$420,000+ year. Available Profits of \$187,500 in 2016.
- **SAN RAFAEL'S NORTHGATE** Collected \$210,000 in 2016 on part-time schedule. Available Profits of \$106,000.
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- **6121 NAPA VALLEY FAMILY PRACTICE** Highly respected community asset. Collections last 5-years have averaged \$1.28 Million per year. Beautiful facility. Condo optional purchase.
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Happy Thanksgiving!



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